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EUROPE'S BUSINESS NEWSPAPER

# FINANCIAL TIMES

ISRAEL  
Using technology to  
create employment  
Page 10

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Tuesday July 2 1991

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## World News

### Bush names black judge to succeed Marshall

President George Bush said he would nominate Clarence Thomas, a black federal appeals court judge, to the Supreme Court as a replacement for retiring Justice Thurgood Marshall. He is a conservative former chairman of the Equal Employment Opportunity Commission. Page 18

**UK design for Iraq**  
A defence company owned by the British government designed and equipped a missile-testing complex for Iraq between 1985 and 1988, in possible contravention of stated UK foreign policy. Page 18

**Troops take over Sidon**  
Lebanese troops peacefully took over the southern port of Sidon, ending 15 years of gun law, but fighting later flared with PLO guerrillas who refused to surrender their strongholds. Page 18

**Kohl admits unity error**  
German chancellor Helmut Kohl admitted he had underestimated the problems involved in rebuilding east Germany's economy and government structure. Page 18

**Algeria HQ seized**  
Riot police and plainclothes agents seized the headquarters of Algeria's Islamic Salvation Front after making 700 arrests. Page 6

**Warsaw Pact buried**  
East European leaders joyfully buried the Warsaw Pact and the subservience to the Soviet Union it institutionalised. "As of now today, the Warsaw Pact is non-existent," Czechoslovak president Václav Havel announced in Prague. Page 2

**Sweden applies to EC**  
Swedish prime minister Ingvar Carlsson formally applied for European Community membership, handing the application to Dutch prime minister Ruud Lubbers as the Netherlands assumed the EC presidency. Page 3

**Swedish prime minister Ingvar Carlsson formally applied for European Community membership, handing the application to Dutch prime minister Ruud Lubbers as the Netherlands assumed the EC presidency. Page 3**

**China's hard line**  
China will remain a socialist dictatorship with no room for capitalism or multi-party democracy, Communist party leader Jiang Zemin vowed in a hardline speech on the party's 70th birthday. Page 6

**Volcanic landslide**  
A landslide of volcanic mud, rock and ash from Mount Unzen, unleashed by heavy rain, cut a five-mile swathe through three towns on the southern Japanese island of Kyushu. No casualties were reported.

**Mine blamed for cancer**  
Radioactive particles caused lung cancer in at least 5,300 east Germans who worked in a huge uranium mine that secretly supplied Moscow's nuclear arsenal, the German environment minister said.

**Colombian ambush**  
Guerrillas ambushed a car carrying the mayor of Cali, seat of Colombia's second-largest cocaine cartel, killing three bodyguards. The mayor escaped injury. On the defensive. Page 4

**Andorra in from the cold**  
The Pyrenean principality of Andorra, economically isolated for centuries, established formal links with the European Community based on its first international treaty. Page 3

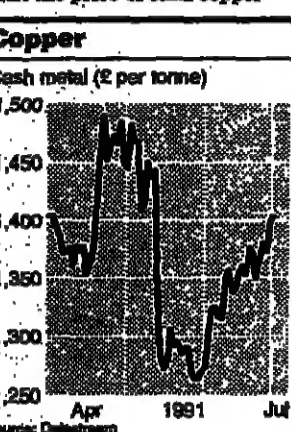
**Drugs go up in smoke**  
Foreign dignitaries in Rangoon set fire to a pile of heroin and other drugs that Burmese police said was worth \$192m.

## Business Summary

### Agencies report record downgrading of US debt

The main Wall Street rating agencies said they had downgraded record amounts of corporate debt in the first half of 1991 and seen corporate bond defaults hit new highs. Standard & Poor's said a record \$408bn of corporate debt was given reduced ratings during the six months, only \$100bn short of the amount downgraded in the whole of 1990, and almost double the \$234bn in the first half of the previous year. Page 19

**COPPER** Striking Chilean miners closed down Chuquibambilla, the world's biggest copper mine, for the first time in 15 years. The pay dispute sent the price of cash copper



up \$5.50 to \$1,402.50 a tonne on the London metals exchange. The rise was modest as the strike was already discounted in the price. Commodities, Page 28

**GENERALI** Eugenio Coppola di Cambrano, the new chairman of Italy's leading insurance company, gave little indication as to how the company intended to use L1,750bn (\$1.4bn) from its rights issue. One of the country's largest. Page 19

**DEUTSCHE** Bank dismissed its chief equity warrants dealer, Manfred Martens, after irregularities came to light during a wider inquiry by the Frankfurt Stock Exchange into allegations of insider trading which have implicated the bank. Page 19

**AMGEN**, the US bio-technology company, is to take an after-tax charge of \$88.5m against earnings in the quarter to June 30. The charge is to cover damages awarded to Johnson & Johnson over the marketing of erythropoietin (EPO), a drug that stimulates white blood cell production. Page 23

**BORAL**, Australian construction and building materials group, warned that net profits would fall by around 35 per cent for the year to the end of June. It had earlier forecast a decline of around 28 per cent. Page 23

**NISSAN** Nissan UK, the car importer/distributor controlled by Octav Botzar, currently enjoys gross sales margins "of nearly 50 per cent" on the cars it receives from the Japanese vehicle maker, according to documents filed with the Japan Commercial Arbitration Association. The claim is made by Nissan Motor, Japan's second largest carmaker. Page 7

**GAS** Four members of a European gas buyers' consortium have agreed to boost natural gas purchases from Norway by 2.5bn cubic metres (bcm) to \$3bcm a year over a period of two decades from the turn of the century, the Norwegian state oil company (Statol) said. The four buyers are West German companies Thyssen and Birtgitz, Gazelle of the Netherlands and Belgium's Distrigaz. Page 4

**POLAND** Lower tax revenue caused by a sharp fall in industrial production and delays in privatisation is forcing the Polish government to make drastic spending cuts to keep the budget deficit under control. Page 3

Monitoring force may be sent to republics as cracks appear in ceasefire

## Yugoslavia calls up reservists to bind federation

By Laura Silber in Belgrade and Judy Dempsey in Ljubljana

YUGOSLAVIA'S army yesterday called up thousands of reservists and said it was "at the highest level of combat readiness" in a bid to hold the federation together by force.

Belgrade television reported that the army had called up 200,000 reservists from the republics of Serbia and Bosnia-Herzegovina in the wake of independence moves by Slovenia and Croatia.

Western military analysts said Slovenes and Croats were leaving the army and that the largely Serb officer class did not trust the Albanians and other ethnic groups.

However, an army without these groups would, in effect, become a rump Serbian army which would fight on the side of the Serb minority in Croatia if the situation deteriorated further following clashes between the groups on Sunday.

Meanwhile, the international community continued its mediation efforts with an announcement that senior officials from the Conference on Security and Co-operation in Europe (CSCE) would meet in Prague, the Czechoslovakian capital, tomorrow to discuss the possibility of sending a monitoring

force to Yugoslavia. The moves came amid signs that a peace accord agreed on Sunday night was only being partially successful. In spite of the accord, many federal army units in Slovenia had not returned to their barracks by last night.

There were indications that some troops were being prevented by Slovene territorial defence units from withdrawing to their barracks after they occupied the republic last Wednesday. The federal army entered Slovenia after the republic declared its independence, and moved to take control of its border posts.

Agreement for the troops to withdraw was reached on Sunday night between Mr Ante Markovic, the federal prime minister, and Mr Milan Kucan, the president of Slovenia. No timetable was set and no arrangements were made for withdrawal.

Slovenia and Croatia had asked the European Community to send observers to supervise the withdrawal of federal troops, which is one of the three elements in the truce arranged by three EC foreign ministers on Sunday.

However, the new Dutch presidency of the EC said the possibility of sending a monitoring force to Yugoslavia would be studied under the auspices of the CSCE.

The political situation remained confused. Although the country now has a president - Mr Stipe Mesic, a Croat - as part of the agreement worked out with the EC foreign ministers, the government remains paralysed because of internal divisions between Serbia and Croatia.

Slovenia yesterday boycotted the first meeting of the collective presidency since Serbia's refusal to allow a Croat to head the revolving collective presidency six weeks ago. One of the president's first demands was that Slovenia allow federal troops to return to their barracks and free soldiers it had captured.

But Mr Milan Kucan, the president of Slovenia, was sceptical that the agreement between the federal government, the presidents of Croatia, Serbia and Slovenia, and the three EC foreign ministers would hold.

EC may check ceasefire, Page 2



Yugoslav president Stipe Mesic, elected after the visit of European foreign ministers

## Tokyo cuts official interest rates

By Robert Thomson in Tokyo

JAPAN cut official interest rates yesterday for the first time in 4 1/2 years, restoring confidence in a shaken Tokyo stock market and providing evidence that the country is committed to international interest rate co-ordination.

Mr Yasushi Mieno, the Bank of Japan governor, insisted yesterday that "monetary policy is not aimed at supporting share prices", but the timing of the half-point cut in the official discount rate (ODR) to 5.5 per cent was generally believed to have been inspired by government concern at the sharp fall in the Tokyo stock market last week.

But there was a widespread belief that without international pressure, the central bank would have been happy to maintain the ODR at 6 per cent and to continue with a tight monetary policy. Japan's ODR had been lifted five times in the period from May 1989 to August last year, rising from 2.5 per cent to 6 per cent, as the central bank sought to cool an overheated economy and reduce stock and property speculation that had driven up Japan's low interest rates.

With the deregulation of Japan's financial markets, the effects of the cut are more symbolic than real, although it is likely to encourage downward movement in market rates.

The Finance Ministry was yesterday discussing with commercial banks the possible reduction in their lending rates with those of the US.

Japanese industry representatives generally welcomed the rate cut, and Mr Ryutaro Hashimoto, the finance minister, said the central bank's announcement was "timely".

He said the decision followed "a careful study of economic trends", in particular, a slowing of money supply growth and signs that prices are heading down.

However, both Mr Mieno and Mr Hashimoto warned that they would not allow a return to the easy money era of the late 1980s, and said they will study the stock and property markets for signs that Japan's "speculative bubble" is re-expanding.

Background, Page 6  
Editorial Comment, Page 16  
Lex, Page 18

## Japanese rate cut boosts US and European markets

By Peter Norman, Economics Correspondent, in London

THE Japanese interest rate cut helped to boost share prices in Europe and the US but it had little impact on currency markets after analysts concluded that it was unlikely to affect interest rates abroad.

Yesterday's 3.51 per cent jump in the Nikkei average to 24,108.76 encouraged equities to rise in Paris and in London, where the FT-SE 100 index closed up 26.8 points at 2,443.6.

By the afternoon, however, US developments began to dominate the markets. News of a positive US purchasing managers report fuelled an early rise in blue chips on Wall Street that left the Dow Jones industrial average up by some 34 points at 2,940 at midday.

Trading volumes were only moderate in Tokyo, London and New York, raising doubts over how sustainable yesterday's price rises will be. A cautionary note was sounded in Germany where higher taxes to pay for union and uncertainty over possible future tax increases caused equities to close little changed.

Analysts said that the Japanese discount rate cut would not influence the Bundesbank, which is expected to keep interest rates high. Similarly, it is unlikely to have any direct impact on UK policy-making.

Currencies, Page 36  
World Stock Markets, back page Section II

## Key US economic indicator shows recovery is underway

By Michael Prowse in Washington

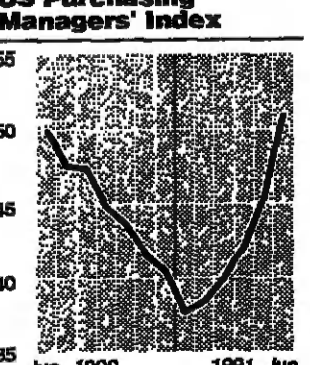
A SURGE in the US Purchasing Managers' Index - a closely watched gauge of industrial conditions in the US - released yesterday indicated that the nascent US economic recovery gathered momentum in June.

The index, led by soaring new orders, jumped to 50.3 per cent from 45.4 per cent in May. This was the fifth successive monthly rise and the first time the index has topped 50 per cent since May last year. A reading above 50 per cent indicates that the US manufacturing economy is expanding.

The size of the increase took financial markets by surprise, prompting a sharp rise in share prices and in the dollar, and a fall in bond yields as traders discounted the prospect of further interest rate cuts.

Mr Robert Bretz, a spokesman for the National Association of Purchasing Management, said the rise showed that the US recession was "essentially over for the manufacturing sector as well as the overall economy". He said that past experience suggested that even

### US Purchasing Managers' Index



if the index were unchanged for the rest of the year, US real gross national product was likely to expand by 0.9 per cent, more than generally forecast.

The index, based on responses from purchasing managers in 300 US companies, is one of the first economic indicators published each month. The June rise provides the first reassuring sign that the infant economic recovery

evident in statistics for April and May will prove solidly based.

Mr John Taylor, a White House economist, yesterday said the Administration expected "substantial" growth in the current quarter following a slight increase in gross national output between April and June.

The White House is preparing a new economic forecast for release in the middle of this month. But Mr Taylor indicated that it would probably stick closely to its previous forecast of 3.6 per cent growth next year - a mild recovery by past standards.

But not all sectors of the economy are yet showing unequivocal signs of recovery. Yesterday the Commerce Department reported a 1.0 per cent fall in construction spending between April and May, mainly due to the weakness of non-residential construction.

The purchasing managers' index of new orders jumped 8.5 percentage points last month to 50.1 per cent, the highest level since August 1989.

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## Sweden's Social Democrats enjoy a summer revival

After two years in the political doldrums, Ingvar Carlsson, Sweden's prime minister, is enjoying a revival in the opinion polls as the public weighs up the quality of the opposition.

Page 3

## MARKETS

<b>STERLING</b> New York lunchtime: \$1.811 London: \$1.815 (1.819) DM2.9425 (2.9375) FF9.955 (9.955) SF9.2575 (9.2525) Y223.5 (223.25) £ index 89.5 (89.6) <b>GOLD</b> New York: Comex Aug \$388.2 (\$70.0) London: \$388.95 (\$69.4) N SEA OIL (AUGUS) Brent Aug \$18.75 (+0.05) Long Bond: 96 1/2 yield: 8.43%	<b>DOLLAR</b> New York lunchtime: DM1.825 FF6.1845 SF9.1565 Y138.45 London: DM1.822 (1.8145) FF6.17 (6.1475) SF9.1565 (1.558) Y138.35 (137.9) £ index 88.1 (88.0) Tokyo close: Y137.84 <b>US lunchtime rates</b> Fed Funds 6 1/2 % 3-mo Treas Bill: 5.74% 3-month interbank: 11 1/2 % (11 1/2 %) Life long gilt future: Sep 90 3 1/2 (90 1/2)	<b>STOCK INDICES</b> FT-SE 100: 2,443.6 (+28.8) FT Ordinary: 1,896.7 (+20.8) FT-A All-Share: 1,172.21 (+0.9%) New York lunchtime: DJ Ind. Av. 2,942.31 (+35.58) S&P Comp 376.43 (+3.27) Tokyo: Nikkei 24,108.76 (+1,817.8) <b>LONDON MONEY</b> 11 1/2 % (11 1/2 %) Life long gilt future: Sep 90 3 1/2 (90 1/2)
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FINEST SCOTCH WHISKY

QUALITY IN AN AGE OF CHANGE.



## EUROPEAN NEWS

## Deputies clear Soviet privatisation law

By John Lloyd in Moscow

THE Soviet parliament yesterday passed a law on privatisation billed as the centrepiece to the Soviet government's turn towards the market.

But pressure from both hard-line and moderate deputies has shown the bill of its more radical features. Mr Anatoly Lukyanov, president of the Supreme Soviet, assured parliament the law would not mean an end to socialism, or the dawning of a capitalist era.

He was soothing not just the fears of the deputies, but of the population at large, many of whom dread a new market order.

He told deputies repeatedly through three days of bitter debate that the transfer of state property into private hands would be "only a minor part" of the law, which concern-

LEADERS of the Warsaw Pact states yesterday formally dissolved the 35-year-old treaty which bound them together in a Soviet-dominated military alliance, writes Ariane Genillard in Prague.

Mr Vaclav Havel, Czechoslovakian president, told a meeting in Prague: "This is not the end of a period, but the beginning of a new one, in which our countries are going to

co-operate on an equal footing."

All participants stressed the importance of recent bilateral agreements and highlighted the economic, rather than military, nature of future co-operation.

They also emphasised the importance of the CSCE charter in creating a new structure for security and co-operation in Europe.

transferred on "destatisation", or denationalisation.

"Destatisation" involves the transfer of state property from the current limbo of assumed state ownership into specific joint stock companies, with all or most shares held by the state. Privatisation is seen as the selling of these shares to the wider public.

Mr Nikolai Petrakov, the former economic adviser to Soviet President Mikhail Gorbachev, said yesterday that the law

was "designed to bring in money to the state without losing control".

Under the terms of the bill, workers in the industries marked for "destatisation" can block its sale, and have priority in buying the shares or receiving them free. Certain categories of industries - including the relatively efficient defence industries - have been exempt from sale, except where they convert to civilian production.

However, the bill formally ends the state monopoly on property, and it allows individuals, including foreigners, to buy shares in privatised industries.

A State Property Fund, responsible to the Supreme Soviet and the Cabinet of Ministers, will administer the sale of property and set the prices at which it will be sold.

The official news agency Tass reported yesterday that the government expected

Rb170bn-Rb200bn (\$56.6bn-\$66.6bn) from the sale of state property in the first stage of privatisation, up to the end of 1992, and Rb350bn-Rb400bn in the second stage, to the end of 1995.

In the first stage the government has forecast that 40-50 per cent of enterprises will be privatised, many of these being shops and workshops. In the second stage, as more larger enterprises are sold off, the proportion of property sold in some form will rise to about 70 per cent.

However, the legislation explicitly allows republics to adopt their own forms of privatisation. Already the Russian republic has adopted a plan to give its citizens vouchers with which to acquire shares in trusts which would take over state property.

## EC may help check Yugoslavia ceasefire

By David Buchanan in Brussels

THE 12 EC states are ready to send observers to monitor the ceasefire in Yugoslavia, officials said yesterday, but only as part of a pan-European action co-ordinated through the Conference on Security and Co-operation in Europe (CSCE). Slovenia and Croatia had asked the EC itself to send observers to supervise the withdrawal of federal troops, which is one of the three elements in the truce arranged by three EC ministers.

Returning yesterday morning from their second trip to Yugoslavia in two days, the foreign ministers of Italy, Luxembourg and the Netherlands said tomorrow's meeting of the CSCE in Prague should decide whether to send observers. "The Twelve could jointly send national observers," said an official yesterday.

The EC has Commission diplomats which represent it around the world, and members of the European Parliament often monitor foreign elections. But the Community - as distinct from its member states - has no police or soldiers to send to such a dangerous situation as Yugoslavia, though such possibilities for the long term were part of last weekend's summit discussion. The mechanics of EC diplomacy in the Yugoslav crisis were complicated by yesterday's transfer of the EC presi-



A Slovene soldier talks to two girls in Ljubljana's main square yesterday after a peace accord was reached.

dency from Luxembourg to the Netherlands. Since the "troika" is always made up of the past, present and future president of the EC Council of Ministers, this meant that Italy had to drop out of the troika and that Portugal, president for the first half of next year, joined.

There was no doubt that the speed and persistence of EC

mediation the past few days was largely due to Mr Gianni De Michelis, the Italian foreign minister. His government has long been worried about instability in neighbouring Yugoslavia. Neither the Luxembourg nor the Dutch nor the Portuguese will bring the same passionate interest to bear in resolving the crisis.

## Gorbachev 'resolute on market reform'

By Anthony Robinson, East Europe Editor

PRESIDENT Mikhail Gorbachev's desire to address G7 leaders this month means "he has really made up his mind to go for market reforms, private property and political democracy," according to Mr Stanislav Shatalin, the Soviet economist whose "500-day" economic reform plan was unannounced by the Soviet leader a year ago.

Mr Gorbachev would be asking for "intellectual input" as well as credits from the leading industrial countries at their London meeting, he told a Confederation of British Industry conference.

But, in a characteristically irreverent aside which revealed his continuing doubts about Mr Gorbachev's grasp of economic principles, he added that "a shiver ran down my spine" when the Soviet president suggested the revised 500-day scheme, drawn up by Mr Gregory Yavlinsky and a group of Harvard economists, was compatible with the Soviet government's reform programme.

He said the phrase reminded him of Mr Gorbachev's insistence last autumn that the Shatalin pro-market plan be merged with the old-style gov-

ernment scheme of then-Prime Minister Nikolai Rybakov. It was a hybrid, scathingly attacked at the time by Mr Boris Yeltsin, the Russian leader, as a "marriage between a hedgehog and a snake".

Mr Shatalin, who argued there was no alternative to market reform for the Soviet economy other than "descent into the graveyard", warned against the belief that there was a monolithic bloc of party, KGB and military conservatives blocking reform.

"We see mirrored in all these institutions the same cracks and divisions which run through our society."

The election of Mr Yeltsin as Russian president with a 60 per cent majority and the re-election of the liberal mayors of Moscow and Leningrad were important indicators of the political momentum behind reform, he added.

Professor Jeffrey Sachs, co-author with Mr Yavlinsky of the so-called "grand bargain" plan, was also in London yesterday. The plan, which has been endorsed in principle by Mr Gorbachev, suggests the G7 should channel financial and technical assistance to the Soviet Union on condition the



Gorbachev: to request 'intellectual input'

Soviet side implements fundamental reforms like price liberalisation, privatisation and rouble convertibility.

Professor Sachs, who earlier advised the Polish government on its economic stabilisation plan, faced a sceptical panel of economists at a discussion organised by the Centre for Economic Policy Research.

Professor Willem Buiter of Yale called the plan more a "grand illusion" than a grand bargain and argued that "western economic aid would constitute reckless intervention in the de-colonisation of the Soviet empire and... serve only to prop up the forces striving to maintain the present political structure, including the old-style communist party leadership, the KGB and the Red Army."

Best meeting, Page 5

## Pravda editor says party split possible

By John Lloyd and Reuter

THE editor of Pravda, the main Soviet Communist party paper, said yesterday that a split in the party was now possible.

Mr Ivan Frolov told a press conference called by the party's central committee to publicise its new programme that "there is some threat to unity: such dangers do exist".

"Now we should act as if we were beginning anew. A split might take place, and we should look to consolidate the nucleus of the party," he added.

Ms Tatyana Samoilis, who directs the letters department of the once mighty Kremlin mouthpiece, quoted readers as calling for a split between supporters and opponents of reform and suggesting President Mikhail Gorbachev should make a final break with the hardliners.

"Perhaps a split is really in the offing," said Ms Samoilis, whose newspaper is officially the organ of the party's conservative-minded central committee but has generally backed Mr Gorbachev in his manoeuvres between the reformers and old-style communists.

In the latest edition of the weekly Literary Gazette, poet and parliamentary deputy Mr

Yevgeny Yevtushenko said the fact that Mr Gorbachev remained in the same party as confessed Stalinists "ties his hands and does not help him implement perestroika".

Mr Vladimir Ivashko, the party's deputy general secretary, said the party control commission, or disciplinary body, would today issue a judgment on the call by Mr Eduard Shevardnadze, the former foreign minister, for the creation of a new party. Mr Shevardnadze is a member of the central committee.

The statements from leading communists came as pressure continued to build from hardliners for a special congress to bring the party leadership, and in particular President Gorbachev, the general secretary, to order for turning to market-oriented policies and for the deteriorating economic situation in the country.

The crisis comes to a head as work is being completed on the new party programme, "For Humane Democratic Socialism", which has already angered hardliners for its reformist, social democratic tone. The programme commits the party to a market system and to democracy.

## Dutch rule out interim EC summit

MR Ruud Lubbers, the prime minister of the Netherlands, which yesterday assumed the rotating six-month presidency of the European Community, played down the idea of holding an interim summit in October before convening the crucial Maastricht summit on economic and political union in December, writes Ronald van de Krol in The Hague.

"We must get down to work now," he said, noting that politicians might seize the prospect of an interim summit as a way to put off progress and negotiations before then. "We

should not be thinking in terms of an October meeting."

Mr Lubbers told a press conference that the EC faced many obstacles in the next six months, both in fostering greater internal integration and in establishing new relations with non-EC countries. He said no time should be lost in reaching an agreement with non-EC countries grouped in the European Free Trade Association (Efta).

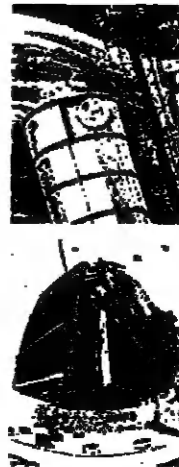
Mr Lubbers said he hoped a breakthrough in the Efta talks could be reached in "a month's time" rather than at the end of

the Netherlands' presidency. Upholding a tradition on the first day of a new presidency, Mr Lubbers and the Dutch cabinet held talks with Mr Jacques Delors, the president of the European Commission, and other EC officials. Both Mr Lubbers and Mr Delors were at pains to emphasise that British reservations about political and monetary union were not the only problems which the Dutch presidency faced.

"We don't have a situation with the UK on one side and all the 11 on the other side" on every EC issue, Mr Delors said.



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## EUROPEAN NEWS

## Sweden takes first step on road to EC

THE Swedish government was due last night to hand its formal application to join the European Community to Mr. Hans Lönnerdal, the Dutch prime minister, and EC president for the next six months, Jacques Delors, in Stockholm.

This is the first step in a long process. It seems unlikely negotiations

will start until early 1993, although Sweden hopes they will then be completed within 12 months, allowing entry terms to be ratified in a national referendum to be held in September 1994.

If all goes well Sweden would then become a full EC member on January 1 1993. Finland and Norway might also

seek Community membership within the next year.

Many EC observers believe, however, that the Swedish timetable for entry is unrealistically tight and that it underestimates the difficulties that could lie ahead. There is some doubt, in particular, over whether Sweden's definition of neutrality will be compatible with

any common EC defence and foreign policy that could emerge by 1995.

It is also felt within the Community that Sweden is relying too heavily on cementing good relations with friendly governments to smooth its way into the EC and is not cultivating enough close personal contact inside the Commission itself.

## Andorra ends its economic isolation

THE principality of Andorra, economically isolated for centuries, established formal links with the European Community yesterday, Reuters reports from Andorra la Vella.

In June last year, after two years of negotiations, Andorra signed its first international treaty by joining the EC customs union, the first non-Community country to do so. The accord took effect yesterday.

Andorra now applies the common external tariff and trade policy, allowing free transit of goods within the EC. Its companies can sell to the EC market without goods being treated as of third-country origin.

Andorra, co-governed for 700 years by the president of France and the bishop of the Spanish diocese of Urgell, remains a third country for farm trade. However, it enjoys duty-free transit for goods imported via EC countries.

The Pyrenean territory of 468 sq km has gradually shed the tax legislation that made it a duty-free paradise for day-trippers from France and Spain, and hopes to attract new investment and turn itself into a modern economy.

Andorra faces one of its worst financial crises in decades. With prices soaring to match those in neighbouring France and Spain, hotel costs are discouraging visitors and tourists are spending less.

## Accountancy link-up cleared by Commission

By Andrew Hill in Brussels

THE EUROPEAN Commission has approved the agreement which set up BDO Binder, the international association of accountants, on the grounds that it has increased the firms' ability to compete internationally with large rivals.

Brussels was alerted to the possibility that the agreement - under which member firms can refer business to BDO Binder members in other countries - was reducing competition between the firms, thus infringing EC competition rules. However, it said yesterday that the benefits of international competitiveness outweighed the disadvantages to individual members.

Despite the spate of link-ups between accountants in the past two years, the BDO Binder network - in effect the world's seventh largest accountancy organisation - is the only one to have been examined by the Commission.

National Economic Research Associates (Nera), a London-based consultant, was commissioned by Brussels 18 months ago to produce a report on the impact of the wave of accountancy mergers on competition in the sector. Nera said yesterday it was finalising the study and expected to publish it once it had received Commission approval.

Compagnie des Cristalleries Baccarat, the Paris-based luxury glass manufacturer, has amended several clauses in its contracts with distributors of its products to meet Brussels' objections. The Commission said Baccarat's criteria for choosing distributors were now sufficiently uniform, objective and non-discriminatory.

two 48-hour strikes in defence of their salaries. Although a third strike is still possible next week, unions are advocating different tactics.

Their 10-year-old wage package expired at midnight on Sunday. Unions were yesterday trying to arrange a meeting with the new six-month Netherlands presidency.

## Carlsson capitalises on opponents' disarray

Premier is turning into the leader Swedes dislike the least, writes Robert Taylor

AS Mr Ingvar Carlsson, Sweden's prime minister, travelled to the Netherlands yesterday to apply for EC membership, his political fortunes at home appeared to be picking up after nearly two years in the doldrums.

He may still not be a popular man with many Swedes, who regard him as decent but boring and weak, a figure to be pitied rather than admired. However, with less than three months to go before the next general election, on September 15, Mr Carlsson - against all odds - seems to be turning into the leader Swedes dislike the least.

His Social Democrats - after more than two years of unpopularity - are enjoying a revival as Sweden closes down for its prolonged summer holiday. In the last batch of opinion polls before the election campaign starts, the party has scored between 30.0 and 33.5 per cent of popular support.

This is still far behind the 43.7 per cent it secured at the 1988 general election, but it is a better result than that recorded earlier in the year.

Evidence of a shift towards the Social Democrats has come late in the day, and it may not be sustained over summer. But the party's capacity to win should not be underestimated.

In his memoirs Mr Denis Healey, the former British Labour party foreign secretary, recalls former British Labour leader Hugh Gaitskell inquiring in the 1950s of Mr Tage Erlander, the legendary Social Democrat prime minister, about the secret of his party's success. "Don't ask me," came the reply. "Ask the opposition parties."

Mr Erlander ran Sweden for 23 years, from 1946 to 1969, in part because his opponents were incapable of building a cohesive alternative to Social Democratic rule. In his day there were three non-socialist parties competing for power. Now as many as five will be running against one another.

Only the Moderates (Sweden's conservatives) and the Liberals have managed so far to reach agreement on a common programme. It was launched two months ago but has done nothing to boost their

popularity. Between them the Moderates and Liberals have only about 31 per cent of public support, compared with more than 37 per cent a year ago.

As a leading commentator in Sweden's national conservative newspaper Svenska Dagbladet explained last weekend, the non-socialist parties suffer from "bourgeois cannibalism", the propensity to devour one another rather than Social Democrats.

There are few signs this self-destructive habit has disappeared. The Centre party, for example, is seen by the other non-socialist parties as wayward and unreliable when it comes to deal-making.

It may have only about 8 to 9 per cent of popular support these days - less than half the votes it enjoyed 20 years ago - but it is still a necessary partner in any non-socialist alliance.

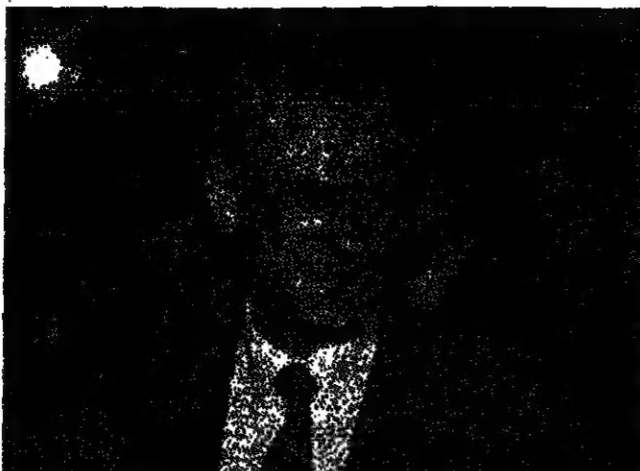
Yet last week delegates at its annual conference said the priority in government after September should be spending yet more taxpayers' money on social benefits for the needy, rather than cutting Sweden's huge tax burden as the other parties are seeking to do. The Centre often looks and sounds more left than the Social Democrats.

The Christian Democrats seem likely to gain seats in parliament for the first time after the election and may prove a more loyal ally of the main non-socialist parties than the Centre. Their staying power remains questionable, however.

The anti-tax right-wing populist New Democracy party, founded in February, also seems likely to win seats in parliament. But the other non-socialist party leaders want nothing to do with the ND, which they regard as irrelevant.

It looks increasingly clear that any non-socialist coalition will need to include not three but four parties if it hopes to have a majority in parliament. But the more parties there are, the harder it will be to achieve cohesion and decisive government.

The prospect of post-election chaos among the parties provides Mr Carlsson with his sin-



Carlsson: regarded as decent, but boring and weak

gle most potent argument: that the Social Democrats are the only political party in a position to govern and take the necessary tough decisions. As the non-socialists squabble among themselves, Sweden will remember the failed years they governed between 1976 and

1982 and wonder if they would be any better next time.

But Mr Carlsson has another argument in his armoury, which he may be less willing to use; his party is better at carrying out market-oriented policies than the non-socialists.

On issue after issue since

1989, the Social Democrats - to the satisfaction of Swedish industry and the stock market - have adopted a partial neo-liberal economic programme in alliance with the Liberals. This has included tax changes favouring the better-off, the dropping of an anti-nuclear energy policy, the introduction of commercial television, deregulation of the financial system as well as agriculture, cuts in state spending, and higher priority to defeating inflation than the maintenance of full employment.

Last month the Social Democrats pegged the krona to the Ecu, accepting that Sweden's future lies inside the European Community.

Devaluation was thus dropped as an economic weapon.

Market policies pursued by the Social Democrats in recent years have won the admiration of many of the country's employers, whose ideal election outcome would be continued Social Democratic rule, with Liberal support.

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## Decline in tax take forces Warsaw to cut public spending

By Christopher Bobinski in Warsaw

LOWER TAX revenue caused by a sharp fall in industrial production and delays in privatisation is forcing the Polish government to make drastic spending cuts to keep the budget deficit under control.

The Rzeczpospolita newspaper reported yesterday that revised revenues of 240,000bn zlotys (212.8bn) were 30,000bn zlotys less than the original budget estimate, made at the start of the year.

Parliament must approve the revised budget in which the deficit has risen to 15,000bn zlotys from the 9,000bn zlotys, or 0.5 per cent of gross national product, agreed with the International Monetary Fund.

An IMF team is currently in Warsaw and the government, facing elections in October, is pressing the case for relaxation of the original targets in view of the collapse in Comecon trade and its unexpected depressive impact on the economy.

The government is having to cut investment projects as well as health and local government spending.

Budget plans for the second half of the year assume a 6.5 per cent growth in industrial output compared to the first six months and a 2 per cent monthly rise in consumer prices.

Shares in the Zwietyc brewery, the seventh of Poland's state-sector enterprises to be privatised through a public offering, were reported to be selling briskly yesterday, the first day of the offer.

Each share was priced at 100,000 zlotys. The offering includes 1m shares, or half the equity, destined for small investors and another 27 per cent for investors willing to take 2,500 shares or more.

A quarter of the shares can be bought by foreign investors, with the remainder reserved for employees and management.

## Greek lawyers in protest over business rents

By Kerin Hope in Athens

SEVERAL hundred Greek lawyers marched to parliament yesterday in protest at a law lifting rent controls on business premises.

The lawyers, many of whom pay low rents for spacious offices in fashionable Athenian apartment buildings, went on strike three weeks ago, hoping to force the government to drop the legislation.

In retaliation, the government has threatened stringent new measures to curb widespread tax evasion by lawyers and doctors. It has also announced that a lawyer's signature will not be required on contracts for the duration of the strike.

The lawyers' action has halted the Bank of Crete embezzlement hearings.

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## WORLD TRADE NEWS

## Soviet group in joint venture for Hungarian buses

By Nicholas Denton in Budapest

ATEX, a Soviet consortium, yesterday agreed to take a minority stake in Ikarus, the Hungarian bus manufacturer.

The deal demonstrates the continuing interdependence of the Soviet Union and its former allies.

ATEX, a grouping of Ikarus's Soviet customers, has agreed to pay \$50m (£30.4m) for a 30 per cent stake. The consortium has an option to take its stake to 48 per cent by participating in a \$50m equity increase. That would make the joint venture the Soviet Union's largest in eastern Europe and one of Hungary's largest. As important as the purchase price is a Soviet guarantee to buy 6,000 buses a year from Ikarus between 1991 and 1995.

Soviet involvement will allow Ikarus to maintain its leading position in the world market, said Mr. Sandor Demjan, managing director of Central European Investment Company, which brokered the deal. "In bus making, Hungary can keep a special role," he said.

Mr. Demjan said, in response to criticism that western bids had been neglected, that a

European strategic investor would have been interested in running down Ikarus, which was too close a competitor. An order for 6,000 buses a year from the central Soviet authorities would allow annual production of about 12,000, with about 3,000 going to Soviet republics and barter partners and the remaining 9,000 to the domestic and other markets.

Nevertheless, the joint venture agreement envisages foreign technical investors participating in the development of new bus models and main parts.

The joint venture's management also hoped that a capital infusion and guaranteed Soviet orders would help to turn around the company financially by the second half of this year. Ikarus made losses in 1990 of Ft19.5bn on turnover of Ft19.5bn, attributable to the fall in Soviet orders and high interest payments on the company's Ft4.5bn bank debt.

The Hungarian authorities had been unenthusiastic about tying Ikarus even more closely to the Soviet Union and the venture is regarded as more a marriage of convenience.



Japanese farmers marching in Tokyo yesterday in protest at the threat of foreign rice imports proposed by the US as a way of ending the deadlock in the world trade liberalisation talks. The US hopes the opening of the Japanese rice market will persuade EC countries to compromise on agricultural subsidies.

## Pakistan tries to boost textile exports

PAKISTAN yesterday announced measures to help the cotton and textiles industry in an attempt to boost the country's exports. Reuters reports from Islamabad.

Mr. Mohammad Naeem Khan, commerce minister, said he wanted to encourage a switch from low added-value sales of raw cotton and yarn to ready-made garments. His trade policy aimed to combine the trend of cutting red tape and encouraging exports.

Certain export industries would be allowed to import machinery and spare parts free of government duty, he said. Makers of hand-knotted

carpets would get a tax holiday up to the end of 1994/95, while an existing tax break for the leather and textile industries would be extended to June 1994.

Pakistan would discourage the export of yarn to improve exports of value-added textile products and it would try to achieve the removal of textile quota restrictions imposed by the US.

"We are pursuing this objective at the GATT (General Agreement on Tariffs and Trade) level and want quota restrictions to be removed within six to seven years," said Mr. Khan.

Traders maintaining foreign

currency accounts in banks would be allowed to import machinery irrespective of any ceiling, Mr. Khan said. Several new loans would be allowed for import, including yachts, bicycles, trailers and semi-trailers, he added.

The government set an export target of \$7.65bn compared with estimated export earnings of about \$6bn in 1990/91, Mr. Khan said.

"Efforts will be made to push exports up to \$8bn during the current financial year," he said. Pakistan's imports for 1991/92 had been projected at \$7.7bn compared

with \$6.98bn in 1990/91. The private sector would be allowed to export cement against quota and insurance companies would be allowed to transact business abroad.

Cotton and cotton products remained the mainstay of Pakistan's exports, forming 70 per cent of the total, he said.

Since taking power last November, the conservative government of the prime minister, Mr. Nawaz Sharif, has embarked on an economic reform programme. Foreign investment and exchange controls have been liberalised and many state enterprises put up for sale.

## Australia wins HK boat deal

## Norway increases its gas sales

By Karen Fosell in Oslo

AUSTRALIAN Shipbuilding Industries has won a HK\$300m (£23.8m) order from Hong Kong for six police patrol boats, writes John Killett in Hong Kong. ASI, which beat Vosper Thornycroft of the UK to the contract, has received a shipbuilding subsidy for 15 per cent of the cost of the order from the Australian government.

This has led UK trade officials to raise questions about Hong Kong's policy. Vosper offered to build in Hong Kong to help develop local industry, but officials said it was not their policy to take industrial potential into account.

FOUR MEMBERS of a European gas buyers' consortium have agreed to boost natural gas purchases from Norway by 2.5bn cubic metres (bcm) over a period of two decades from the turn of the century, the Norwegian state oil company (Statoll), said.

The purchase increases gas sales by Norway to Europe to 33 bcm a year. The four buyers - West German companies Thyssengas and Birgitte, Gasunie of the Netherlands and Belgium's Distrigas - yesterday exercised a 30 per cent gas purchase option which is part of a contract signed by

consortium members in 1986 worth \$60m (£36.5bn).

The contract also has a 50 per cent gas purchase option which, if exercised by the consortium by July 1, 1995, could boost Norway's gas exports to 4 bcm of gas annually and British Gas is looking at contracting up to 5 bcm annually, both from the mid-1990s.

Europe has become a prime customer for Norwegian gas, mainly because of increasing Soviet difficulties in boosting supply, Middle East instability and a trend towards more environmentally friendly replacements for oil and coal.

Norway may have difficulty in meeting demand which

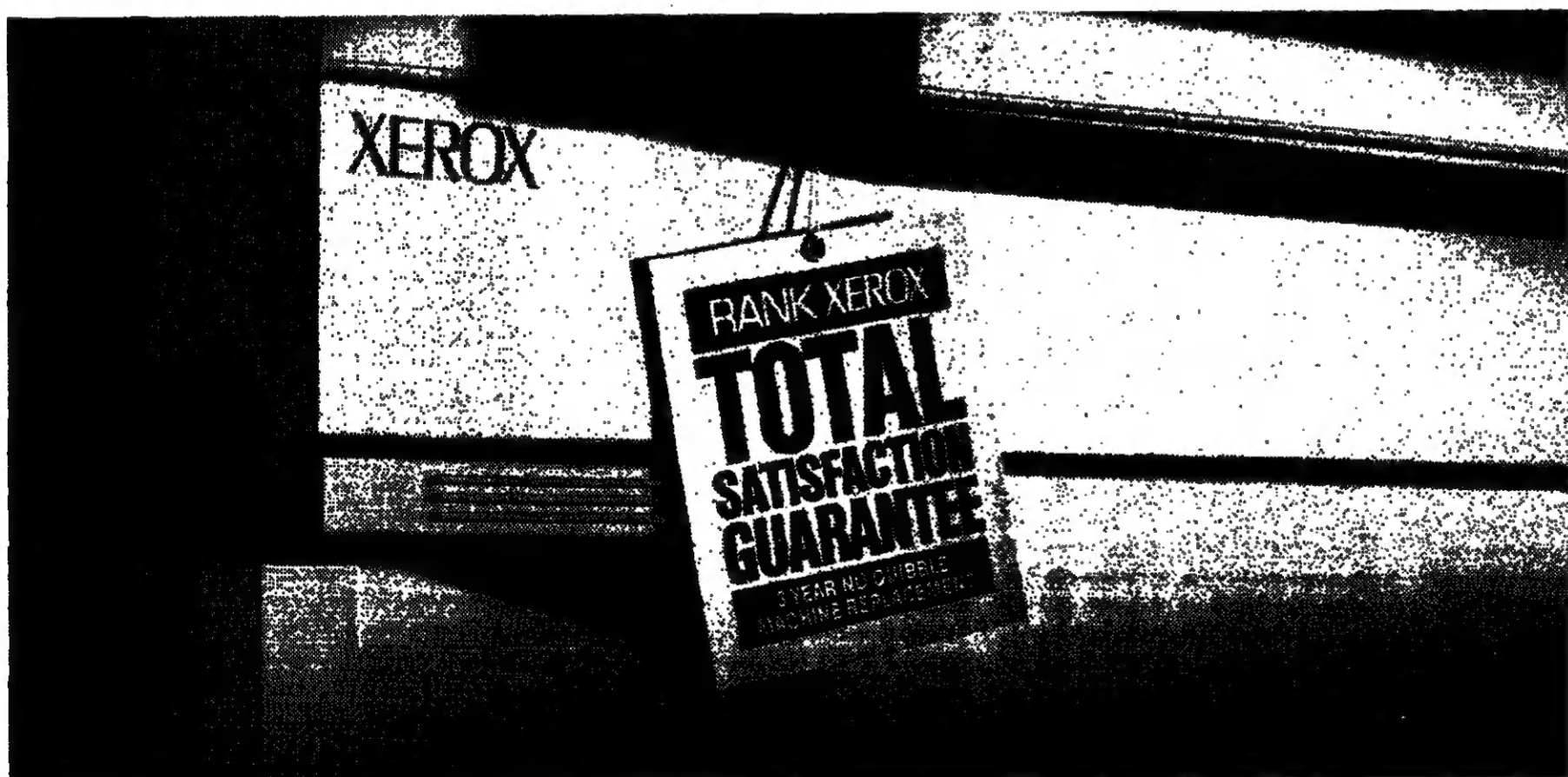
could reach 65 bcm if Britain, Italy and east European countries, with whom it is currently in talks, agree to buy its gas.

Italy is considering buying 4 bcm of gas annually and British Gas is looking at contracting up to 5 bcm annually, both from the mid-1990s.

In April, Britain's National Power agreed to buy 2.2 bcm of gas annually from Norway from the mid-1990s over 15 years. But Norway claims that British energy authorities are stalling on ratification of the deal until Norway agrees to give British gas access to its pipelines to Germany.

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## Flood of dollars puts Colombia on the defensive

FLOODS of dollars might be welcome elsewhere in Latin America, but they have made a mockery of Colombia's anti-inflation plans. So much so that the government recently closed down the central bank's dollar dealing counter and partially revalued the peso by allowing financial institutions to buy foreign exchange from the public at 10 per cent below the official rate.

In the first few days of exchange dealing, banks changed dollars at about 500 pesos, only 4 per cent less than the official rate.

The measure is not just a way of stemming the incoming flow, which was more than double tourism and personal income in the first five months of the year. It is also an important step towards establishing a free exchange market in Colombia as the liberalisation of the economy forges ahead.

During a transition period, 90-day exchange certificates will be issued. These can be used for payments abroad or negotiated before redemption date at a discount. Customers can also buy pesos directly at a less favourable rate. Banks, financial corporations and authorised money changers have now taken over the whole exchange business, and the central bank will guide the market rate, allowing greater flexibility.

While the policy change has been well received by bankers, exporters argue that this "revaluation" undermines their efforts to increase foreign sales at a crucial stage in the liberalisation process. In particular, the coffee growers' federation said last week that a lower exchange rate would make it difficult for Colombian coffee to compete. The annual devaluation rate had already slowed down to 21 per cent in the first part of the year, but exports continued to rise and imports stagnated. By early June, international reserves had passed \$5bn (£3bn), equivalent to about a year's worth of imports.

The dollar avalanche built up because of a combination of tax and monetary measures: a tax amnesty "encouraged" Colombians to "legalise" foreign assets, while the government's determination to reduce inflation from 32 per cent to 22 per cent by the end of 1991 led to a fierce clampdown on credit. Furthermore, slow devaluation and very high local interest rates made it extremely attractive for speculators to convert money into pesos.

Although the government opened up the foreign exchange business to commercial banks earlier this year, few banks have acted. Many domestic banks are simply not geared to dealing with foreign notes, while there is still some confusion about a 3 per cent withholding tax on funds brought in by Colombian taxpayers.

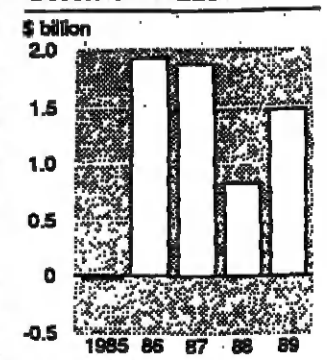
Mr. Rudolf Hommes, the finance minister, believes there has been a genuine reverse capital flow - the test will be whether it continues, despite last week's measures. As to how much is due to drug income, no one is even prepared to guess, but the large proportions of cash involved suggests that crime could be a main factor. The government denies that measures taken this year to open up foreign exchange markets have made it easier to change drug dollars. "Three

Sarita Kendall in Bogotá reports on moves to curb an enemy of reform

years ago people would have said we were crazy," said Mr. Hommes, referring to the speed at which the economy is being opened up. "I am happy because we've been able to do it without too much fuss. I am disappointed, because one would have hoped for deeper changes in production, and we're not seeing that. There are a lot of invisible barriers in attitudes. It's a matter of patience."

With tariff adjustments running fairly smoothly, and more than 55 per cent of imports no longer requiring licences, the government has turned its attention to infrastructure and free trade zones. Over the next

## Colombia trade balance



three years \$315m are to be invested in highways, ports and airports, especially access roads to the Caribbean ports. The country's main north-south railway line will also be upgraded to carry coal to Santa Marta for export.

The free trade zones are designed to attract investment to problem areas with growth possibilities: Maicao, close to the Venezuelan border in north-eastern Colombia, has always been a smugglers' town, and with its new legal status could draw small-scale clothing and shoe industries. Uraba, a violent frontier zone in the north-west which already exports bananas, is a potential site for agro-industrial ventures. Advantages will include unlimited profit remittance, tax-free imports of machinery and raw materials, and cheap labour.

Apart from the oil and mining sectors, Colombia has never appealed strongly to foreign investors. With the guerrilla groups talking peace but continuing to bomb and kidnap, and a new constitution about to be launched, it is a time for "wait and see".

While the government considers that the private sector is over-protected and lacks dynamism, businessmen say official policy has been inconsistent, and credit restrictions impede modernisation.

Mr. Hommes has sparred good-naturedly with the Colombian press ever since he took office and promised to reduce both the inflation rate and his own weight. He has had more success in trimming his waistline than the cost of living index, still stubbornly over 30 per cent a year. But it is hoped the exchange measures stop \$800m from entering circulation, his efforts to slow inflation should bear fruit in the second half of the year.



# New York averts financial crisis

**By Martin Dickson in New York**

**AFTER MONTHS** of wrangling, New York's politicians have reached an 11th-hour agreement on a budget package that will avert the city's immediate financial crisis. However, the compromise will mean deep cuts in services, and there remains a danger that the city could face further serious financial strains in the coming months.

Mayor David Dinkins and the city council had been in dispute over the best way to bridge a \$3.5bn (\$2.1bn) deficit in New York's budget for the 1992 fiscal year, which began yesterday.

to produce a balanced budget by the start of the year, or risking its finances taken over by a state watchdog, the Fiscal Control Board, which took such action in the mid-1970s during the city's last budget crisis.

Late on Sunday night the two sides agreed to a package which will mean less onerous property tax increases than those proposed by the mayor. Most of the \$1.5bn of service reductions planned by Mr Dingins will go ahead, meaning a significant reduction in quality of life in a city with a large black and ethnic minority population.

However, tinkering at the margins of the budget will not solve the financial problems of the most draconian or unpopular cuts. A proposal to close the Central Park zoo has been dropped.

Some 10,000 city workers are also being laid off, although Mr. Dinkins still hopes to reach an agreement with municipal labour unions on pay concessions which would allow some of these job losses to be reversed. Talks with the unions were stalled for two months, but in the last few days there has been a flurry of activity. City officials have

The pact was helped by agreement over the weekend on a budget for New York state — after months of wrangling between Governor Mario Cuomo and the legislature — which assured the city \$653M in state funds.

# Tax bridges California's budget gap

## Peter Riddell reports on Governor Pete Wilson's political gamble

**T**HE NATIONAL budget crisis and consequent increase in federal deficits divided President George Bush's Republican party last October are being repeated at state level throughout the country.

Yesterday marked the start of the fiscal year for the states. Nine had not yet agreed budgetary plans, while 12 non-essential states, which have shut down. Unlike the federal government, most states are legally obliged to aim for a balanced budget, though with some short-term leeway in practice. With the recession cutting revenues, many have been struggling to devise measures to offset an average \$25bn-\$40bn (\$15bn-\$24bn) fiscal deterioration in

Most controversially, Governor Wilson has sought to raise the state's existing contributions from the vast state pension fund for public employees, which he says has excess earnings.

The question is how far this tackles the state's underlying fiscal problems. Unlike his predecessor, Governor Wilson has, at least tentatively, agreed to recast spending programmes, while removing some of the obstacles to fiscal management and raising money. In his inaugural address last January he talked of focusing more on the preventive than the remedial.

In political terms, Governor Wilson has, like Mr Bush last October, taken the anger of conservatives, Bartholomew and

**Governor Wilson: worked with Democratic legislature**

The largest problems are faced by California, where Republican Governor Pete Wilson and the Democrat-controlled state legislature yesterday passed a stimulus package to eliminate a \$14.3 billion deficit on \$668m in total spending. This gap is being bridged by \$70m in new tax increases, the largest ever, and by the first cuts to welfare payments in the state.

The Californian fiscal crisis underlines in an acute form the problems faced elsewhere. The states account for the bulk of spending on education and welfare. Since 1981 their responsibilities have increased as Washington has reduced its

California's population rose by 28 per cent during the 1980s to 23.6m. Much of the increase came from Asian and Latino immigrants who made big demands on public services. The prison population also rose 2½ times during the decade. A particular Californian problem has been the five-year drought, only partly eased by heavy rain this spring, which has hit the state's large farming sector.

In addition, various voter-approved initiatives, or referenda, limit the state's fiscal flexibility and its ability to raise taxes.

On the expenditure side, payments to families with dependent children have been cut by 4.4 per cent and future increases to adjust for inflation

or lower house, most of whom have voted against his budget. His immediate political calculation was that, since the support of the majority Democrats was essential to pass the budget, any package would have to involve higher taxes. In the longer term, if the budget succeeds in restoring California to fiscal health and the state's economy improves, Governor Wilson will be in a strong position to run for president in 1928.

Many other governors are watching Pete Wilson to see whether it is possible to impose new taxes and spending cuts and to survive politically.

## Peruvian currency loses its zeros

### By Salty Bottom In Lima

**PERUVIANS** no longer have to pay half a million intis for a small cup of coffee - for accounting, banking and pricing purposes the intis ceased to be Peru's official currency yesterday.

**Six noughts** have been knocked off the intis to convert it into the new currency, as part of a measure of the intis' devaluation over the past six years. One new sol is the equivalent of 10 intis - or about \$1.20 at the current exchange rate.

The new currency will not appear on the streets until September, and the old notes are expected to remain in circulation.

The armed forces will play a big role in the campaign being launched by to explain the changes to inhabitants of the isolated towns and villages of the Peruvian Andes and jungle. Explanatory leaflets in several Indian dialects, principally Quechua and Aymara, have been prepared.

## Closure list drawn up for US bases

A SPECIAL commission has voted to close 25 military bases from Massachusetts to Connecticut in order by the Defense Department to save \$1.7bn a year, earlier reports from Washington.

President George Bush is expected to approve the commission's decisions on whether 69 military bases should be closed and 38 others reduced.

The seven-member commission is having to decide which installations to close, which to reduce and which to keep. Ships for the communities that surround them, because Congress could not agree on what to cut.

The commission recom-

## Salinas courts Germans

**MEXICO'S** President Carlos Salinas de Gortari met German leaders yesterday hoping to win more investment. Reuter reports from Bonn. But President Richard von Weizsäcker and Chancellor Helmut Kohl were also keen to persuade him to stimulate Mexican investment in east Germany.

Mr Salinas, who has spent three days in Germany, is also visiting Czechoslovakia, the Soviet Union and Italy during an 11-day European trip to drum up business interest in Mexico.

Germany is already the second biggest foreign investor in Mexico, after the U.S.

They recommended sparing Fort McClellan in Alabama, the country's only chemical warfare training school, and the Whidbey Island naval air station in Washington state.

The EC pledge followed an appeal by Mr Fernando Collor de Mello, Brazil's president, for international help in saving the Amazon's tropical forests, the world's largest, from speculators.

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## Strikes fall sharply in South Korea

By John Riddling in Seoul

SOUTH Korea enjoyed a marked fall in the number of industrial disputes in the first half of this year and should continue to see relatively peaceful collective bargaining in the second half, according to the Ministry of Labour.

Ministry statistics show that there were only 181 industrial disputes in the first six months, a 27 per cent fall over the same period last year and a substantial improvement over 1987-89, which saw severe economic dislocation as a result of more than 1,000 strikes each year.

The ministry said the fall in the number of disputes reflected the increased experience in the wage bargaining process on the part of both management and labour.

"After the introduction of democracy in 1987, the belief was that whoever used force first would win," an official said. "But both sides have now learned that they have a lot to lose from conflict."

The reduced number of strikes also reflects a tough line by the government. A number of union leaders have been arrested so far this year, including union representatives from Daewoo Motors and Daewoo Heavy Industries, large companies which are traditionally prone to strikes.

Although the second half of

the year is traditionally more peaceful, a number of trouble spots remain. About half of Korea's companies, including Hyundai Heavy Industries and Daewoo Shipbuilding, the country's two largest shipyards, have still to conclude wage negotiations.

But most economists are optimistic about prospects for industrial relations for the rest of the year. They cite the decline in the number of illegal strikes - stoppages in which unions fail to observe a "cooling-off" period, where violence is used, and where the issues are other than labour-management. There seems to be little popular support for violent or protracted strikes.

During the first half of this year, 938,000 days were lost as a result of strikes and the value of lost production was Won4.94bn. For the whole of last year, the number of lost days was 1,636m, and the value of lost production was Won4.40bn. In 1989, the value of lost production was Won4.30bn.

The level of wage increases in the first half of this year averaged just under 10 per cent compared with about 8.8 per cent for the first six months of last year. In both cases, however, the value of overall pay awards was higher as a result of bonuses and allowances.

## Iraqis have 'nothing to hide' on N-arms

THE Iraqi minister in charge of military industries said yesterday his country had nothing to hide, but United Nations troubleshooters said they had made no progress in gaining access to equipment which could make nuclear weapons, Reuters reports from Baghdad.

General Amer Hamoudi al-Saedi, the minister of industry and military industrialisation, said: "We just want to come clean. We want everyone to know that we have nothing to hide."

He recalled that President Saddam Hussein had given strict orders that UN inspectors be free to see whatever

they wanted. "I know the order," he said. "It was 'Show them everything they want, real or imagined.'"

But one of three senior UN officials sent to Baghdad with an ultimatum from the Security Council and UN inspectors were no closer to investigating a convoy they say is carrying equipment for making weapons-grade enriched uranium.

"We have not solved any question yet of any significance. That's all I can say," said Mr Rolf Ekros, head of the UN Special Commission set up under the terms of the Gulf War ceasefire to scrap Iraq's weapons of mass destruction.

## Algerian crackdown

THE Algerian army intensified its crackdown on Islamic fundamentalists yesterday, announcing 700 arrests and occupying the headquarters of the main opposition party, whose two top leaders faced trial for armed conspiracy, AP reports from Algiers.

The moves followed renewed clashes between fundamentalists and security forces. The army said four people, including a policeman, had been killed and 15 injured. Funda-

mentalists said as many as 2,500 people had been arrested.

Mr Abassi Madani, president of the Islamic Salvation Front (FIS), and Mr Ali Belhadj, vice-president, were among those arrested on Sunday. They had issued a call on Friday for jihad, or Islamic holy war, if the government did not lift a state of emergency.

They were to be charged with "armed conspiracy against the security of the state," the military said.

## Protest over journalist's deportation

By Michael Holman, Africa Editor

MR George Dove-Edwin, the Nigerian high commissioner in London, was yesterday due to see a senior Foreign Office official to explain the arrest and deportation at the weekend of Mr William Keeling, the Financial Times correspondent in Lagos.

He was expected to meet Mr Patrick Fairweather, deputy under-secretary at the Foreign Office responsible for Africa

and the Middle East.

Diplomats from the British High Commission in Lagos were also planning to raise Mr Keeling's case at a meeting scheduled to take place yesterday with Nigerian government officials.

The Nigerian state-run television said on Sunday that Mr Keeling had been expelled and declared *persona non grata* after writing a "string of un-

## Japan feels economic 'bubble' has lost enough air

Interest rate cut is another sign Tokyo thinks era of financial excess has ended, Robert Thomson writes

THE CUT in Japan's official interest rates announced yesterday is another sign of government confidence that an era of financial excess has ended and that sufficient air has been removed from a once-dangerously bloated economic "bubble".

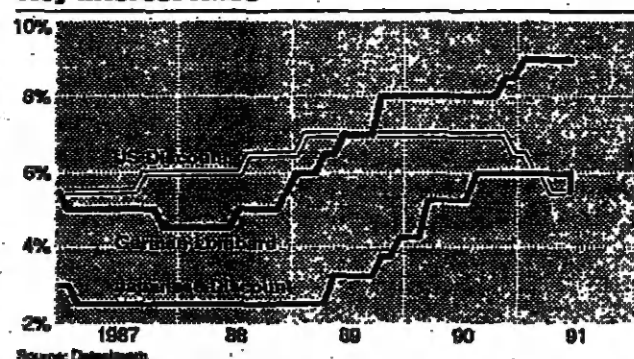
Last week's resignations in the securities industry, the softening of the property market, and the shake-out of stock speculator groups are all cited as evidence by Japanese officials that the danger of financial collapse has passed.

The Bank of Japan had lifted the official discount rate (ODR) five times from May 1989 until August last year in an attempt to ease inflationary and speculative pressures on an overheated economy.

The ODR rose from 2.5 per cent to 8 per cent, and yesterday's 0.5 per cent cut was the first decrease since February 1987.

Officials at the central bank have been under domestic political pressure to cut interest rates. Leading members of the ruling Liberal Democratic Party (LDP) had been pressed

### Key interest rates



Source: Data Bank

by influential lobby groups, such as the construction industry, which have found that business has turned sour.

But, until yesterday, the central bank had maintained that more air needed to be released from the speculative "bubble" - the Japanese use the English word - and that underlying inflationary pressures could be stimulated by an interest rate cut.

Japanese government officials and, in particular, Mr

Ryutaro Hashimoto, the finance minister, have been determined not to be seen in Tokyo as falling into financial line behind Washington. But it was generally accepted yesterday that international pressures were influential in determining the general timing of the cut.

It is believed that Mr Hashimoto and Mr Yasuhiro Miwa, the central bank governor, agreed after a Group of Seven finance officials' meeting late

last month that a rate cut would be necessary in the period around the G7 summit, scheduled to open in London on July 15.

With that decision already taken in principle, the two officials decided over the weekend that an announcement should be made yesterday to stop the rot in a stock market that lost 4.1 per cent of its value last week and was nearing 23,000 on the Nikkei average.

Below that figure, Japanese banks begin to have problems with their capital adequacy ratios, and many other companies, industrial and financial, reliant on stock trading as a source of funds, begin to feel pain.

Mr Kenneth Courtis, strategist at DB Capital Markets, said that the "dynamics of the downside" prompted yesterday's announcement.

"Once the market falls below that level, a whole new series of factors come into play and they decided not to let that happen."

The ODR is more important as an indicator of official policy than as a direct deter-

nant of market interest rates. But, as yesterday's 3.5 per cent jump in the Nikkei average showed, a cut in the ODR does influence sentiment.

The long-term impact on the Japanese economy is more difficult to reckon. Economic growth is still on target to match, in August, the post-war record of 57 months of expansion known as the *Ichinaga* boom, which stretched from 1955 until 1970.

Tight monetary control by the central bank has led to a sharp fall in money supply in recent months, with year-on-year growth in May a meagre 3.5 per cent, and has put extreme pressure on stock and land speculator groups, which have been forced to limit their excursions into the market in the past year.

Mr Miwa had feared that an ODR cut could encourage these groups to return to the stock market and that land prices, which have slumped in recent months, could rise again.

But officials at the central bank now say that lending discipline has improved at Japanese banks, while the govern-

ment is hopeful that last week's resignations of presidents at two leading brokerages, Nomura Securities and Nikko Securities, will impose certain discipline on the securities industry.

The recent weakness of the yen was another reason not to lower the ODR but, conversely, the Japanese government is in strength last week, and the immediate reaction on the Tokyo market yesterday was a firming against the dollar.

Central bank officials are still concerned about inflationary pressures, particularly those linked to Japan's labour shortage, but the consumer price index rise in Tokyo last month was a moderate 3.5 per cent higher than June last year, and not large enough to delay yesterday's decision.

The Japanese government is hoping that a rekindling of domestic demand will soak up some of the products now being exported by Japanese companies, as the trade surplus has risen sharply in recent months and could be followed by an increase in trade friction later in the year.

## China 'will hold to class war'

By Yvonne Preston in Beijing

CHINA will never adopt a western-style multi-party system or practice parliamentary democracy, Jiang Zemin, general secretary, said in a hard-line speech marking the 70th anniversary of the country's Communist party yesterday.

Class struggle would continue to exist for a long time, he added, warning of hostile foreign forces trying to subvert socialism. The warning was repeated in yesterday's People's Daily, which urged the party to build a great wall of iron and steel to hold back hostile powers at home and abroad, fostering "peaceful evolution" (to capitalism).

Jiang was addressing a meeting in the Great Hall of the People called to celebrate the founding of the party on July 1, 1921. "Some serious setbacks" had been suffered by the international socialist cause (in eastern Europe) but Jiang dismissed them as "temporary difficulties".

A protégé of paramount leader Deng Xiaoping, Jiang is seen as being on the party's reformist wing, but his speech made no concessions to political or social reform or further liberalising of the economy.

Any proposal to institute a western-style multi-party system would be "a proposal to eliminate Communist party leadership and the status of the party as a ruling party," he declared. Public ownership must remain the main form of ownership, with priority given to consolidating and expanding the socialist economy. The development of self-employed and foreign joint ventures must be supplementary to socialist public ownership.



Lopo de Nascimento (left), Angolan government chief negotiator, exchanges views with Jonas Savimbi, head of the former rebel Unita movement, at his headquarters in the bush town of Jamba. Mr Nascimento was the first government official to visit Jamba.

## Rao government likely to seek more foreign investment

## India moves to ease industrial controls

By KK Sharma in New Delhi

MR PV Narasimha Rao, India's prime minister, yesterday asked senior officials in the industry ministry to start studies aimed at the removal of unnecessary industrial controls and regulations.

Mr Rao, who retains charge of the ministry, has not indicated when a new policy would be announced but it is expected this will be done soon after the government's first budget is presented to parliament on July 24.

The budget is expected to contain signals to the International Monetary Fund, from which India is seeking a loan of \$500 to \$700 million to enable it to get through its current balance of payments crisis, on reforms to be initiated to make the economy more vigorous and competitive.

The industrial policy is also to be part of the government's effort to show the IMF that it is serious about removing controls on investment by both

the Indian rupee was yesterday devalued by 10.04 per cent against the US dollar and 9.02 per cent against sterling, report KK Sharma in New Delhi and RC Murthy in Bombay.

The move by the Reserve Bank of India, the central bank, is thought to be part of adjustments being made to introduce realistic foreign exchange rates. The changes are part of efforts being made to secure a loan of \$500 to \$700 million from the International Monetary Fund to meet the current balance of payments crisis.

After yesterday's devaluation, £1 fetched Rs73.37 and \$1 Rs23.01. A further depreciation of the local currency is expected, possibly before

the government's budget is presented to parliament on July 24.

The monetary authorities have allowed the rupee to depreciate slowly over the last few years, through a daily fix against a weighted basket of currencies. The rupee has declined by more than 50 per cent over the last three years.

Bankers in Bombay said the devaluation would help eliminate export subsidies for which last year's budget provided Rs680n. The IMF has asked the government to reduce the fiscal deficit from 8.5 per cent of the gross domestic product to 6.5 per cent and this is expected to be reflected in the coming budget.

Indian and foreign companies. Soon after the new government took office last month, both Mr Rao and Dr Manmohan Singh,

A main part of the new policy is expected to contain changes aimed at attracting foreign companies to invest in India, thereby substantially liberalising a restrictive foreign investment policy that has been in force since 1972.

Dr Singh has promised that the Foreign Exchange Regulation Act (FERA) of 1972, which limits equity holdings by foreign companies to 40 per cent, would be reviewed to overcome hurdles in the way of foreign investment.

The new industrial policy is also expected to spell out the government's attitude towards privatisation of India's public-sector enterprises, many of which are heavy loss-makers.

The recent election manifesto of Mr Rao's ruling Congress party had given a commitment to "oversee the gradual withdrawal" of the public sector from areas where the private sector has developed capabilities.

## Pakistan boosts war on crime

By Farhan Bokhari in Islamabad

PAKISTAN'S government yesterday intensified its law-and-order campaign, setting up crime vigilance committees across the country and moving to re-arrest people who had been charged with being involved in terrorist activities in the past but released without conviction.

The moves followed a five-hour emergency cabinet meeting in Islamabad chaired by Mr Nawaz Sharif, the prime minister, who postponed a trip to Japan.

Police and intelligence services were directed to monitor the national borders. People were asked to deposit illegal arms with officials.

The wave of crimes has also endangered the country's stability and investment climate, officials and businessmen have said in recent days.

Mr Shehbaz Sharif, the prime minister's brother and close confidant, who also serves as an MP, said: "The government was very clear that no meaningful investment will take place here unless the law-and-order situation is resolved."

Officials have said in recent days that the government was very concerned that initiatives for privatisation could receive a setback as investors would be reluctant to invest in Pakistan.

## NZ minister told to toe line

New Zealand Prime Minister Jim Bolger, struggling to quell unrest in his conservative National party, told his anti-Maoi affairs minister yesterday to toe the line or get out, Reuters reports from Auckland.

Mr Bolger avoided explicitly calling on Mr Winston Peters, the Maori affairs minister and an open critic of government economic policy, to resign. But political analysts said his message was clear.

Mr Peters, who makes little secret of his ambition to become New Zealand's first Maori prime minister, has built growing public support with increasingly strong attacks on Mr Bolger's tough economic policies.

## ANC treads warily to avoid battle over who holds the tiller

A potentially damaging clash between candidates representing the organisation's extremes is being kept on ice, Patti Waldmeir writes

THE African National Congress is having trouble keeping up with the new South Africa. Seventeen months after the country's premier liberation movement was legalised by Pretoria, its organisation remains poor, its membership low, its list of strategic triumphs short. Indeed, the ANC still has difficulty thinking beyond apartheid.

It remains a protest movement, not a government-in-waiting; for the moment, it is simply unprepared for power.

As 2,000-odd ANC delegates assemble in Durban for today's national conference, the first to be held inside South Africa for 33 years, their main task is to elect leaders capable of pulling the movement out of crisis.

Many of the less dynamic

leaders - their energy sapped by 30 years in exile - are expected to be replaced by tougher young men and women who learned the art of bargaining in the union and community disputes of the 1980s.

The ANC should emerge with a sharper team to field against Pretoria, which has cleverly kept one strategic step ahead since negotiations began

a year ago.

Perhaps as important, the five-day conference will allow the disgruntled rank and file, the youths and trade unionists, to vent their anger against current ANC policy. Criticism from the townships and shop floors is bitter: ANC leaders have compromised too easily, for too few returns; they abandoned their followers in the face of township violence; crucially, they have betrayed the ANC's democratic principles by acting autocratically.

But there is little sign so far that hardline delegates plan either a revolt or a coup. Regional nominations for the top five posts - president, deputy president, secretary-general, deputy secretary-general and treasurer - suggest a fairly moderate top leadership, with the skills and the commitment to negotiate.

Mr Nelson Mandela, aged 72, seems certain to see his *de facto* leadership formalised in the post of president (he will replace Mr Oliver Tambo, incapacitated by a stroke). Five days of debate could still influence the vote, which takes place only on the final

day. But at the moment, it seems likely that Mr Walter Sisulu, 79, will be deputy president. The respected Mr Sisulu is a compromise candidate, nominated to avoid a potentially damaging battle between candidates who represent the extremes of the ANC political spectrum: Mr Thabo Mbeki, 49, international affairs director, urbane, westernised, and pragmatic; and Mr Chris Hani, 48, chief of staff of Umkhonto we Sizwe, the ANC military wing, a committed communist and hardliner.

That battle will be fought one day, but for the sake of preserving the ANC's fragile coalition, it is best avoided now.

The most influential new face is likely to be that of secretary-general. The serving official, Mr Alfred Nzo, is viewed as ineffectual, and stands little chance of re-election. Leading contender for the post is Mr Cyril Ramaphosa, 38, general secretary of the National Union of Mineworkers, arguably the country's most able black politician aside from Mr Mandela himself.

Indeed, Mr Ramaphosa bears an uncanny resemblance to the ANC leader: he has the same powerful inner calm, the same polite dignity. While company chairmen and corporate negotiators have the highest praise for his bargaining skills.

Former United Democratic Front leader Mr Popo Molefe could also stand, as well as Mr Jacob Zuma, one of the ANC's few prominent Zulu leaders. Significantly, Mrs Winnie Mandela, recently convicted of kidnapping and being an accessory to assault, failed to gain nomination from her home ANC region, though she could still take a minor leadership position because of a requirement that 15 women be elected.

Overall, most of the current 35-member ANC national executive are likely to be replaced. The conference will elect 55 members of a new 90-member executive which will meet only infrequently; real power will lie with a new 25-member "working committee".

But if the people are likely to change, policy will remain largely unaltered. For ANC leaders concede that they - like the ruling National Party

- have no alternative but to negotiate.

Conference will debate the strategy and tactics of liberation; but here, too, there is little room for manoeuvre. The ANC cannot easily return to its armed struggle; mass protest will remain a feeble weapon until the ANC can boost crowd numbers, which have recently been embarrassingly small; and to the fury of ANC leaders, international sanctions are disappearing.

The larger task of transforming the ANC into a political party - let alone a government-in-waiting - is likely to be left for another day. Largely because of the violence - which the ANC blames on the National Party - the ANC remains stuck in the mentality of struggle.

Only slowly is it drawing up policies for a post-apartheid future: one ANC leader illustrated this when he said he hoped conference would not get "bogged down" with debates over future economic, health and education policy. So for the moment, the ANC

will remain a broad-based liberation coalition. "The ANC is not just fighting a narrow election battle," says Mr Mohammed Valli Moosa, a senior ANC leader. "Its task is to lead the country to democracy, to build a nation and not just to grab power."

The best ANC leaders believe that their mission is this: to resist petty party politics; to ensure national reconciliation, even though this will inevitably mean sharing power which they might otherwise dominate by force of numbers.

"We must act in the interest of all South Africans," says Mrs Lyndall Shope-Mafole, deputy chairperson of the ANC Youth League, the most powerful and radical bloc at the conference. "We must make sure that the constitution which comes out of negotiations defends the rights of (ultra-right leader) Eugene Terreblanche as well as my rights."

South Africa's best hope lies in ensuring that the magnanimous instincts of the ANC are strengthened, and that it survives to pursue its noble ambition.



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## UK NEWS

## ECONOMIC AND POLITICAL UNION IN EUROPE

## Final decision likely to come after next election

By Philip Stephens, Political Editor

A FINAL decision on whether Britain participates in the European Community's drive towards economic and political union is likely to be postponed until after the general election.

Mr John Major, the prime minister, yesterday underlined his expectation that the government would sign an agreement on closer integration at the Maastricht summit in December.

In a report to MPs on last week's Luxembourg gathering, however, he said that ratification by parliament of any changes to the Treaty of Rome would be delayed for several months. With an election due at the latest by mid-1992 and not expected until the spring of next year, such a delay would leave ratification of the treaties - for which Britain is allowed a full year - to a new parliament.

Mr Major could then put any deal signed at Maastricht in the Conservative party election manifesto, intensifying pressure on Tory opponents of more integration to support him.

Senior ministers said such a strategy would minimise the size of any Tory revolt when the proposed changes to the Treaty of Rome were first presented to the House of Commons in January.

Mr Major won applause for his positive approach in Luxembourg, with the most vocal opponents of economic and political union choosing not to speak during his statement. He emphasised that there was much in the present draft treaty that he could not accept, but indicated repeatedly that he saw room for compromise.

His upbeat tone on the benefits of closer ties with Europe contrasted starkly, however, with a speech yesterday by Mrs Margaret Thatcher, his predecessor. Presenting awards offered by the free-market pressure group Aims of Industry, Mrs Thatcher spoke of the need to preserve the traditions and authority of the British parliament. Although she announced last week that she would stand down as an MP,

Mrs Thatcher again made it clear that she intends to continue to speak out on issues such as Europe.

During the exchanges in the House of Commons Mr Major emphasised that "at the end of the day" it would be for him and Mr Douglas Hurd, the foreign secretary, to make the decisions at Maastricht.

"It is he and I who will have to come back and place them before this House and defend them".

In a significant welcome for the change of style which the prime minister had brought to EC negotiations Sir Peter Blaker, a Conservative MP, noted that he had succeeded in closing the door on a federal union "gently".

Mr Neil Kinnock, the opposition Labour leader, argued that no national government or parliament would ever accept the "imposition" of a single currency, and asked why the government continued to give the impression that "the menace of imposition exists when it clearly does not".

## UK military cuts to go deeper than expected

By David White, Defence Correspondent

REDUCTIONS IN Britain's armed forces are expected to involve about 10,000 more jobs than the government announced a year ago.

As MPs debated army plans in the House of Commons yesterday, it emerged that the Ministry of Defence (MoD) now aims to cut forces' manpower by 21 per cent overall, out of a total of just over 300,000.

This compares with the 18 per cent reduction forecast when Mr Tom King, the defence secretary, outlined the scope of the government's Options for Change defence review in July last year. A similar reduction was forecast among the MoD's 140,000 government officials servants.

Although officials say the additional reductions reflect a reassessment of troop numbers required in Germany, service chiefs see them as the result of budget pressures. The cuts are due to be made over three years.

Last month, the MoD already



Defence secretary Tom King pictured with troops in Iraq in May: he has agreed cuts

announced a reduced target for the army of 116,000, compared with an initial figure of 120,000. The army is taking the biggest cut, about 25 per cent.

Planned totals for the RAF and for the Navy and Royal Marines are now also expected to be set below the levels announced last year of 75,000 and 50,000 respectively.

Plans for the armed forces over the next decade will

become clearer when the annual defence policy document is published next week. The most controversial cuts affecting army regiments will be announced later in July.

Although the policy document will contain a full report on the Gulf conflict, it is understood that none of the planned reductions has been significantly revised in light of the campaign.

The £2bn a year equipment budget is due to drop in real terms, but not nearly as sharply as manpower numbers. Defence budget figures have been thrown into some confusion by Gulf war costs. The cash limit for the current financial year has been raised by £1.15bn to £24.03bn, but the increase will be offset by financial contributions from Britain's allies.

## Controversy as credit insurer sold to Dutch

By Richard Lapper and Allison Smith

NEWS that the government is to sell the short term trade credit insurer ISG to the Dutch company, NCM, provoked controversy yesterday.

The announcement made by Mr Peter Lilley, the trade secretary, yesterday afternoon follows on from criticism that the government is selling short the interests of British exporters.

Completion of the deal is dependent on the passage of the Export and Investment Guarantees Bill which comes up for debate in the House of Lords a week today.

Last month, peers expressed concern about the prospect of a foreign buyer for the Insurance Services Group, and questioned how such a company could have the interests of British exporters at heart.

Mr John Holloway, deputy chairman of the British Exporters' Association, described the choice of NCM as "excellent".

He added though that the selection "reinforced the argument that the government needs to give further reassurance" to exporters about political risk reinsurance.

NCM runs a Dutch government scheme providing political risk insurance for Dutch exporters. The government is keen to see the establishment of a private market political risk insurance facility but has said it will top up that reinsurance where the need arises.

Mr Lilley said yesterday that the government would continue to provide support for business through reinsurance arrangements "subject to satisfactory financial performance, for as long as the government considers it essential to meet the reasonable needs of exporters".

Six companies originally expressed interest in buying ISG when an invitation to tender was issued at the end of March. Only two, NCM, currently the fourth biggest trade insurer in the world, and Generali, the giant Italian general insurer, eventually submitted bids.

Background, Page 20

## Nissan UK enjoys '50% sales margin'

By John Griffiths

NISSAN UK, the car importer/distributor, controlled by Mr Octav Botnar, currently enjoys gross sales margins of nearly 50 per cent on the cars it receives from the Japanese vehicle maker, according to documents filed with the Japan Commercial Arbitration Association.

The claim is made by Nissan Motor, Japan's second largest car maker, as part of its petition seeking the arbitrators' endorsement of its decision to cut all ties with Nissan UK (NUK) from the end of this year and set up its own UK distribution network.

The confidential petition maintains "there is no doubt that the main reason for the higher retail prices of (Nissan) automobiles in the United Kingdom is due to NUK's taking of an abnormally large middle margin".

The car maker's allegation was dismissed as "utter rubbish" yesterday by NUK, which said its current gross margins varied between 30 and 35 per cent, depending on vehicle, from which large deductions had to be made.

After deduction of all overheads, "there is a net profit for Nissan UK of only about £120 per vehicle", a spokesman for the British concern said.

The claim about excessively high margins is one of a number of complaints against NUK detailed in the 29-page petition, which puts into sharp focus the deep hostility present between Nissan Motor and the privately-owned company which has imported and distributed its cars in the UK for more than 20 years.

The UK Court of Appeal will on July 23 hear NUK's appeal against a recent High Court ruling that the dispute must be referred to arbitration in Japan, and its refusal to grant NUK an interim injunction pre-

venting Nissan Motor from cutting its ties with NUK.

Nissan Motor yesterday refused comment on the contents of the petition or claims it may have played a role in triggering last week's Inland Revenue raid on NUK.

It is understood that the Revenue is inquiring into six particular areas of NUK's business, including arrangements for shipping vehicles between Japan and the UK, how stock appreciation tax relief was managed during the period up to 1984 that such relief was available, and the personal taxation of directors.

In its petition, Nissan Motor also alleges that NUK "became involved in vessel chartering for transportation of automobiles in order to create a structure whereby NUK could transfer money equivalent to the excess charged for transportation charges to bank accounts in a tax haven".

NUK acknowledged its indirect involvement in chartering, but insisted last night that it merely paid a shipping agent to charter vessels from Nissan Car Carriers, Nissan's own shipping subsidiary. The agent was the same as used by Nissan Motor Company and Nissan Motor Manufacturing (UK), the car maker's UK manufacturing subsidiary at Sunderland, said the NUK spokesman: "Quite where that leaves room for excess charges we fail to see."

In referring to a 1986 agreement concerning the sale of UK-produced Nissans through NUK and its dealers, the petition refers to a "strong request" by NUK for a "sale or return" agreement on the British-built vehicles, "so that NUK could defer payment for value added taxes". However, the agreement was last night described by NUK as "normal" for the industry.

## Family doctors say health service not safe with Tory government

By Alan Pike, Social Affairs Correspondent

THE GOVERNMENT faces an increased risk that its health service reforms may continue to dominate the approach to the general election after bitter opposition to the changes at the British Medical Association (BMA) conference yesterday.

Delegates adopted a resolution declaring that the National Health Service is "not safe in the hands of the present administration" - taking the politically neutral BMA, the association of family doctors, as close as it could come to a political statement against the Conservative government.

Dr Jeremy Lee-Potter, BMA council chairman, and his supporters are pursuing a strategy of trying to gain changes in the reforms through talks with the government. They were left in no doubt yesterday that if that approach backfired it would

provoke division and resignations from the BMA.

Dr Lee-Potter opened a debate - in which the government's reforms were repeatedly criticised - by saying that the association had a responsibility to understand government perspectives.

Other members of the BMA leadership, however, were far more critical of the government. Dr Simon Fradd, a member of the council, said: "There is only one message that can go out from the BMA at this time and it is not a message of reconciliation. We shall fight for the health of the nation. If this government does not listen it will not be re-elected."

Delegates adopted the resolution in spite of a warning by Dr John Hapell, a council member, that it would be "misunderstood and perhaps deliber-

ately misunderstood". The conference condemned the "continued underfunding" of the NHS, reaffirmed opposition to the reforms and resolved to increase the BMA's criticism of them.

After the debate Dr Lee-Potter and Dr Ian Field, BMA secretary, emphasised that they remained opposed to the policy of talking to Mr William Waldegrave, the health minister. Dr Lee-Potter said he wanted to be "inside the room, talking, rather than outside the room, shouting".

Mr John Major, the prime minister, is due to meet the BMA soon and Dr Lee-Potter said that the doctors would be telling the government it must "come up with the goods" and provide more money for the NHS.

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## UK NEWS

## New Zealand exchange loses appeal

By Raymond Hughes, Law Courts Correspondent

THE NEW ZEALAND Stock Exchange and the National Bank of New Zealand have lost an appeal against a requirement to disclose customer details to the tax authorities.

They put their challenge to Britain's Privy Council - the highest court for cases involving Commonwealth countries - that the Inland Revenue's right to require information other than that which concerned a named individual whose tax affairs were under investigation.

Lord Templeman said yesterday the Revenue wanted some members of the exchange to list their largest clients with details of their share purchases and sales. The National Bank and some other banks were also required to supply names and details of customers' dealings in commercial bills.

The exchange and the National Bank argued that the 1976 Inland Revenue Act implied there was a limitation on the revenue's power to require information, because the information sought was confidential.

Lord Templeman said the whole rationale of taxation would break down if the Revenue had no power to obtain confidential information about taxpayers.

The court decided the Revenue office was not exceeding or abusing its powers in requiring information concerning a class of unidentified possible taxpayers.

Virgin, American and All-Nippon begin services from Heathrow

## Airlines launch battle for share of London market

By Paul Betts, Aerospace Correspondent

THE battle for market share at London's Heathrow airport yesterday began in earnest with the characteristically colourful launch of Virgin Atlantic's first Heathrow services and the debut at Europe's busiest hub of American Airlines and All Nippon Airways, two of the biggest carriers.

Mr Richard Branson, the Virgin chairman, symbolically claimed possession of Heathrow, the home base of British Airways, by planting placards proclaiming the airport had become "Virgin Territory".

"Today is the second most exciting day in the history of Virgin: the first was when we launched the airline in 1984," said Mr Branson, who has been called a pirate by Lord King, the BA chairman, after persuading the Civil Aviation Authority to grant him some of BA's take-off and landing rights at Tokyo airport earlier this year.

The arrival of Virgin and other international carriers at Heathrow is expected to intensify sharply competition for BA at its home base.

BA, the dominant Heathrow carrier, has responded by unveiling a new £10m package of measures to enhance its services across the North Atlantic.

The measures include new lounge and lounge check-in facilities in the US, new catering services in Business class,

more Heathrow ground staff to speed passenger service and aircraft departures, and a fast security and immigration clearance line for Concorde, First Class and Business class passengers at Terminal 4.

"We intend to maintain our market share and competitive edge on the North Atlantic," said Mr Liam Strong, BA's director of marketing and operations.

BA has also launched a frequent flier programme called Latitudes to match similar programmes offered by its US competitors.

All the carriers involved in the latest North Atlantic dog fight are currently offering double or triple mileage on their frequent flier loyalty schemes to lure passengers, especially in the higher yielding First and Business class cabins.

But BA said these inducements reflected not only stepped up competition at Heathrow but were also part of a general effort to boost passenger volumes after the air travel slump caused by the recession in Britain and the Gulf crisis.

The new competition facing BA follows the UK government's decision this year to abolish the old regulations limiting the number of carriers at Heathrow.

This has enabled several carriers forced until now to fly to

Getwick, London's second airport, to switch some of their services to Heathrow.

The negotiation of a new bilateral aviation agreement between the UK and the US this year has also cleared the way for American Airlines and United Airlines, two of the strongest US carriers, to replace TWA and Pan American, two of the weakest, at Heathrow.

BA is expected to face the biggest challenge on the North Atlantic from these two giant carriers.

American expects to fly a total of 106 weekly flights from the UK to the US by the end of this month including 63 from Heathrow. United has already launched its Heathrow services with 54 weekly flights to the US.

BA currently operates about 150 weekly flights from the UK to the US from Heathrow, Gatwick and Manchester in the north west. The North Atlantic accounted for £1.6bn of BA's £4.8bn revenues last year.

Cathay Pacific, the Hong Kong based airline, has already transferred some of its Gatwick services to Heathrow.

BA is now expected to face tougher competition on Asia-Pacific routes with the arrival yesterday at Heathrow of All Nippon Airways, the largest Japanese carrier, and the start up of Virgin's Heathrow service to Tokyo.

## BRITAIN IN BRIEF



## Fears mount over new helicopter

Fresh concern over the EH101 helicopter, an Anglo-Italian project which is crucial to the future of the UK manufacturer Westland, was expressed in a report by a cross-party parliamentary committee.

It said it was concerned by "continued slippage" in the programme for supplying the helicopter to the Royal Navy, at an estimated cost of some £2.5bn including development.

The warning by the House of Commons defence committee comes two weeks after British and Italian officials cleared the way for setting up production lines for the new helicopter.

## EC export share rises

The European Community accounted for 65 per cent of UK engineering exports in the first four months of 1991, up from 60 per cent for all 1990, according to an interim update to the Engineering Employers Federation's (EEF) last economic trends report.

The EEF noted that the EC's share of UK exports had risen from 58 per cent in 1985, and said the increasing dependence of engineering on the EC made the UK's position on European economic and monetary union a crucial issue.

## Film groups to merge

The two main trade organisations in the film and television industry have voted to merge. The Producers Association will be merged with the Independent Programme Producers Association.

## Winning in the South



MAYBE this time: opposition Labour leader Mr Neil Kinnock (above) yesterday told his party's parliamentary candidates they would win more than 25 seats in southern England at the next general election. The south will be critical for Labour. Despite strong local government performances in cities such as Southampton and Bristol, the party has previously been unable to translate these successes into parliamentary seats.

## New bid to recruit teachers

Teacher shortages are rapidly disappearing, Mr Kenneth Clarke, education secretary, said at the launch of £2.2m teacher recruitment campaign.

Mr Clarke announced that applications for this year's secondary PGCE teacher training courses are running at 35 per cent higher than last year, with applications in maths up 59 per cent, physics up 60 per cent and languages up 45 per cent.

## House prices rise again

House prices continued to rise in June in the wake of the biggest monthly increase for more than a year in May, according to new figures out.

Nationwide Anglia, the country's second-biggest home loans and savings institution, reported prices rose 0.6 per cent last month following a 3 per cent increase in May.

## Launch for data network

Dowry Group, the aerospace and electronics concern, is to launch its long-awaited Cognito mobile data network next month after clinching

the London ambulance service as its first customer.

Dowry's system, to be launched on August 19, provides two-way data-only communication between mobile users.

Cognito, in which Dowry is the main shareholder, will be the first system of its type to be launched in the UK.

## Industry repays £1.1bn loans

British manufacturing industry repaid £1.1bn of loans to the UK's nine biggest banking groups in the three months to the end of May, helping to cause a considerable deceleration in the growth of bank lending in the period.

Figures from the British Bankers' Association showed that in the three months overall lending by the banks increased by only £1.8bn.

## Seacat sails

A wave-piercing catamaran - "The Hoverspeed France" - became the first of a fleet of the so-called Seacat vessels to operate on cross-Channel routes used by Hoverspeed, the cross-Channel travel company. The Seacats are intended to replace Hoverspeed's ageing hovercraft.

## EC directive may be harmful

The EC's proposed directive on takeovers would be harmful to UK shareholders, Sir David Calcutt, chairman of the Takeover Panel, said in his annual report. He feared that the directive "could lead to less effective regulation".

Mr Geoffrey Barnett, director-general of the panel, the voluntary body which sets rules for company bids, said meetings about the directive had exposed "fundamental differences of philosophy and expectation between member states" on key issues.

## Americas Cup bid flounders

Mr Peter de Savary, the property and yachting entrepreneur, has pulled out of the 1992 America's Cup, just two weeks after giving the go-ahead to build a yacht for the competition.

The decision to abandon the project, which would cost a further £2m in addition to the £10m already spent on research, followed a failure to sign up two potential sponsors.

The British challenge for the America's Cup will be withdrawn unless another sponsor comes forward.

## Green legislation 'to cost business £15bn'

By John Hunt, Environment Correspondent

THE bulk of European Community environmental legislation now in the pipeline is likely to cost British business more than £15bn annually when it is all implemented over the next few years, according to a report published yesterday.

The report, produced by Environmental Policy Consultants, says the 86 EC environmental proposals now under consideration will have "very substantial" cost implications.

The cost to Britain would easily surpass the £25bn (£15bn) cost to American busi-

ness of the 1990 United States Clean Air Act.

The latest EC proposal for reducing sulphur in diesel fuel and gas oil (used for heating purposes) would cost the European oil industry £2.40bn in expenditure on desulphurisation equipment at refineries.

The proposal for gas oil alone would cost British refineries £282m for such equipment.

Increased cost of incineration and shortage of disposal sites meant that the cost of dumping domestic waste could increase 20-fold over the next

decade and the cost of special waste might rise 100-fold.

Proposals, still in the early stages, for harmonising energy efficiency requirements for new hot water boilers could lead to loss of jobs among British boiler manufacturers, it says.

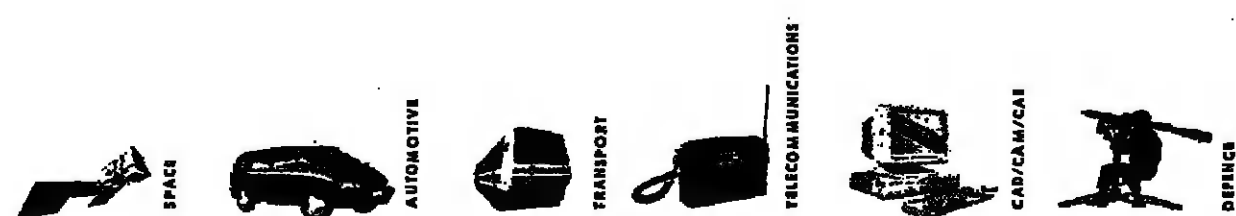
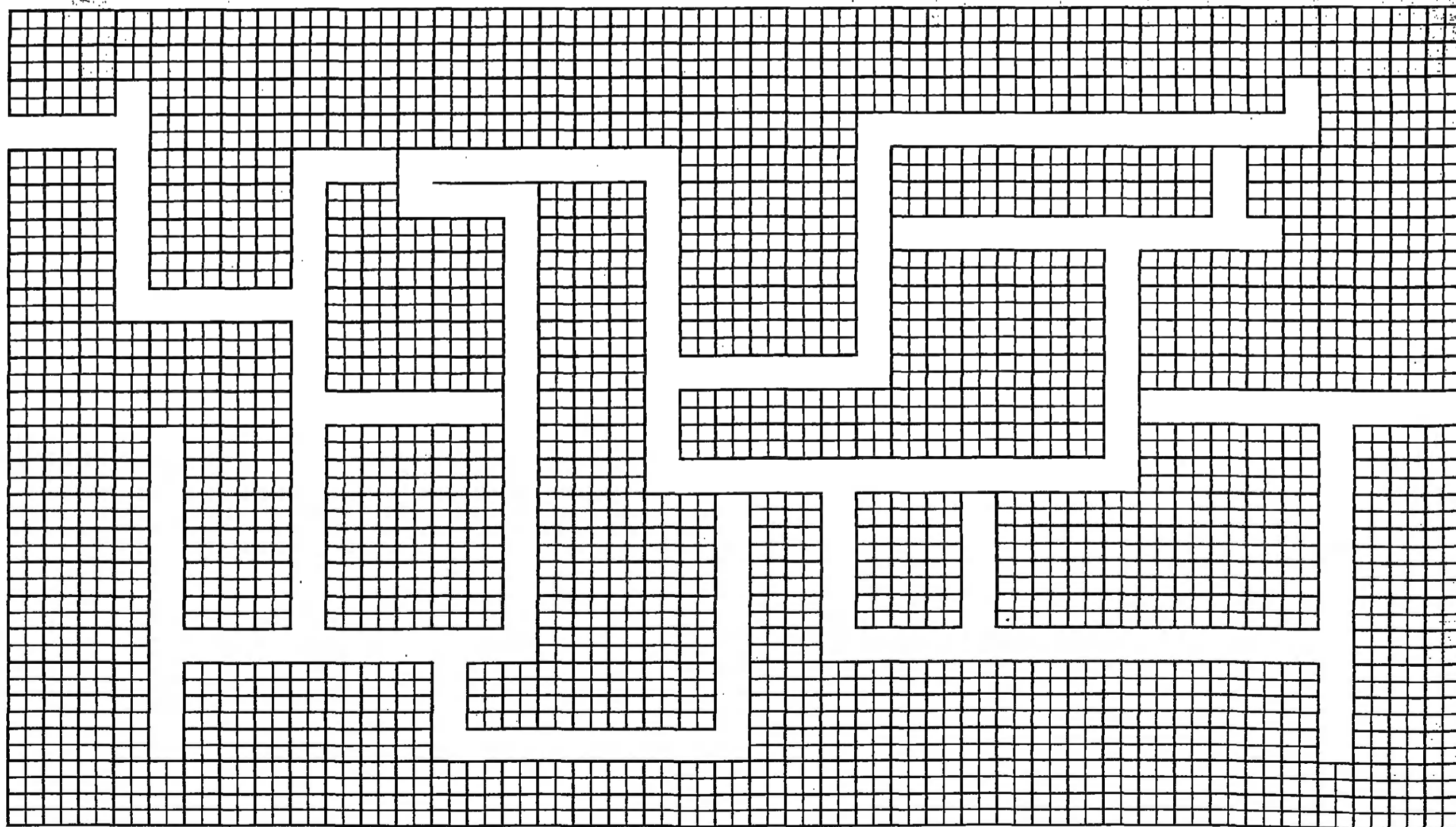
All companies would be affected by the stricter pollution controls, environmental auditing requirements, energy efficiency regulations, environmental labelling of products, disclosure of information, tighter waste management and mandatory recycling.

The possibility of green taxes - such as a carbon tax on fuel which is now under EC consideration - would be "quite simply phenomenal".

But there would also be considerable savings in the longer term. For instance, it would cost about 70p on average for a manufacturer to energy label each appliance. But the energy saving over the lifetime of the appliance would be 50 times that sum.

Anticipating the Future, EC Environmental Policy Agenda, 1125 EPC, 33 Brattleford Rd, London SW2 1TZ.

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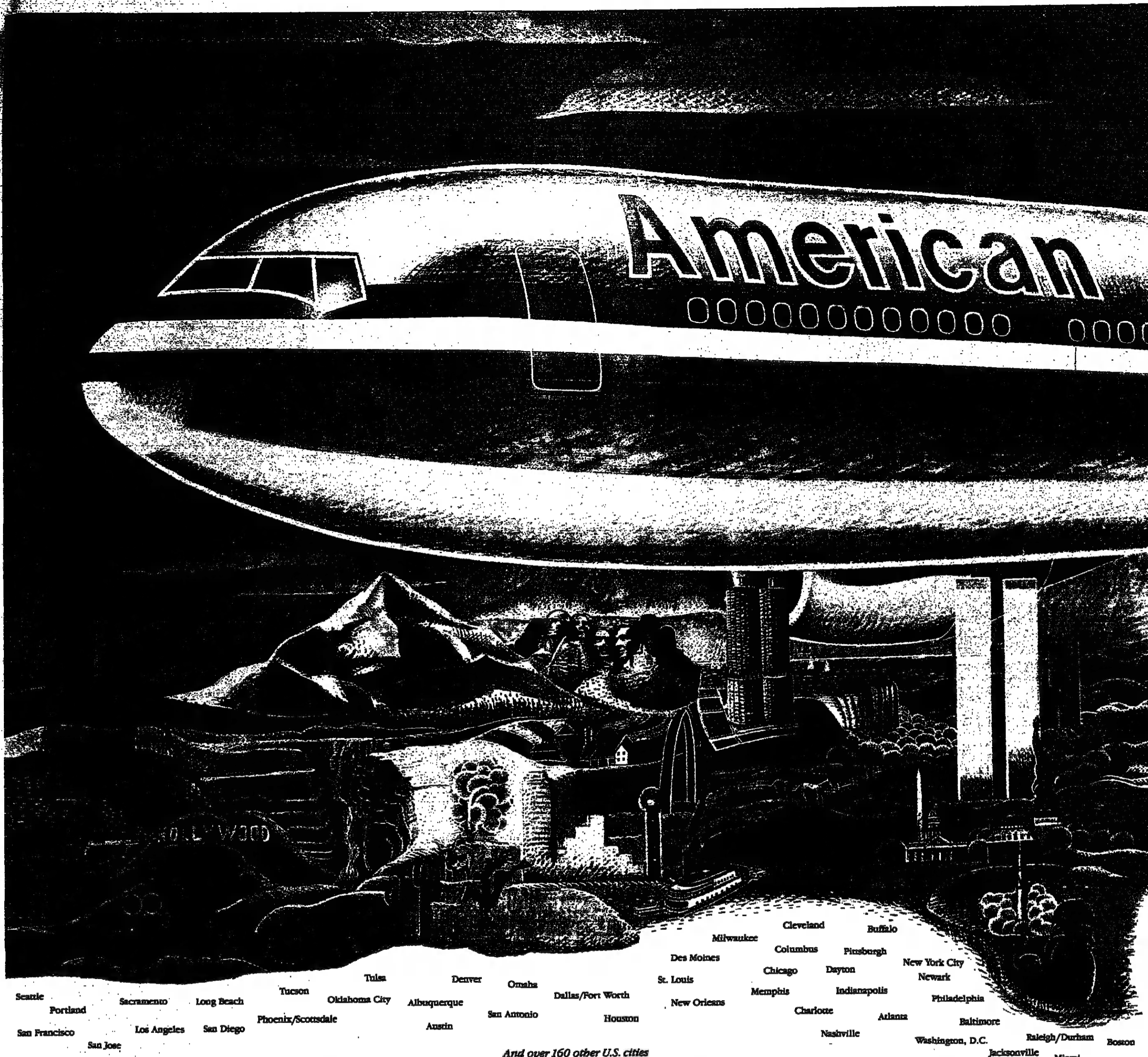
EC's proposed directive  
takeovers would be  
fatal to UK shareholders  
David Cairns, chairman  
in Takeover Panel, said  
in an annual report. He  
said the directive "could be  
an effective regulator."  
By Geoffrey Barnard,  
senior general of the  
voluntary body which  
is for company bids, he  
said the directive "exposed  
fundamental  
divergences of philosophy  
between the two  
sides" on key issues.

mericas Cup  
id flounders

Peter de Savary, the  
party and yachting  
representative, has pulled  
the 1991 America's Cup  
a week after giving a  
pledge to build a yacht  
a competitor.

The decision to abandon  
the project, which would  
have seen the British  
team already spent in  
search of a new design,  
is a major setback for  
the team.

The British challenge  
to America's Cup will  
be withdrawn, it was  
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	New York (JFK)	2 July
Glasgow	Chicago	Current
	New York (JFK)	Current
Paris	Chicago	Current
	Dallas/Fort Worth	Current
Frankfurt	New York (JFK)	Current
	Raleigh/Durham	Current
Munich	Chicago	Current
	Dallas/Fort Worth	Current
Düsseldorf**	Chicago	Current
	New York (JFK)	Current
Brussels	Chicago	Current
	New York (JFK)	Current
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## TECHNOLOGY

In many countries - especially small trading nations with few natural resources - high-technology industries are seen as the way to a promised land of long-term economic growth. But very few are as dependent upon them now as is the Promised Land itself.

Over the next four to five years, the Israeli economy will have to generate no less than 500,000 new jobs - that's about one third of the number presently in employment - if it is to absorb the 1m Soviet Jewish immigrants expected to land in the country by then, as well as existing indigenous labour force growth.

The government says it is determined to resist the temptation of big public employment schemes to seek up the demand for jobs. Instead, it is looking to the high-tech sector to be a main engine of productive growth.

The rationale for this is clear. High-technology industries already have an impressive track record. They are heavily export-oriented and have attracted significant foreign investment. They also offer the best hope of satisfying the immigrants, about one third of whom are scientists, technicians and engineers, many of them highly qualified.

The question is, can the industry meet the challenge?

In some respects, the sudden onset of the high-technology sector has been badly timed. The driving force behind the big growth over the past 20 years in electronics, aviation and computer services was demand from the defence sector. When France, which until then had been the country's main weapons supplier, imposed an arms embargo following the 1967 Six Day War, the demand for local substitutes greatly stimulated domestic industry.

State-owned companies such as Israel Aircraft Industries and Israel Military Industries, and trade-union owned Tadiran and Soltam became big defence producers with growing exports. But all of these have since the mid-1980s gone through severe reversals as both domestic and worldwide defence spending turned down.

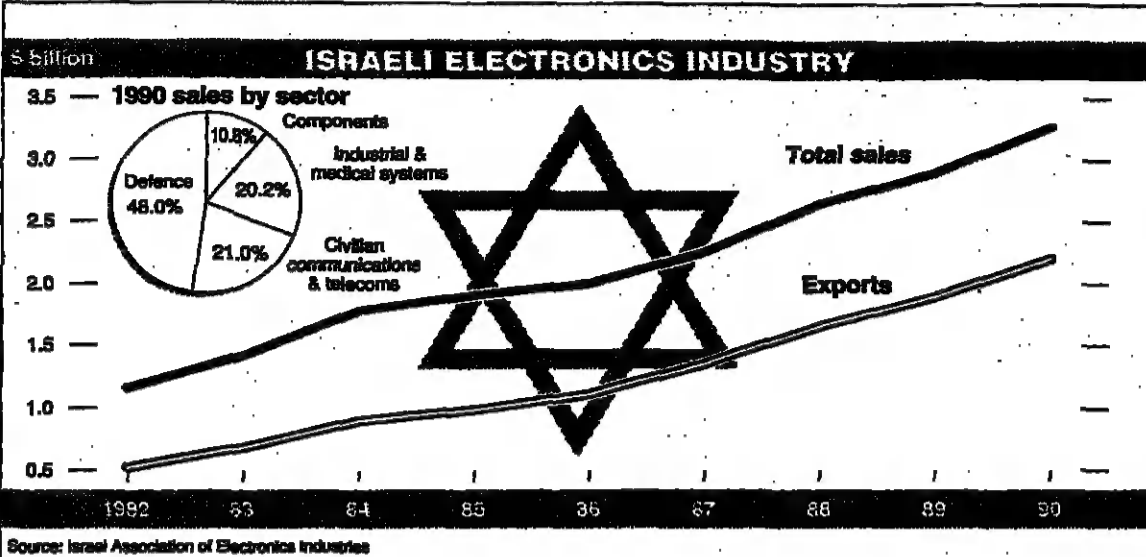
In the 1980s the number of people employed in the electronics industry fell from a peak of 33,200 in 1984 to 33,000 at the end of the decade, reflecting at least in part the retrenchment that occurred in a number of key producers. As a measure of the reliance on the defence sector, in 1990 military systems accounted for 48 per cent of total electronics sales and 42 per cent of exports.

Nor was it just in the defence sector that problems arose. Companies such as Elscint, a top maker of medical diagnostic equipment, and Scitex, a leading producer of graphic imaging systems, went through financial crises, laying off hundreds of staff.

But this is not the whole story by any means. Overall, growth in high-technology areas was significant in a period when more traditional areas of the economy were stagnating. Sales of electronics products rose from \$640m (\$240m) in 1979 to \$2.9bn in 1989, with

Hugh Carnegie looks at Israel's plans to expand its high-tech industries to absorb the expected influx of Soviet immigrants

## Gearing up for a great flood



exports rising from \$25m to \$1.5bn in the same period. By the end of the decade, electronics accounted for more than 27 per cent of industrial exports and 12 per cent of GNP.

Over the past few years, a shift away from the defence sector has been taking place. Some of the big companies that went through troubles in the 1980s are emerging back into profit. IAI, the biggest state-owned company, appears to have recovered from its biggest setback - the cancellation of the Lavi jet fighter project in 1987. Now restructured, the company is concentrating on expanding purely civilian operations, such as executive jet production, and cross-over activities such as unmanned aircraft and aircraft conversion.

Elsewhere in the defence sector, Israeli companies, whether in communications hardware or software applications, are aiming to use technology to enhance efficiency. A good example of a company which has grown strongly despite the worldwide slowing of defence demand is Rada Electronics Industries. It makes computer-aided avionics testing equipment which improves turnaround time for combat and other aircraft.

In the civilian area, too, some of the setbacks of the 1980s have been overcome. Scitex has once again become

one of the most profitable Israeli exporters. Elscint, having shed a disastrous venture into mainstream X-ray equipment, is back on track in its core business at the top end of the medical imaging market.

Although the problems of some of the big defence sector producers are far from over, there is a feeling that the events of the 1980s have toughened the Israeli high-technology sector, leaving it in a condition to supply at least some of the growth now expected from it.

Underpinning this potential are several factors which have traditionally lain behind Israel's technological strength. One is the close relationship built up between the Israeli military and its suppliers, reinforced by the regular reserve duty every adult male must perform. This means engineers developing products not only talk to their army consumers, they often find themselves in the role of customer.

Equally important - if not more so - is the strength of Israel's scientific academic institutions such as the Weizman Institute, the Hebrew University and the Technion. These are not only a source of highly qualified employees for high-tech businesses. They also work closely with industry, either in direct research projects or in joint ventures through their own commercial companies.

Coupled with generous aid, especially for R&D, from the government, these elements have helped not just to develop indigenous high-tech companies, but to attract in foreign companies, despite the political uncertainty involved in doing business in Israel.

The international names that have set up operations in Israel, typically involving significant R&D projects, include IBM, Intel, Digital, National Semiconductor and Motorola.

Aside from these big players, a string of joint ventures have been set up under the US-Israeli Binational Industrial Research and Development Foundation, or Bird for short, which puts up 50 per cent of the start-up cost of the projects it blesses. By last year, 13 years after it was founded, the foundation said products made by the 160 ventures backed by Bird had earned \$250m.

Ed Mlavsky, Bird's enthusiastic director, says the potential for further high-tech development in Israel is great. "I don't know what the limit is, but I suspect it is a hell of a lot bigger than it is now."

There are obstacles to be overcome, however, if the sector is to become a big consumer of Soviet newcomers. Not the least is investment funding. "Israel abounds in the lack of venture

capital," declares Mlavsky. Although government-funding through Bird and other incentives is readily available, complaints are frequently made that private risk capital is not.

Akiva Meir is chief executive of Clal Electronics, the electronics arm of Clal Industries, Israel's biggest private industrial group. His portfolio includes Scitex and ECI Telecom, recently a rocketing export success through its advanced multiplexing equipment.

For some reason, the right type of thinking did not permeate government leaders or industrial leaders," he says. "I don't see a shortage of funds, I see a shortage of the willingness to take risks. I don't say we should take greater risks, I say we should take more risks."

There are other, structural, factors that may limit the growth of the high-technology sector, at least in employment terms. Because Israel has a small domestic market, it is far from its export markets and has limited labour cost advantages, expanding companies tend to shift much of their manufacturing and marketing overseas.

A number of recent Israeli success stories, such as Rada, the fibre-optic computer networking outfit Fibronics and Sapient, a fast-growing software house, have their stock exchange quotation or headquarters - or both - outside the country.

"I think if we want to stay an Israeli multinational we have to use all the relative advantages: to have R&D here, engineering here, planning - to have the head here. But the muscles have to be in the market," says Eli Hurvitz, head of Fibra Pharmaceuticals. There is he admits, "a big question mark" over employing large numbers in manufacturing in Israel.

This might change if there should be a Middle East peace settlement, in which case Israel would have every prospect of becoming a technology powerhouse for the region. It would have significant markets on its doorstep and would be a far more attractive proposition for inward investment. But until that elusive day dawns, Israeli high-tech industrialists must face the challenge of immigration by other means.

Uria Gali, pioneer founder and Chairman of Elron, a high-tech group that includes Elscint and Fibronics, says the big dilemma is to absorb the newcomers quickly when ideally time should be taken to evaluate their real talents and tailor them to the market.

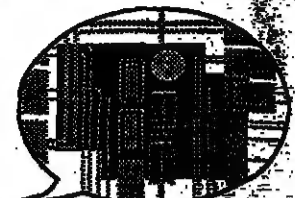
What the situation requires, he says, is a "complete change of concept". He says the emphasis should shift rapidly to selling "engineering services, R&D services and high-class manufacturing". He thinks Israel should move into high-tech consumer markets, producing volume components for products such as cameras.

"That is the way for high tech in Israel to really grow. If it were not for immigration we would continue the rule of niche-oriented development. But it is not enough now."

## Industrial R&D meets its market

By David Fishlock

What is the future for industrial research and development? A club of European research managers has tried to answer that question, with results that deserve to be considered carefully by those who provide the funding.



### TECHNICALLY SPEAKING

The European Industrial Research Management Association (EIRMA) is a Paris-based group of more than 200 European companies. EIRMA argued that since research managers are the ones who "make the future", they are well-qualified to guess what the future might hold.

Nearly half of its member companies and a total of 114 research managers responded to a questionnaire drafted by a sub-group led by Ambros Speiser, a consultant for ABB who has managed European laboratories for both Brown Boveri and IBM.

Speiser sums up the difference by saying "society at large must be present in our laboratories". In the past, scientists saw no need to bother about the marketplace - about people and what they needed. Those days have gone.

Three important factors have intruded that were not present - or even predictable - 20 years ago. All engage society at large. They are environmental worries and the limits on natural resources, corporate concern for the feelings of the public in general, and the difficulty of motivating young people to engage in R&D.

Japan is also perceived by many as a threat. The country is seen as making a commercial success of ideas that originated in the west. But research managers are keenly aware that the Japanese are growing increasingly conscious of their failure to contribute to basic science, and are beginning to invest heavily.

But the trend in industrial R&D today is away from such science, towards technology; towards shorter cycles from start to commercialisation of a project. The trend is also to let others test the truly new discoveries first.

But what of central or corporate research, the long-range projects intended to open new opportunities for a company, to widen its options?

As such, corporate research should be a strategic tool of top management, intended to assure the company's future, and therefore financed by the board. But the managers recognise that this carries the risk that if such research is initiated from the pressures of the marketplace it can also become detached from the market's needs. On the other hand, if the scientists are forced to compete for research contracts, corporate research may lose its value as a strategic management tool.

The consensus is that a blend of both is needed for the future, with management deciding what proportion will be granted and what must be earned. Research management must then ensure that the grants are spent on strategic projects and not diverted to short-term problems.

Company management must try to keep its research robustly stable. When events change - through mergers or acquisitions, for example - research management must be prepared to adapt. As Speiser remarks, it is an illusion to believe that good research results can impose strategic concepts on management.

Finally, the people problem. Finding and motivating good people has always been difficult, but is exacerbated today by heightened competition for the best young minds from medicine and the social sciences. Industrial R&D is a less comfortable career than it has been; but the research managers admit they would also have said this a quarter-century ago. Perhaps the biggest worry for the west should be that science will, for whatever reason, get decoupled from industry. Industrial R&D, whatever its innovation will begin to dry up.



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## MANAGEMENT: The Growing Business

## Goliath and David learn from each other

Charles Batchelor reports on changes in enterprise support



Richard Beatty (centre) with co-directors Barry Malone (left) and Graham Peeling

Richard Beatty, founder of Mongoose Communications, a consultancy, says an important contribution to the success of his 16-month old business, came in the form of advice from John Kirkham, UK managing director of Applied Learning International, a \$200m-a-year turnover US computer-based training group.

Beatty and his two co-founders met Kirkham several times to discuss Mongoose's business plan and ideas for new product development. The advice sessions with Kirkham were part of a help package - also involving a \$3,000 loan - provided by the Prince's Youth Business Trust (PYBT).

The trust, which has the backing of the Prince of Wales, helps young entrepreneurs, some from disadvantaged backgrounds.

"John gave us the confidence to go on with what we were doing," says Beatty. "We left our meetings feeling we were going in the right direction." In its second full year, the London-based Mongoose employs eight people and expects turnover of \$500,000.

Kirkham, for his part, says that working with people 20 years his junior setting up in business was stimulating while he also learned a lot about the database marketing techniques which his own company is starting to implement.

Kirkham's assistance to Mongoose was just a fragment of the "enterprise support" industry which has grown up over the past decade alongside established sponsorship programmes for sport and the arts.

Large companies spent an estimated \$200m backing programmes to support enterprise and small businesses during the 1980s, says David Grayson, managing director of the Community which encourages business in enterprise and other community projects.

They were driven by a mixture of altruism and enlightened self-interest which argued that a buoyant local economy had to be good for creating more customers and suppliers and fewer disaffected teenagers.

B&Q, the DIY stores chain, has put \$500,000 into the PYBT over the past six years to create goodwill in the local community, win a higher profile when recruiting staff and to broaden the management skills of the staff it employs.

"It is very difficult to measure the payback," says Jim

Hodkinson, managing director. "But we are very high profile in some towns. We take money out of the local community and it is important to show we are investing it."

Companies like Shell UK have their own schemes for encouraging the enterprise spirit in school-leavers and undergraduates. Some have committed funds and seconded staff to local enterprise agencies while others have converted redundant factories into serviced workspace for small firms.

BT, the telecommunications giant, last month launched a £5m fund to provide small amounts of equity and loans to new businesses in less prosperous areas.

But now, after a decade of uninterrupted growth, many of the donor companies and the organisations which channel the funds to worthy small business causes are starting to reassess their approach.

In the Community, which acts as an umbrella organisation for the UK's network of more than 300 enterprise agencies, is currently taking soundings among its big business sponsors ahead of a conference. Directors for the Nineties, which is planned for July 25.

This desire for a rethink has partly by

changing attitudes within large firms towards the idea of funding enterprise and partly by a more sophisticated perception of the needs of small businesses.

Many large businesses have traditionally provided funding for small businesses from their charitable funds. "These were assumed without challenge to meet community needs," says Rory Jeffes, fund-raising director for the Prince's Youth Business Trust. "They were straight donations and very little was expected in terms of acknowledgment."

Increasingly though, companies are allocating funds to enterprise from their marketing budgets. "One has to be aware of the marketing needs of the company," says Jeffes. "We believe the future of corporate fund-raising involves greater promotional benefits which can help them develop their brand objectives."

Partly as a result of this harder-headed approach to giving and partly as a result of the recession, many of the traditional blue chip companies which support the PYBT have been reducing the size of their donations. The trust is responding by carefully targeting new categories of donor.

A recent survey of 100 companies in Wales's 40th birthday raised much of the \$20m which came from private sector donors from private and public companies run by self-made businessmen who had made good from humble beginnings. Matching UK government and European Commission finance took the total to \$25m.

While the PYBT has been assiduously courting new corporate donors to the idea of enterprise, the long-established companies in this field have been rethinking their approach. BP, which spends \$1.7m in this area each year, is attempting to focus its charity donations more closely.

"We have spread our money thinly, £10,000 here and £20,000 there and the impact has been dissipated," says Hazel Cadenhead, a member of BP's three-partnership community affairs.

More closely focused approach to enterprise support has already paid dividends for companies such as Shell UK, which runs two very successful programmes to help young people. The LiveWire programme provides advice and awards in cash and "kind" to 16-25 year-olds who submit an acceptable business plan, while the Shell Technology Enterprise Programme (STEP) places 300 polytechnic and university

undergraduates with small businesses during their summer vacation.

"The advantage of such tightly run programmes is that the donor can test an idea, iron out the imperfections and then spread out a local pilot on a national scale," says Asif Abdulla, manager of Shell's enterprise unit. The company puts its money into developing a good idea and then calls on other sponsors to pay for the day-to-day operation.

For the 1991 STEP programme, Shell has raised sponsorship funds from several Tecs, British Steel Industry, British Coal Enterprise and the Welsh Development Agency. BAT Industries, the tobacco and financial services group, has made a specialty of creating managed workspace for small companies in disused commercial buildings. But it has also backed what Brian Hutchings, community affairs manager, describes as "people who write to us about their local good cause".

In future BAT plans to concentrate its efforts on large-scale projects such as the Senhills Industrial Centre, a former cigarette factory in north Liverpool, which it is now converting into space for medium-sized companies available on one month lettings. Large projects like this have a spill-over effect on other local businesses and can help revitalise complete areas.

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BAT's decision to provide small commercial units for firms mirrors a shift by some other donors to helping small firms expand, rather than promoting start-ups. "Large companies are looking more at how they can help businesses with growth potential," says Bill Grayson. This is likely to mean that the enterprise agencies, which have specialised in helping start-ups and very small businesses, will have to fight harder for funding.

With the issues of rising unemployment and increased homelessness among young people once again on the front pages of the newspapers, the social arguments for continuing to back enterprise are likely to remain strong. At the same time, the marketing links which more big companies seek to establish and a shift to backing medium-sized firms, suggest a more commercial approach. For organisations like the Prince's Youth Business Trust and the Community, the challenge lies in continuing to persuade potential donors that the two approaches are not irreconcilable.

## Going for the hard option

European governments and small business differ on policy priorities, reports Charles Batchelor

Government for small business concentrates on "soft" areas such as information and advisory services rather than "hard" areas such as tax reform, competition policy and the provision of finance.

This is the conclusion of a study of the small business policy of governments in the UK and Germany and of the European Commission.

Small firm owners believe that the most serious of the difficulties they face are government-imposed, particularly taxation, social costs and paperwork. They give the highest priority to reducing government cost-burdens and not to the areas which governments are keenest to support, the authors, Graham Hancock and Horst Albrecht, state.

Governments argue, for example, that small firms lack information and under-invest in training. Yet owners complain that much information provided by government is out-of-date and too general to be of use while most trainers of small business are few.

The main reasons why governments concentrate on policies which most small business owners do not want are threefold, the authors claim. Firstly, in a democracy it is difficult to resist voters' demands for more intervention than the costs fall disproportionately on small firms. Willing in VAT forms, for example, uses up the small business owner's most precious resource, his own time.

Secondly, the officials in a position to implement the hard policies small firms want are invariably located outside the departments responsible for small business policy - in the Treasury or the Department of Social Security in the UK. Effective action requires the co-operation of departments with little concern for small business issues.

Finally, governments lack an understanding of small business issues. Senior directors of large companies often complain of a lack of understanding of their problems. For the small business proprietor the cultural gap is

immeasurably greater. Both governments, and the European Commission, need to take more seriously the priorities expressed by business owners on how to minimise the burden of government, the authors suggest.

Turning to the scale of government support for small business the study finds that Germany spends at least twice as much as Britain in relation to its gross domestic product and possibly four or more times as much if the Enterprise Allowance Scheme, which could be regarded as a substitute for unemployment relief, were included.

The largest single item of spending in Germany was \$200m to meet the cost of low interest loans while in Britain the most expensive scheme was the Enterprise Allowance Scheme which cost \$199m.

"Small Business Policy in Europe. Published by the Anglo-German Foundation. 30 pages summary £3, 100 page full report £12.50. From G Bannock & Partners. Tel 071-723 1945.

## More scope for small claims

By Charles Batchelor

The increase this week in the size of small claims which can be dealt with by the county courts from £500 to £1,000 is expected to make the small claims procedure attractive to far more people.

But many small business owners are confused by the courts' procedures, first introduced 20 years ago.

A new guide, *How to Prepare and Defend a Small Claim* in the County Court, sets out to make matters clearer.

Even successful litigants often fail to claim all the costs to which they are entitled, says Grant McCordie, who wrote the guide after helping several friends use the small claims procedure.

The main advantage of using the court is that the two sides involved usually present their own cases, keeping costs to a minimum, though plaintiffs will have to overcome any fears they may have about public speaking.

Fortunately, cases are not heard in open court and procedures tend to be much less for-

mal than in a normal trial. The dispute is normally heard by a district judge acting as an arbitrator.

If the case is not defended the court may simply enter a judgment against the defendant and there will be no need for the plaintiff to attend a hearing. The parties involved may choose to be represented by a solicitor but this will be more expensive.

Most claimants attempt to resolve disputes by negotiation before going to court. Generally parties allow this stage to carry on for as long as they can before the other party will see sense and settle. They rarely do.

Set a reasonable period with the outset and stick to it, McCordie suggests.

The length of the court process varies widely. A simple action to recover a debt which does not involve a hearing can be resolved in 14 days from the date of service of the summons. More complicated matters involving a preliminary hearing and an arbitration

hearing can take several months. Enforcement proceedings may also take up time if the unsuccessful party refuses to pay up.

How much does it cost? Court fees rise in line with the damages claimed but the largest fee payable to issue a summons is £24. Most cases you should be able to conduct yourself but a more complicated case may require the services of a solicitor. There may also be witnesses' expenses, valuers or insurance assessors' fees, and the cost of your own time.

If you lose in your claim you should be able to recover all of your costs including interest but excluding the cost of employing a solicitor to represent you at a hearing. But bringing an action may also encourage the defendant to counterclaim against you so you must weigh up the impact of having to pay him damages and his costs.

"Beaufort Publishing, 133 Beaufort Street, London SW9 6BS. Tel 071-353 2127. 112 pages. \$2.95 plus \$2 p&p.

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# FINANCIAL TIMES

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Tuesday July 2 1991

## Tokyo follows the market

THE modest rise in interest rates announced yesterday — a quarter point less than the increase imposed in August last year — shows nice judgment. It clearly intended to rally the stock market, where further falls would have started to erode the banks' core capital, without weakening the currency, and achieved both objectives without difficulty. It also gives an encouraging signal to those planning overseas investment, without the slightest danger of blowing up a financial bubble.

The Tokyo market has in fact been looking for a discount rate cut for more than two months, and the official move brings the central bank into line with the market: its importance is much more psychological than economic. Friday's disappointing news about price inflation, which rose 0.5 per cent year on year from 0.1 per cent, seemed to argue for delay, but wholesale prices have been entirely stable for six months, wage pressures are very moderate, and investment intentions have weakened markedly.

Meanwhile the market was displaying something approaching panic due to a dealing scandal. The Bank of Japan understandably put financial stability first; the scandal, in fact, gave it the freedom to make a cut which it might otherwise have regarded as risky.

**Stable aim**

There seems little possibility of a stock market bubble, and least there be any misunderstanding of their wishes, the authorities coupled the rate cut with an announcement that credit for land purchase would still be tightly restricted. The aim is stability, not a renewed bull market.

The new Group of 7 approach in

## Muddling on to Maastricht

MR JOHN MAJOR professed himself well satisfied yesterday with the results of the Luxembourg summit. That satisfaction is justified in so far as his chosen strategy worked. The meeting itself was a "stock-taking" leaving the two inter-governmental conferences to be settled before, or more probably at, the next regular meeting of the European Council, at Maastricht in December. But such a strategy is justifiable only if he and his European colleagues put the time between now and December to good use.

On economic and monetary union (EMU), the way to a generally acceptable compromise is now fairly clear. The treaty will say that no member state is obliged to join the union unless and until it so decides. This will enable Mr Major to claim that he has avoided an "imposed" single currency, since the House of Commons will take the ultimate decision — although the original British idea, that individuals should make the choice between the Ecu and their national currencies, in a free market, has been quietly dropped. The main points still to be decided are the degree of economic convergence required before EMU can start, and how the independence of the European central bank should be reconciled with its accountability to "an elected body".

**Rigid separation**

The shape of European political union is not so clear. Mr Major would be well advised to keep the word "unity" (which may mean anything or nothing) out of the treaty, and more to thinking how a common foreign and security policy would actually work. The treaty as now drafted is unlikely to deliver such a

## Water works

INDUSTRY pre-tax profits in 1990-91 surpassed expectations by £238m or 20 per cent. That dividends were in line with expectations despite this rise reflects the vigilance of the regulator, Mr Ian Byatt of Ofwat. When big price rises were predicted in March he sent a warning letter to the companies. They took the hint and raised the profit back into the business from 54 to 62 per cent.

Byatt rightly suggested that companies which have enjoyed high profits consider raising their prices April by less than the

For the first time in the history of the Soviet Union, fundamental change is being proposed in every one of its pillars: its economy, its constitution and in the ideology and power of its ruling Communist party.

By calculation or by chance, President Mikhail Gorbachev has put explosive charges below the foundations of state and party power, and has lit the fuses. These may sputter out; he may himself lose his nerve and stamp on them, as he has before; or others may do that job for him. But in the 60th year of his life and the sixth of his power, he has set new benchmarks for change.

Mr Gorbachev spent much of his time earlier this year listening to calls for his resignation from radicals; now he hears the more radical hardliners. He remained, for the moment, indecisive to the political process, though over-cautious for the radicals, over-radical for the conservatives, he remains the embodiment of the union, the guarantee against civil strife, the centre of change for the world. There has been no serious move against him because all the serious political movements need him.

But before now, Mr Gorbachev the reformer had not allowed the logic of what he had unleashed; never before had he said a word to suggest that socialism could be replaced by something more efficient, while retaining wholly socialist values. Three documents now attest to the fact that he is moving towards making these changes.

The first is the Yavlinsky Plan, drawn up by Mr Grigory Yavlinsky, the former Russian deputy prime minister, in association with a group of American policy intellectuals under the aegis of the Kennedy School of Government at Harvard University. That a Soviet economist with no official position should form an alliance with a group of right-of-centre scholars in an institution known for its close relations with both main US parties — and then have the fruits of this co-operation welcomed by the president of the Soviet Union, is miraculous enough.

**Healthy change**

This is a healthy and realistic change: it recognises that currency markets, like lively children, can behave more perversely when they are "managed" than when they are treated like grown-ups. Dealers should in future treat the market with benign neglect.

The second is a pending policy-making move to make it rather easier for the British and German authorities to respond to domestic priorities. The experience of the US, and now possibly of Japan, suggests that well-designed and responsible domestic policies do more to support exchange market values than do interest rate differentials.

More than anything else, investors might be encouraged to know that Germany will contain the costs of reunification at home, and that British policy will aim to stabilise the economy rather than political panic sets in.

A low-key approach to the exchange markets clearly involves greater risks within the limits of the G7 than in the much looser G7 context; but as Tokyo's initiative shows, caution need not mean total immobility.

It is when governments persistently hold back policy adjustments which the markets have long discounted that nerves get frayed.

... and what is wrong with it is the very thing that Mr Major professes to like best: the rigid separation it maintains between Community affairs, in which the Commission has "sole right of initiative", and other aspects of the union in which it does not.

## Wind and weather

The hovercraft was a Great British invention, never really took off. Yesterday the death-knell for the busiest hovercraft service was rung when Hoverspeed put into service the first of a fleet of SeaCat wave-piercing catamarans which are to take over the Dover-Calais and Dover-Paris routes.

SeaCats — the world's biggest catamarans, each holding 450 passengers and 80 cars — are supposed to revolutionise cross-Channel travel. But since they're slower than hovercraft, which never carried out more than a small niche in the cross-Channel market, what chance do they stand against the Channel tunnel?

James Sherwood, irrepressible president of Hoverspeed's parent Sea Containers, greeted the first passenger-carrying SeaCat arrival in Boulogne with the vow that the wave-piercers would match the tunnel for speed of crossing and price. They'd also offer much more comfort than being cooped up, like a Russian doll, inside a car inside a train inside a tunnel, he said.

But what about last year's debacle, the cynic will ask, when a SeaCat used experimentally on the Portsmouth-Cherbourg route had its passengers and crew heaving in the aisles?

Hoverspeed appears to have found an effective, if drastic, remedy. On the little paper bags that bedeck the passenger cabin is written: "In case of illness, please call a member of the cabin crew for disposal."

## Sits vac

Fine-tuning the world economy is not the only task facing the Group of 7 central bank governors at their monthly meeting in Basle next week. The agenda also requires them to fill two key jobs.

## Three documents herald the end of the Soviet socialist system, writes John Lloyd, and their proposed alternatives are revolutionary

# New clothes for a threadbare union



... co-operators — and donors. By sending out signals that he approves of this strategy, Mr Gorbachev made himself dependent on a response from the west.

The hardliners to his right and left, many deputies in the Supreme Soviet, the prime minister and much of the administration, have all warned that the west will give nothing and that the Yavlinsky Plan is an illusion. If they are seen to be right, Mr Gorbachev will be exposed as a pro-western chet — a dangerous position for him, when he remains open to the charge that he "lost" eastern Europe, allowed Germany to re-unite, destroyed the Warsaw Pact and has less than nothing to show for it in the economy. It could be the end of him.

The success of any radical economic plan depends upon an agreement among the republics to co-operate on economic policy — and for those who wish to remain part of the Soviet Union, that depends on the signing of a Union Treaty. A draft of this is the second document to be discussed in the republic parliaments.

This document is in some ways more extraordinary than the Yavlinsky Plan. It has emerged from the new alignment of political forces which Mr Gorbachev created when he allied himself with Mr Boris Yeltsin, now the president-elect of Russia and an avowed anti-communist, and other republican presidents in the so-called "Nine plus One" agreement. For the first time in centuries, the rulers of the Soviet/Russian empire have found

themselves dealing with leaders within their borders on terms other than force majeure.

The Union Treaty was discussed through at meetings of the Federation Council, which brings together the leaders of those republics wishing to become part of a renewed union. These include the two largest, Russia and the Ukraine which, with Belorussia, constitute the Slavic core of the Soviet Union; the five central Asian republics, except Kazakhstan; and Azerbaijan, where a nationalist Communist party still rules and which sees in the Union Treaty a guarantee of existing borders — including the enclave of Nagorno Karabakh within its jurisdiction.

Armenia will not sign the treaty for exactly that reason: neighbouring Georgia, with the western republics of Moldova and the Baltic republics of Estonia, Latvia and Lithuania are now under the command of nationalist movements which will compromise with the west on constitutional matters.

Yet it is a radical piece of work, aimed at significant change and more significant compromise. At its base, it overturns the theory and practice of the present Soviet constitution, in which power flowed from the centre down to the republics. In the draft, power is explicitly given to the republics for limited "services" — such as foreign affairs, defence and the national budget. It repeatedly stresses that the republics have "full political power", and that the form of government must be decided

by the republics themselves. Mr Gorbachev, president, and says he cannot serve more than two five-year terms.

Its problems are that it is playing to extremes, which, at least, are irreconcilable. The nationalists and radicals want a union at all; the moderates among them will compromise on a union with no powers — for example, they wish to retain all tax-raising powers in their own hands, depriving the centre of independent taxation to fund its activities.

Conversely, the defenders of the union — the Sojuz group, the Communist party, the armed and security forces, and all those whose existence, position and privileges derive from the union, see the draft treaty as a threat, a challenge to forces which should long ago have been confronted and suppressed.

The most vocal in this argument are the Supreme Soviet deputies. They have seen their power they could have leached away to the Federation Council; they have seen published the Yavlinsky Plan and a draft treaty which both lay down elections for their seats within the year; and they see the base of their power passing to the republics. They have, until now, followed Mr Gorbachev; but now they see him as a threat.

The final, potentially historic document is the draft programme of the Communist party. It would have the pride of place a few years ago, but the party still has a long way to go. Now, it is more than a curiosity but less than momentous. It wholly changes the tone and substance of the previous programme, re-

## OBSERVER

On Monday, they will choose a new chairman of the Basic Committee, the international banking supervisors' talking shop. The vacancy arose with the recent death of previous chairman Hubert Müller of the Netherlands.

The senior member is Stig Danielsson, the Swedish representative on the committee, and so approaching retirement. Among other candidates, the Americans are thought to be too busy rescuing their own banking system from disaster. The Brits have already held the chairmanship twice, and the Japanese are probably not quite ready for it. Which leaves the Continentals.

On Tuesday, the EC central governors will go into a separate huddle to elect a new chairman for their own little committee following the resignation of Karl Otto Pöhl. Front-runners are thought to be Jacques de Larosière of France, Wim Duisenberg of the Netherlands and Britain's Robin Leigh-Pemberton. It would be a fitting end to Leigh-Pemberton's central banking career — and the Dutch and the French have more than their fair share of top jobs. But his chances are severely handicapped by the British Government's rejection of the idea of a European central bank.

## Old girls club

What does the company secretary of Hanson have in common with the managing director of Ace Coin Equipment and the editor of Good Housekeeping? Not much apart from being invited to the first of a series of female power breakfasts at The Treasury this morning.

Gillian Shepherd, a junior Treasury minister, wants to hear what lies behind the success of these female high fliers. Listen to their thoughts on the

With just four board meetings a year, the job is of the well-paid and relaxing type that just might attract someone like Mrs Thatcher. It has a lot of the world of business will need a lot of convincing that they could make a proper contribution.

Unless there is to be a dramatic change in the way Hanson is run, the exercise sounds like a waste of time. It has air of it the kind of knee-jerk reaction to City criticism that makes one wonder whether Lords Hanson and White are still in tune with things.

## Decorations

Meanwhile the case of Hanson and its sudden search for some new non-executive blood is all very strange. Apparently a special search committee has been set up headed by Sir Gordon Booth, a retired diplomat and Hanson adviser, and we're promised that within the autumn some new non-execs should start appearing on the letter head.

One so far approached is Warren Buffett, sometimes described as the greatest investor of all time (although he has had the sense to turn the job down on grounds that he has enough on his plate already).

So it seems clear that Hanson is out to collect some heavyweight corporate symbols, and given that it regards itself as a member of the corporate establishment it should have no difficulty.

issued as recently as 1986. That programme claimed to be preparing the ground for "the planned and all-round perfection of socialism, for Soviet society's further advance to communism through the country's accelerated economic development". This was a call to capitalism, the creation of a world system, and sees the party's role as one which fights in the political marketplace for a left-of-centre position which proposed a role for public ownership and the need for social protection.

The party, it says, "must master all the multiplicity of forms of parliamentary activity": "the party will co-operate with programmes... and those who do not agree"; "the party... calls for the separation of economic activity from state management".

This is the collapse of a once-right ideology: but it is a collapse from a position of terrible weakness. The Communists were trounced in the elections last month for Russian president and for the legislatures of Moscow and Leningrad and Moscow. The party is plunging into impotence: its general secretary negotiating with its enemies; senior apparatchiks privatising its property; its youth wing is the core of the Soviet Union's growing entrepreneurial movement; its old believers rally against the congress; its reformists specialise in a split and alliance with the democratic movements.

It is still a vast organism, of about 15m people, with vast assets and with its people running almost everything in the centre. Unlike Communist parties of other republics, it has the mother of all parties and has nobody else to blame, and nowhere else to go.

movements which have produced three blueprints for change may well not go the way they point. Mr Gorbachev has a terrible penchant for trying to square circles: he has threatened to do so with the rival plans on the economy, which means he will turn up in London to ask for assistance on the basis of a hedge-podge which not the most enthusiastic Gorbachev could buy.

The Union Treaty is a hazard. There are dozens of galleries to which it must play — in the union and great land — local governors, sensing the centre's weakness, and that their strength grows. Many of these newly powerful leaders grasp that political power will mean power over local resources, which cases considerable.

Already, Ukraine has refused to sign the treaty until next year; Russia is not likely to move more quickly; and even the friends of the Union Treaty, like President Nursultan Nazarbayev of Kazakhstan, speak of "serious reservations".

This vast undertaking is being rushed through: it will need more time if it is to work. Nor will the party quietly sink as the Polish, Hungarian and Czech republics. It has enough cadres to mount a fight, and enough power to make the fight worthwhile. Mr Gorbachev will have to lead a transformed organisation — or, as he is now more advised to do, leave it to a new political system and himself, if he wishes to succeed in the first elections for a Soviet president.

But the party is coming to an end, as is the system of Soviet socialism power which Mr Gorbachev had worked so hard to renew and which he must now work so hard to transform. Party, union, economy: the end of these was party, and it is now taking. The union was indestructible, unshakable and it is now dissolving. The economy was to lay the base for an earthly paradise, and it now cries for capitalism to save it. In these three there is written the death of a system: the birth of a new one is less clearly foretold, but we know it will be painful.

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## INTERNATIONAL COMPANIES AND FINANCE

## British Steel profits decline 65%

By David Owen in London

BRITISH STEEL yesterday announced a restructuring of its plate production facilities as it unveiled a well-flagged 65 per cent decline to £254m (£416m) in annual profits.

The company nonetheless raised its final dividend to 5.75p from 5.5p. This marks a total of 3.75p against 3.25p the previous year, which helped cut retained profit for the year to March 30 to £18m against £39m previously.

"Our dividend policy is established with regard to the long-term profitability of the business," said Mr Philip Hampton, the group's new managing director, finance. The shares climbed 3 1/2 p to 125p in London.

The company's plate-related plans call for the eventual replacement of existing mills at Darnley and Scunthorpe with a new facility at Teesside.

"We have taken the view that we should be in plate with a modern resource by the end of this decade," said Sir David Scholey, chairman.

"If you look at our plate mills versus those in Japan, it's like comparing a cart horse with a Rolls Royce."

However, Mr David Clark, chairman of Steel and Industrial Managers' Union, said: "The Darnley plate mill can be upgraded to meet British Steel's requirements for £100m while it will cost in excess of £400m to site a new mill at Teesside."

Mr Clark said the proposals were "a waste of money" and said the prime minister and leader of the opposition to "assume that the current depressed conditions will persist for a longer rather than a shorter period."

There was a £17m exceptional charge, attributed mostly to "redundancy and other rationalisation costs," against £145m in the same period the year before.

Redundancies totalled more than 2,000 last year, although overall employment rose to 57,500 after the effect of acquisitions. Last year's job losses had already been exceeded in 1991-92, the company said.

Turnover declined marginally to £3,062m (£3,111m), while earnings per share fell by 65 per cent to 2.65p (28.2p). Pre-tax profits in 1990-91 had weighed in at £733m.

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## Guinness sells 10% of Cruzcampo to Carlsberg

By Tom Burns in Madrid

CARLSBERG, the Danish brewing group, will pay Guinness, the UK brewer, \$58m (\$96m) for 10 per cent of Cruzcampo, the leading Spanish brewer that the UK drinks group bought last year.

The acquisition follows a \$25m takeover bid by Guinness last week for Carlsberg's loss-making Spanish subsidiary, Union Cerveceros.

Carlsberg has also taken the right to increase its shareholding in Cruzcampo.

The Danish company's sale of Union Cerveceros to Guinness and its investment in Cruzcampo is part of an arrangement to develop jointly the Spanish market and is similar to a co-operation agreement between Guinness and Carlsberg in Ireland.

Following the acquisition of Union Cerveceros, Cruzcampo, which brews Henninger under licence as well as several other beers, will be distributing Carlsberg beer in Spain.

The Guinness subsidiary will be adding Union Cerveceros's three breweries to the six operated by Cruzcampo and will be strengthening its distribution in north-west and central Spain and in the Balearic Islands.

Mr Brian Ballock, chairman of Guinness Brewing Worldwide, said the acquisition "confirms our commitment to developing Cruzcampo's position as the leading brewer in Spain, and to continuing Guinness Brewing Worldwide's investment in the Spanish market."

The Union Cerveceros takeover raises Cruzcampo's share of the domestic market from 22 per cent to 28 per cent.

The Guinness offer to pay the nominal price of Ptas500 per share for Union Cerveceros has been unconditionally agreed by Carlsberg and the Danish company has recommended the company's widely spread minority shareholders to accept the offer.

Trading in Union Cerveceros stock was suspended on the Madrid stock exchange last week at Ptas275 per share.

## PowerGen executive pay rise fuels row over salaries

By Andrew Bolger in London

THE debate on UK boardroom pay was kept on the boil yesterday by robust defences of large pay increases for the top executives of two recently-privatised companies.

Mr Ed Wallis, chief executive of PowerGen, the UK electricity generator, saw his salary nearly tripled from the £75,960 (£124,574) stated in last year's privatisation prospectus to £200,000 this year.

However, Sir Graham Day, chairman of PowerGen, said Mr Wallis was still underpaid compared with the executives of similarly-sized companies.

Mr Wallis was one of the three lowest-paid chief executives of companies in the FT-SE 100, the index comprising Britain's biggest companies.

Mr Roy Watts, chairman of Thames Water, the highest paid privatised company,

was also unapologetic about his salary in the year to March 31. It is believed to be about £160,000, including a bonus of about £27,000, compared with £73,000 last year.

However, Mr Watts' salary was set at £120,000 from January 1 last year, as detailed in the prospectus. His lower earnings in the year to March last year reflect the fact that for most of the period he was still part-time chairman of the Thames Water Authority, earning £41,000.

Mr Watts said there was no comparison between that post and his present job as full-time chairman of a big, publicly-quoted company.

He said: "Thames Water is not Thames Water Authority. It has 25 companies in the group and earns 20 per cent of revenues from non-core businesses. It operates with 800 staff in more than 50 countries worldwide."

Sir Graham also emphasised that when PowerGen was floated it was clearly stated in the prospectus that executives would have their salaries increased to market rates, and the government had been party to that agreement.

Last week, Mr John Major, the prime minister, endorsed criticism of "excessive" pay increases after the other privatised power generator, National Power, awarded a 66 per cent increase to its chief executive, Mr John Baker.

Mr Wallis's pay rise was revealed by PowerGen's announced pre-tax profits of £272m in the year to March 31, 52m higher than forecast when the company was privatised earlier this year.

## Metals group gives details of DM432m rights

By Andrew Fieher in Frankfurt

METALLURGISCHE, the German mining, metals, chemicals, and engineering group, yesterday announced the terms of its rights issue, which will bring in DM432m (\$240m) at a time when it has been active on the new acquisitions front.

The new shares will be issued at DM280, a discount of 31 per cent on yesterday's closing share price of DM405, which was DM4 up on the day.

They will rank for half of the dividend for the financial year to September 30 1991.

The issue will be open from July 10 to 31.

Although Metallgesellschaft has just announced its biggest acquisition, with the DM1.45bn purchase of the non-paper activities of Feldmühle Nobel from Sweden, the rights issue is not linked specifically to this deal.

The group has around DM25bn of liquidity.

Earlier this year, Metallgesellschaft paid nearly DM230m for the German activities of the troubled Deggendorf concern of the UK.

These comprised Zimmer, a chemical fibre plant builder, and Barmag, a water treatment specialist.

## First National withholds payout

By Richard Gourlay in London

FIRST National Finance Corporation, the UK company, yesterday announced its interim dividend after provisions triggered a collapse in profits.

The company, which is heavily exposed to UK housing market, reported pre-tax losses of £5.94m (£10.53m) for the six months to April, compared with a £29.12m profit in the comparable period in 1990, after more than £26m in provisions.

Mr Richard Langdon, chairman, said First National would not pay the dividend "in the light of the results and current prospects". The final dividend would be reviewed at the end of the financial year.

Mr Tom Wrigley, chief executive, said he hoped the second half of the year would not see such provisions as quickly.

While the housing market was fragile, there were some signs of more activity, and although prices were not going up there was some evidence that default levels were coming down. However, recovery was unlikely to come in time for the end of the financial year and the company said it was trying to withdraw from property development.

Mr Langdon said First National would sell its property development portfolio, which it values at £60m, as soon as conditions allowed.

First National made a £7.8m extraordinary provision after tax against the costs of discontinuing this business.

The figure included an adjustment of properties to net realisable values and the cost of carrying the division for two to four years.

In the consumer credit division, most of which is related to loans backed by first and second mortgages on houses, profits fell from £19.6m to losses of £8.5m.

Profits in the lending division fell from £9.6m to £3.9m.

Mr Langdon said First National was in a fundamentally stronger position than when it required the Bank of England "lifeline" after the secondary banking crisis in the 1970s.

First National's share price fell 5p to 128p.

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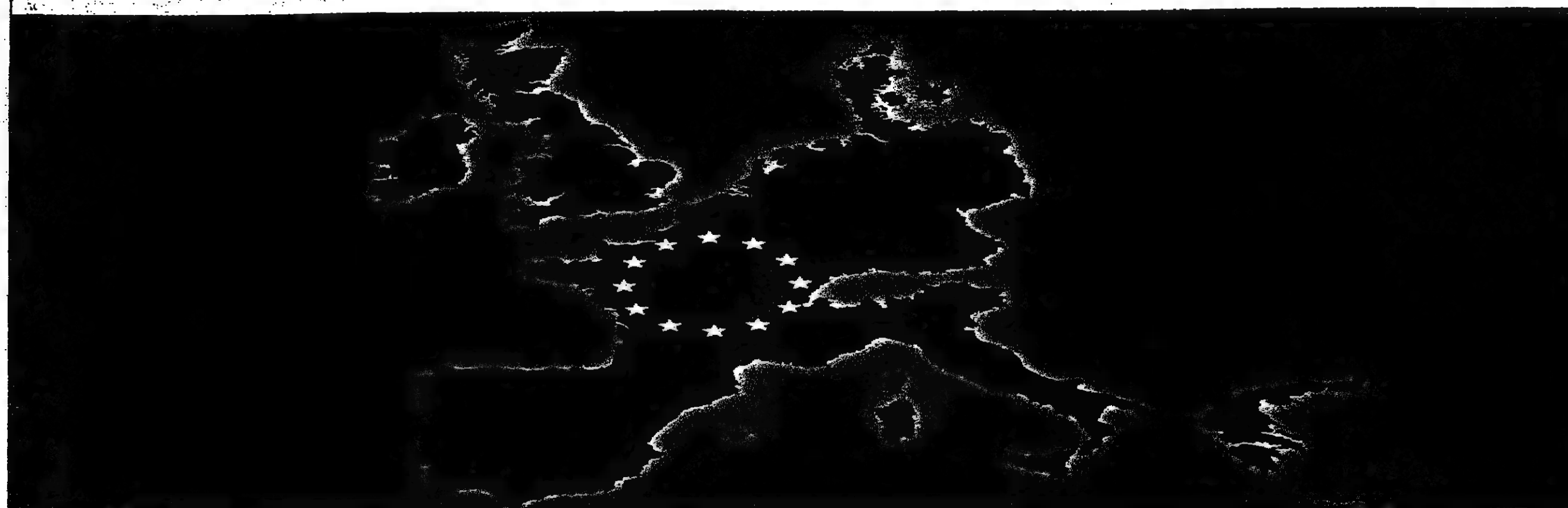
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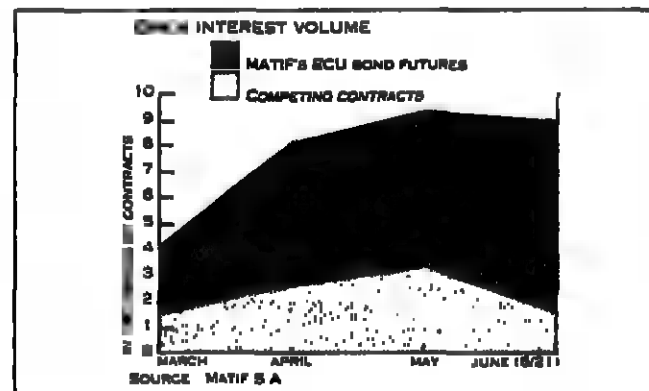
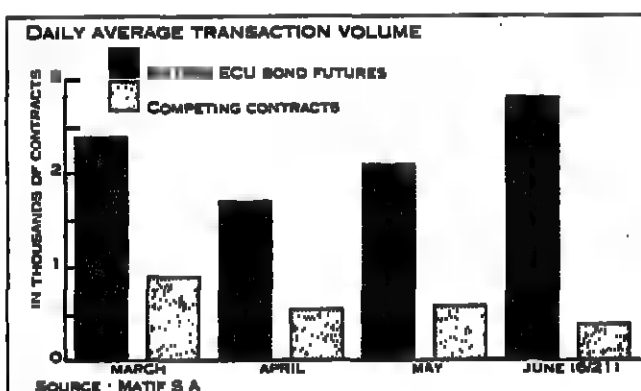
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\* BNP, CRÉDIT LYONNAIS, BANQUE SANPAOLO, SOCIÉTÉ GÉNÉRALE.



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International vehicle transport remains at the heart of Norwegian America Line's business, but that's not where it ends. We are active in a number of related fields and are continuing to expand into new business areas. We are in a position to ensure that every step in our operation is based on the accumulated experience and high standards of quality which we have acquired over the years. This is how NOSAC continues to be one of the leading car-carrier operators, under long-term contract to manufacturers of motor vehicles.

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Final (6th) instalment - 15/10/1991

remaining 10000,000,000, in all 10000,000,000

are due for redemption on 15th October 1991.

shall be presented for redemption as follows:

Place of payment: Oslo, Norway

Den norske Bank, Oslo

Places of payment: Luxembourg, S.A.

Den norske Bank Aktiengesellschaft, Luxembourg

Den norske Bank Aktiengesellschaft, Luxembourg

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## INTERNATIONAL COMPANIES AND FINANCE

### Boral increases estimate of fall in year's profit

By Kevin Brown in Sydney

**BORAL**, the Australian construction and building materials group, yesterday warned that net profit will fall by around 35 per cent for the year to the end of June.

Boral had earlier forecast a decline of around 25 per cent in net profit for the full year, following a fall of 29.2 per cent to A\$122m (US\$82m) in the first half to end-December. However, the board said trading conditions had deteriorated more than expected in the second half. It also forecasted write-offs of A\$15m to reflect lower forecast levels of demand for clay bricks in the US and concrete masonry in the UK.

Mr Bruce Kean, managing director, said the economy had not bottomed as early as expected. "Our view at the beginning of the year was that there would be a fair degree of strength developing in the economy in the second half. We thought it had bottomed at

that stage," he said.

"I think the economy has bottomed overall now. But, having bottomed, it still has to bounce back again. All of the (pre-requisites for recovery) are in place, but that is not happening."

Mr Kean said he expected the housing market to show some improvement over the next 12 months, but forecast the recovery would be "modest" rather than dramatic.

Boral said the write-offs would largely offset the pre-tax profit from the sale of assets, including Boral Steel, earlier this year. Both the asset sales and write-offs are expected to be treated as abnormal items.

The group increased profits by 4.3 per cent last year to A\$122m, but warned the recession in the Australian market would make 1990-91 a difficult year. Boral shares closed 2 cent higher on the Australian Exchange at A\$3.30.

### Decline in tourism hits Dickson Concepts

By John Elliott  
in Hong Kong

**POST-TAX** profit at Dickson Concepts, a leading Hong Kong wholesaler and retailer of designer-label luxury goods, fell 30 per cent in the year to end-March to HK\$223.55m (US\$28.7m) from HK\$318.55m in 1989-90.

Turnover was virtually unchanged at HK\$2.17bn. This was the first profit decline in the 11-year history of the company, which was founded by Mr Dickson Poon, a young entrepreneur, to cash in on a spending boom in Asia's fast-developing economies and to tap the tourist market. Dickson Concepts has now been hit by a decline in tourism, problems in Taiwan and an economic slow-down in Hong Kong.

The group is considering going ahead with a corporate restructuring which would see the group split into two entities. The first would be the Gulf war. This is expected to include flotation of operations in other countries, including a share quotation in Paris for its French S.T. Dupont subsidiary.

A final dividend of 16 cents has been declared, an increase of 10 per cent over the previous year when a bonus share issue last September is taken into account.

### BHP to roll over A\$1bn of A\$6.5bn debt

**BHP**, Australia's largest company, has announced it will refinance more than A\$1bn of its A\$6.5bn debt in the year to May 31 1992. Refinancing reports from Melbourne.

Mr Geoff Healey, general manager of finance, said this debt would be rolled over, unlike the 1990-91 period, when A\$700m of debt was repaid from the proceeds of asset sales.

"We wouldn't expect to see a substantial reduction in our debt (in 1991-92)," he said at a company briefing.

He later added that the A\$1bn of debt, most of which had been long-term in issue, represented most of the group's energy and minerals group's debt maturing in 1991-92.

### Goodman Fielder close to winding up Barcora

By Kevin Brown

**GOODMAN** Fielder Wattie, the Australian foods group, yesterday cleared the way for the winding up of Barcora, the vehicle for an executive share scheme which was criticised by shareholders at last year's annual meeting.

Mr Ian Gilmour, company secretary, said Goodman had acquired control of Barcora, a trust fund for executives which owned 51 per cent of Barcora, for a nominal fee of A\$2.

The purchase gives Goodman 100 per cent control of Barcora and opens the way for the sale or cancellation of Barcora's sole asset - its 9.2 per cent stake in the parent company.

The complex Barcora scheme accounted for A\$81m of Goodman's provisions and write-downs in 1989-90, when the group reported a net loss of A\$55.6m (US\$65.2m). Goodman promised to wind up the scheme after it was strongly criticised by shareholders.

The scheme was set up to provide incentives for Goodman executives while the company was being managed by Mr Pat Goodman, who remains chairman but has since handed management control to Mr Michael Nugent, chief executive. Mr Nugent has implemented a programme of cost reductions and asset sales intended to refocus the group on its core food activities in Australia and New Zealand, where it is a market leader.

Mr Greg Baxter, Goodman's corporate affairs manager, said the group was considering how and when to dispose of Barcora's shareholding, which is worth around A\$15m at yesterday's closing price of A\$1.85 on the Australian Stock Exchange.

"We view this action as being very positive in that it has removed almost the last barrier to us disposing of the (Barcora) parcel," he said. Goodman returned to the black in the first half to December with net profits of A\$67.1m.

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### Nissan Motor in telecom move

By Emilio Terrazone in Tokyo

**NISSAN** MOTOR, the Japanese automobile company, plans to set up a new mobile communications company later this month with DDI, one of the two Japanese private carriers.

The new company, Tu-Ka Cellular Tokyo, will be capitalised at ¥2m (US\$2m) and will offer car telephone and portable telephone services. The news comes at a time when demand for mobile telephone services in Japan is surging, with the number of mobile phones doubling in 1990.

Nissan and DDI will own 26 per cent of the company, while six foreign companies, including British and Nippon Motorola, are included as shareholders.

Foreign companies are eager to become involved in mobile communications services as, aside from rapid growth, the introduction of digital services in Japan is surging, with the number of mobile phones doubling in 1990.

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### Ex-directors bid for NZI unit

By Terry Hall in Wellington

**DIRECTORS** of the former Wellington-based merchant bank Jarden Morgan yesterday launched a takeover bid for the remaining assets of the company, which is 43 per cent owned by NZI Corporation, a subsidiary of the Scottish-based General Accident.

The directors, all brokers, are making the bid through a private company, Silvias Holdings. They plan to list this company on the New Zealand stock exchange and then rename it Jarden Corporation, its former name.

Silvias Holdings is offering one ordinary share plus NZ\$3 in cash for every 10 Jarden Morgan shares.

If successful, the offer would pay NZ\$78.9m (US\$45.4m) to Jarden Morgan shareholders. This is less than the NZ\$100m the directors forecast two years ago that they would be able to repay shareholders after winding down the affairs of the troubled company, which grew out of the 1987 merger with Bank International. At one

time it operated as a bullion dealer in London, Canada and the US and had numerous assets.

Two weeks ago, the directors issued a "don't sell notice" saying lending shareholders were working towards a takeover following attempts by "two or three" large Asian investors to buy into the company.

The company has sold virtually all its financial services operations and is left with few assets. These include a 50 per cent holding in a Queensland property company, a number of commercial buildings and a 49 per cent holding in Singapore broker Paul Morgan.

The four directors making the bid said that, under agreement with NZI Corporation, they would buy 80 per cent of NZI's stake in Silvias at 80 cents a share, which would give them 42 per cent of the company. They would then arrange a placement of NZI's remaining shares.

### Sharp reduction in losses at DFC New Zealand

By Terry Hall

**THE FAILED** former DFC New Zealand, which reported a NZ\$11m loss for the year to March 31, an improvement on the NZ\$11m (US\$6.7m) loss in 1989-90.

It has maintained its agreed debt repayments to creditors, repaying to date NZ\$1.7bn of its total NZ\$2.2bn debt, or 77 per cent of all assets.

The company, which was sold in a consortium led by the state pension scheme, the National Provident Fund and Selmon Brothers, in October, its principal international creditors, mostly in Japan and Asia, but also in the UK and US, agreed to a scheme of arrangement which would see it trade its way out of its difficulties over a seven-year period.

The agreement removed the threat of court action and the NPF took full control of DFC. DFC has continued to liquidate its asset portfolio.

In the past year, its portfolio was cut almost in half from NZ\$1bn in 1989 to NZ\$450m in 1990. At balance date, although the statutory manager, Mr Sandy Maier, said the company was not systematically collecting money, but from writing off loans.

Since balance date, an asset

programme of property sales has been implemented, with a tender of 48 low to medium-priced buildings being sold, and a further 48 to be sold now.

Mr Maier said the result had been helped by large one-off extraordinary items. The result showed that the huge losses of the past had been stemmed.

He was cautiously optimistic about the future. Assets would continue to be sold to maximise returns to creditors without any fire sales. However, DFC would continue to be affected by the state of the economy and the health of the tourism, property and primary sectors, Mr Maier said.

Provision for doubtful loans, advances and other asset debts totalled NZ\$267m, well down on the NZ\$390m for 1989.

At March 31, half the balance sheet was in cash or easily converted assets with negligible credit risk. There was NZ\$390m in liquid assets or securities, up from NZ\$247m in 1989. Of that, NZ\$267m was collateral for two or three tier debt.

In April, DFC's main creditors were paid NZ\$360m, including interest and principal repayments, the most they had expected under the scheduled repayments arrangement.

Operating costs were down by NZ\$3m to NZ\$20m.

### PIONEER ELECTRONIC CORPORATION

Notice is hereby given to holders of CDRs issued by Caribbean Depository Company N.V., Curaçao, evidencing shares in the above Company. The annual report of Pioneer Electronic Corporation for the year ended March 31, 1991, may be obtained from:

Caribbean Depository Company N.V., 6 John B. Gorsira, N.V. Netherlands, Curaçao, N.V. Netherlands, Administrative- en Trustkantoor, N.Z. Voorburg 326-328, 1012 MB Amsterdam.

The Bank of Tokyo Ltd., established in Tokyo, Brussels, London, Düsseldorf, Paris and New York.

Amsterdam, June 27, 1991

N.V. Nederlandsche Administratie- en Trustkantoor

### U. S.\$100,000,000 Floating Rate Subordinated Loan Participation Certificates due 2000

Issued by The Nikko Securities Co. (Deutschland) GmbH for the purpose of funding and maintaining a subordinated loan to

### The Ashikaga Bank, Ltd.

Notice is hereby given that for the months interest period from 28 June, 1991 to 30 September, 1991 the Certificate will carry a Coupon Rate of 6.5375 % per annum.

Coupon payable on 30 September, 1991 will amount to US\$1,707.01 per US\$100,000.00 Certificate.

The Ashikaga Bank Limited London Branch As Agent Bank

### Yorkshire International Finance B.V. £20,540,000 Guaranteed Floating Rate Notes due 1994 Guaranteed on an unsubordinated basis by

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In accordance with the provisions of the Notes, Notice is hereby given that for the three month period from 28 June, 1991 to 30 September, 1991 the Notes will carry an interest rate of 10% per annum with a coupon amount of £48.08 per £5,000.00 Note.

NatWest Capital Markets Limited Agent Bank

### DEN NORSKE STATS OIESELSKAP A.S. (STATOIL) FF 750,000,000 Floating Rate Notes due 1993

In accordance with the terms and conditions of the Notes, Notice is hereby given that the Rate of Interest for the period from 28 June 1991 to 30 September 1991 has been fixed at 10.125% per annum, based on the 3-month London Interbank Offered Rate (LIBOR) plus 1.00%.

Statens Offisielle P.b. Oslo, Norge

### Gold & Silver to rally?

Phone or write to David Kelly (Senior Analyst) 071-724 7173. Chart Analysis Ltd, 7 Swallow Street, London W1R 7HD

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# INTERNATIONAL COMPANIES AND FINANCE

## Amgen takes \$88m charge to cover damage award

By Karen Zagor in New York

AMGEN, the stock market darling that has been hailed as the first biotechnology company capable of making the transition into an independent, full-scale drugs company, yesterday revealed it would take an after-tax charge of \$88.5m against earnings in the quarter to June 30.

The charge is to cover damages awarded to Johnson & Johnson over the marketing of erythropoietin (EPO), a drug that stimulates white blood cell production.

Amgen's stock price has soared since March, when its patent for EPO in the US was upheld by a federal court, which also ruled that a similar drug developed by Genetics Institute infringed on Amgen's patent.

Shares in Amgen, which have traded in a range of \$137 to \$387 in the last 52 weeks, dropped \$14 at mid-day yesterday to \$116.75. Johnson & Johnson added \$4 to \$84.

At issue is a 1985 agreement with Johnson & Johnson to market and manufacture three Amgen products - EPO, IL-2 and a Hepatitis B vaccine - in the US. Amgen has control of EPO to treat anaemia in kidney dialysis patients, while Johnson & Johnson has responsibility for the drug in non-dialysis patients.

Amgen said it would make no payment for EPO until a final judgment was given on Amgen's claims for damages against Johnson & Johnson for the 1985 other products. No decision is expected before mid-1993.

Mr Gordon Binder, Amgen's chairman and chief executive, said the company had about \$225m in cash and equivalents and a \$100m line of credit which it had not used. "The ultimate payment of damages

in this arbitration is not expected to have a material adverse impact on the operations of Amgen," he said.

In addition to the Johnson & Johnson litigation, Amgen is now facing a challenge over its exclusive EPO patent in the UK. Genetics Institute yesterday said it had petitioned the Supreme Court to overturn the lower court decisions validating Amgen's patent.

Amgen believes it is unlikely that the Supreme Court will grant this petition and the very unlikely that Genetics Institute will prevail if the petition is granted.

Amgen has also filed its own motion against Genetics Institute requesting the reinstatement of a permanent injunction against Genetics Institute and reinstating the escrow account for the Genetics Institute proceeds from its past shipments of EPO.

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## Caterpillar issues new warning on profits

By Barbara Durr in Chicago

CATERPILLAR, the world's largest maker of earth-moving equipment, issued a new warning that its second-quarter results were expected to decline.

Moreover, the company said that the US recession and Brazil's economic difficulties were probably going to mean a loss for the full year.

Prices and sales, which are normally strong in the second quarter, have continued at depressed levels, according to the company.

A downturn in the construction industry has hit Caterpillar especially hard. The normal additions to construction are not materialising, a company spokesman said.

Caterpillar also predicted that a significant improvement in the US economy was unlikely to occur soon enough to lift its second-quarter results for the year. The company reported a first-quarter net loss of \$20m, or 10 cents per share, compared with net income of \$99m, or 99 cents per share, last year.

The grim outlook in the year follows a 10 per cent plunge in profits in 1990.

By mid-day on the New York Stock Exchange, the company's warning had prompted a price drop of \$4 to \$49.75.

While the decline was small, it came during a strong overall rise on the market.

## Brazil approves Embraer rescue

By Victoria Griffith in Sao Paulo

THE BRAZILIAN government has authorised a \$400m package to save Embraer, the state-owned aircraft manufacturer. The company is due to receive \$200m this month and the rest by the end of the year.

The rescue plan also calls on the company to find a partner to help develop its new commercial aircraft.

The Brazilian senate approved the package over the weekend at the request of Mr Marcello Marques Moreira, the economics minister. According to the ministry, the package is the first step towards Embraer's privatisation.

Embraer also announced the appointment of a new president, Col Osvaldo Silva, a former infrastructure minister. Col

Silva, an air force officer, previously headed Embraer for 18 years before his departure in 1986. He also served as president of Petrobras, the state-owned oil group.

He replaces Mr Jose Cunha who resigned from the presidency of Embraer last week. Approval of the financial package. All of the group's directors handed in their resignations in what Mr Cunha called a gesture of solidarity. Mr Cunha said last week he was leaving Embraer for personal reasons.

Embraer said several of the directors' resignations would probably not be accepted and they would stay in the group.

Under the terms of the new

financial package, repayment will be made over five to seven years. "The money will be used to pay back suppliers and banks," said an Embraer spokesman.

The joint venture proposal is centred on the development and production of the company's new commercial model, the EMB-145. Embraer will have 50 per cent of the project and is seeking an additional 50 per cent from a foreign company. Several US companies have already expressed interest, according to Embraer.

The financial package also includes unlimited export financing for the group's commercial model, the Brasilia, a 30-seat commuter aircraft.

## First Interstate lifts provisions for loan losses

SHARES of First Interstate Bancorp, the Los Angeles-based bank, tumbled yesterday after the company said it would make further provisions against problem loans which would result in a loss of \$90m in the second quarter of 1991, Reuter reports.

The company also said it would recommend a cut in the dividend to 30 cents a share from 75 cents.

First Interstate's shares dropped 3 1/2 to 28 1/2 in early trading.

In mid-June, officials at First Interstate held talks with analysts during which they said the bank's dividend could be cut.

At that time, First Interstate said it was concerned about an increase in problem loans in Florida. Yesterday, it said the higher loan loss provision would cover problem areas, particularly Florida and Oregon.

The company said results for this year's second quarter will also show an increase in about \$160m in the provision for potential loan losses. That figure compares with this year's first-quarter provision of \$135.2m.

The company has a loan portfolio of about \$2.1bn in its Florida bank and a portfolio of about \$3.8bn in its Oregon subsidiary. Its total loan portfolio is about \$5.9bn.

The company said that results had been adversely affected by the impact of the Gulf war on its Florida customers, many of whom rely on tourism for their livelihood.

## Asahi buys 45.9% stake in Splintex

ASAHI Glass, the leading Japanese glass-maker, has acquired a 45.9 per cent stake in Splintex, a Belgian manufacturer of glass parts, AP-DJ reports.

Splintex was a wholly-owned subsidiary of Glaverbel, a general glass-maker based in Brussels, until Asahi made its stock purchase on June 30 for an undisclosed price.

Glaverbel still holds 54.1 per cent of Splintex.

Asahi said it planned to invest Y6bn (\$43.8m) in the construction of Splintex's new factory in southern Belgium, which is scheduled to begin production late next year.

Splintex currently has 700 employees. It generated BFR3.5bn (\$8.8m) in sales in 1990.

Asahi said it expected the new glass-maker to post sales of BFR5.5bn a year in 1995. By then the company is expected to be employing about 870 people.

## United Airlines to expand service at Orlando airport

UNITED Airlines, one of the two biggest US airlines, is to create a new connecting complex at the international airport in Florida. The complex would nearly triple the carrier's daily Orlando flights from 18 to 47, starting October 31, Reuter reports.

The airline said it would provide scheduled flights to 11 points throughout the US, with total daily seats available to 2,872.

United said the new service would make it the second largest carrier serving the popular Florida destination. Delta Air Lines is the first.

"The build-up at Orlando represents the largest domestic east coast expansion by United since the opening of our hub at Washington DC's Dulles International Airport five years ago," said Mr Stephen Wolf, UAL chairman.

The hub will comprise three groupings of flights: a northbound and southbound, the airline said.

America West, the Phoenix-based regional airline, which filed Chapter 11 bankruptcy proceedings last week, yesterday announced a "route alignment" plan. The airline plans to eliminate 22 flights in eight cities and add 37 flights in 11 cities, writes Nikki Tait in New York.

The planned expansion into St Louis, which is dominated by the Trans World Airlines hub, went ahead yesterday with the airline adding three non-stop, round-trip flights between St Louis and Phoenix, and one round-trip flight between St Louis and Las Vegas.

Services to Atlanta are scheduled to begin on August 30. Routes with additional service include Houston-Las Vegas, Dallas-Phoenix, Dallas-Las Vegas, Boston-Las Vegas, Newark-Las Vegas and Denver-Las Vegas.

However, flights to a number of cities in California and to New York's LaGuardia airport are being eliminated.

America West said around 50 people will be displaced as a result of this action, although results will be made to them in the group.

About 30 per cent of America West's shares are held by Ansett Airlines, the Australian company which, in turn, is owned by TNT and World Corporation.

The airline is the fifth US carrier to file for Chapter 11 bankruptcy protection.

## Boise Cascade sells Oregon timber tract for \$96m cash

BOISE Cascade, the forest products group, is selling timberland in western Oregon to Agency Management, a subsidiary of Hampton Resources, for about \$96m in cash, Reuter reports.

Proceeds from the sale, which is subject to certain contingencies, will be used to reduce debt.

The tract, covering nearly 30,000 acres, represents 2 per cent of Boise's fee-owned timberland in the north-west.

The company also said that Williams Lumber, also a subsidiary of Hampton Resources, agreed to supply it with wood chips under a long-term contract.

Noranda Forest, the Canadian forestry company, plans to buy \$916m (US\$140.4m) through a rights offer, writes Robert Gibbons in Montreal.

Noranda, the resource arm of Brascan and the parent company of Noranda Forest, will maintain its 62 per cent holding in Noranda Forest, providing about \$130m. Terms of the issue are to be given at a later date.

## BWIA seeks foreign partners

By Paul Betts, Aerospace Correspondent

BRITISH West Indian Airways, the international carrier owned by the government of Trinidad and Tobago, is seeking strategic foreign partners as part of its privatisation programme.

Mr Joseph Esau, BWIA's new chairman, said yesterday he hoped to forge a strategic alliance with another international carrier before the end of this year.

He did not rule out the possibility of negotiating partnerships with more than one airline, including a European and a US carrier. Europe and the US are BWIA's two main inter-

continental routes. The airline's employees taking a 10 per cent hike through a union option programme.

BWIA has already had preliminary discussions with potential foreign partners but has not reached their identities. British Airways is believed to have been among them.

Mr Esau is also launching a restructuring programme to return the airline to profitability. "We intend to make the airline viable by necessary adjustments during the course of the next 18 months," he said.

The airline has traditionally operated at a loss. "Our aim is to change this position dramatically," Mr Esau said. BWIA, which had revenues of about \$200m last year, employs 2,500 people and operates a fleet of 13 aircraft.

The Trinidad and Tobago government has agreed to help restructure the airline's balance sheet through a \$50m injection of fresh equity funds, including the conversion of about \$20m debt into equity and a \$30m convertible bond.

The second phase of the privatisation programme would involve the sale by private placement, in the English-speaking Caribbean, of the remaining government shares and the listing of the company on the region's three stock exchanges, Mr Esau said. This is expected to take place in 1993.

Mr Esau was appointed executive chairman in May as part of a reorganisation of the airline's board.

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## Athens International Airport Project at Spata

The Government of Greece announces the commencement of a competitive process to select project leaders, who will be responsible for forming consortia among international participants, to undertake the development of the proposed Athens International Airport at Spata.

Prospective consortium leaders for the airport development process are invited to submit qualifications to act as the managing partner in an entity that will construct, own and operate a facility with the following characteristics:

- Sole commercial airport for Athens area
- Phased development, 20 million passengers initial annual capacity
- Single runway at opening; additional runway(s) as future demands
- Right to operate or lease all profit-making concessions

The project will be awarded based principally on the consortium's experience, capabilities and financial strength, as the consortium will be responsible, inter alia, for arranging for land and equity financing required to complete the project.

Only a limited number of parties will be invited to participate in the final bidding and minimum consortium members. Such parties will be selected based upon their qualifications and will be judged on the following criteria:

- Experience as complex transaction co-ordinator
- Expertise in airport operations
- Demonstrated track record in related area(s) of development, e.g. land, hotel management, management of commercial properties, etc.
- Solvency and capacity
- Willingness/ability to put up risk-bearing equity

The Government of Greece has engaged Salomon Brothers to act as its financial adviser in all aspects of the selection process. Submission of expressions of interest and qualifications are to be delivered to Athens Airport S.A. by no later than September 16, 1991. Parties seeking additional information concerning the project are requested to contact the following individuals at Salomon Brothers:

Athens	London	New York	Tokyo
John Spertzas Tel. (30) 1-362-4242 Fax. (30) 1-360-1520	Anthony Tomazos Tel. (44) 71-721-3781 Fax. (44) 71-736-4979	Jon Weber Tel. (1) 212-783-5832 Fax. (1) 212-783-3345	Gregg Polle Tel. (81) 3-5255-4508 Fax. (81) 3-5255-5574

**Salomon Brothers**

July 1991

New issue

These are having offered, this announcement as a result of only.

June 1991

### Finnish Real Estate Bank Ltd

- Suomen Kiltelstöpankki Oy -  
Helsinki, Finland

## DM 150 000 000

8 1/2% Bearer Bonds of 1991/1996

date: June 28  
Repayment: June 1991  
Listing: Frankfurt (Main)

BHF-BANK		
Bank Brussel Lambert N.V.	Bayerische Landesbank Girozentrale	Bayerische Vereinsbank Aktiengesellschaft
Bremer Landesbank	Commerzbank Aktiengesellschaft	CSFB-Effektenbank Aktiengesellschaft
Daiwa Bank (Deutschland) GmbH	Daiwa Europe (Deutschland) GmbH	Deutsche Bank Aktiengesellschaft
Deutsche Bank	Deutsche Girozentrale - Deutsche Kommunalbank	Dresdner Bank Aktiengesellschaft
Industriebank von Japan (Deutschland) Aktiengesellschaft	Kreditbank International Group	Merrill Lynch Bank AG
Morgan Stanley GmbH	Nikko Bank (Deutschland) GmbH	NOMURA BANK (Deutschland) GmbH
Schweizerische Bankgesellschaft (Deutschland) AG	Schweizerischer Bankverein (Deutschland) AG	Skopbank
Südwestdeutsche Landesbank Girozentrale	Sumitomo Bank (Deutschland) GmbH	Vereins- und Westbank Aktiengesellschaft
Westdeutsche Landesbank Girozentrale	YAMAICHI BANK (Deutschland) GmbH	

### Republic of Venezuela

U.S. \$262,720,000

#### Floating Rate Notes Due 1995

In accordance with the terms and conditions of the Notes, notice is hereby given, that the interest rate for the Interest Period from 28th June, 1991 to 31st December, 1991 is 11 1/4% p.a. The Coupon Amount payable on the 31st December, 1991 for notes of U.S. \$10,000 and U.S. \$100,000 is U.S. \$1,114.58 and U.S. \$3,971.88 respectively.

Bankers Trust Company, London

Agent Bank

### Milk Marketing Board

£75,000,000 Floating Rate Notes 1993

In accordance with the provisions of the Notes, notice is hereby given that the interest rate for the three month period 28th June, 1991 to 28th September, 1991 is fixed at 11 1/4% per annum. Coupon No. 22 will therefore be payable on 30th September, 1991 at £1,472.77 per coupon from a nominal of £50,000 nominal. The coupon per coupon from Notes of £5,000 nominal.

S.G. WARBURG & CO. LTD.  
Agent Bank







# INTERNATIONAL CAPITAL MARKETS

## European bourses to vote on common display system

By Richard Waters

THE chairman of Europe's national stock exchanges will be presented with a revised joint venture proposal on Friday as part of the continuing discussions over a common share price display system.

Euroquote, which has been established as a Belgian company owned by the 12 EC exchanges, needs an increase in its capital if it is to be able to finance the system. The proposal, which will be voted on by the shareholders of the exchanges, is to increase the capital by 100 million francs to 1.5 billion francs.

The proposal before them will be for an injection of 100 million francs to enable the Euroquote system to be built. This would leave it open to other exchanges to inject the capital at a later stage if they wanted to build the system, and to buy out the shares of exchanges like London which do not want to become involved.

## UK bond market top performer in June

By Sara Webb

THE UK gilt market was the top-performing government bond market in June with a 0.3 per cent rise in the index, according to the J.P. Morgan Government Bond Index Monitor.

The combination of profit-taking by investors and domestic economic worries explains much of the decline in the markets last month in local currency terms, particularly among the high-yielding European markets.

However, Spain, Italy and Australia were the top-performing markets in local currency terms for the second quarter and for the first half of the year. Spain has shown a gain of 11.1 per cent since the beginning of the year while Australia gained 9.23 per cent and Italy 8.99 per cent.

## Mexican state oil group plans debut Ecu issue

By Simon London

PEMEX, the Mexican oil giant, is expected to make its debut issue in the Ecu sector of the international bond market this week. The deal, expected to be of about \$500m and three years' maturity, would underline the growing acceptability of Mexican borrowers to international investors.

### INTERNATIONAL BONDS

The Mexican market returned to the international bond market in June after an eight-year absence, but it was far from borrowing to the Eurodollar sector.

However, its dollar-denominated issues have performed well in the secondary market. A three-year deal launched in February via Swiss Bank Corporation was tightened from a launch of 320 basis points over US Treasury bonds to around 230 basis points.

equity warrant market continued to show the symptoms of over-supply, despite an 800-point rally in the Tokyo stock market overnight prompted by the Bank of Japan's unexpected decision to cut ¼ per cent from the official discount rate.

The largest of yesterday's deals was a \$500m four-year transaction for Tokyo Electron, lead managed by Nomura International. The deal was launched at par, but traded down to 98½ bid, inside fees of 2½ per cent.

Deals in the D-Mark sector were less well received. For example, Mitsubishi OI's DM250m four-year deal, lead managed by Yamachi, traded down to 98½ bid - well outside full fees.

Against such a background, borrowers are unlikely to lower the coupon payments on new equity warrant issues, despite lower interest rates in Japan.

in the first six months of the year, \$4.7bn equivalent of the year, up from \$2.4bn equivalent in the same period of 1990. The Italian government bond market has fallen back sharply over the past month in local currency terms, total market return is down 0.5 per cent in June. At the 10-year maturity, the gross yield on government paper has risen from 12.80 to 13.30 per cent in the month.

### NEW INTERNATIONAL BOND ISSUES

Borrower	Amount	Coupon	Price	Maturity	Lead	Final
US DOLLARS						
Yuko Electric Corp	200	4	100	1993	2½/16	Nomura Int.
Yuko Electric Corp	150	4	100	1993	2½/16	Nomura Int.
Yuko Electric Corp	200	4	100	1993	2½/16	Nomura Int.
Yuko Electric Corp	200	4	100	1993	2½/16	Nomura Int.
Yuko Electric Corp	200	4	100	1993	2½/16	Nomura Int.
Yuko Electric Corp	200	4	100	1993	2½/16	Nomura Int.
Yuko Electric Corp	200	4	100	1993	2½/16	Nomura Int.
Yuko Electric Corp	200	4	100	1993	2½/16	Nomura Int.
Yuko Electric Corp	200	4	100	1993	2½/16	Nomura Int.

## Derivatives markets in Spain set to join forces

By Sara Webb

SPAIN'S two derivatives markets look set to join forces under a holding company in a move which could pave the way for trading in stock and currency derivatives within a few months.

The new company, to be called Mercado de Futuros Financieros Holding Company (Meff), will hold shares in the two existing exchanges, the financial futures exchange based in Barcelona and Mercado de Opciones Financieras Espanol (Mofex), which is based in Madrid.

one board of directors, the chairman and will have its management based in Madrid. Fixed income derivatives will be traded in Mofex while stock derivatives (once Mofex is introduced) will be traded in Madrid, according to Mr Jose Luis Oller, chief executive officer of Meff.

The Commission Nacional del Mercado de Valores (CNMV), the stock market commission, indicated that it would allow the introduction of stock and currency derivatives once the two markets had reached an agreement about their organisation.

## Brazilian banks slide into the red

Victoria Griffith on the problems facing the sector as inflation falls

SEVERE recession and slowing inflation have thrown Brazil's banks into crisis with dozens running heavily into the red.

For the first four months of 1991 more than 100 of the country's 178 "multiple banks" - companies which operate as both commercial and merchant banks - are in the red.

The Bank of Brazil, a commercial bank, has been the hardest hit running up a loss of \$1.5 billion (\$450m) while the multiple banks have suffered the worst result, a loss of \$1.5 billion.

One of the most important reasons for the reverse is lower inflation. Welcomed by most sectors of the Brazilian economy, lower inflation has deprived the country's banks of one of their main sources of revenue, the so-called float.

When inflation was running at up to 30 per cent a month, banks stood to gain enormous returns simply by holding on to cheques for 24 hours. The banks would place incoming funds on the overnight market, which paid up to 3 per cent a day, before releasing the money the following morning.

### Current results provide a stark contrast to the pattern during the 1980s when earnings mushroomed.

banks, the government eliminated the overnight market in February as part of an inflation-fighting economic package. The move eradicated the banks' profitable float.

"As a Brazilian, I am rooting for lower inflation," said Mr Luis Henrique de Azevedo, director of planning at Banco Francisco e Brasileiro, which registered a four month loss of NCr2.5bn. "But I have to

than that of other sectors," said Mr Marques de Azevedo. A further running sore centres on the money banks were forced to invest in "certificates of privatisation", which can be used as a currency in the auction of public companies. Brazilian banks paid some \$300m for the certificates over the past year.

The banks' front line defence is costs. The Bank of Brazil, for instance, has started to implement a cost-cutting plan that will eliminate 40 per cent of its agencies and require heavy layoffs. But it is uncertain whether such cuts will be enough to salvage the industry's sagging profits.

Mellon Bank is planning to transfer its branch licence to Mitsubishi Bank and plans to close its office in Hong Kong.

## Mellon Bank to downgrade Tokyo branch

MELLON BANK is downgrading its Tokyo branch and so join a string of foreign banks cutting operations in Japan. The bank plans to close its office in Tokyo and transfer its branch licence to Mitsubishi Bank and plans to close its office in Hong Kong.

### LONDON MARKET STATISTICS

RISES AND FALLS YESTERDAY	
British Bank, Corporate, Domestic and Foreign Bonds	253
Financial and Properties	161
Plantations	50
Others	21
Totals	721

FIXED INTEREST STOCKS	
100	100
100	100
100	100
100	100
100	100
100	100
100	100
100	100
100	100
100	100

LONDON RECENT ISSUES	
100	100
100	100
100	100
100	100
100	100
100	100
100	100
100	100
100	100
100	100

RIGHTS OFFERS	
100	100
100	100
100	100
100	100
100	100
100	100
100	100
100	100
100	100
100	100

### LONDON TRADED OPTIONS

CALLS		PUTS	
100	100	100	100
100	100	100	100
100	100	100	100
100	100	100	100
100	100	100	100
100	100	100	100
100	100	100	100
100	100	100	100
100	100	100	100
100	100	100	100

### FT-ACTUARIES SHARE INDICES

The Financial Times Ltd 1991. Compiled by the Financial Times Ltd in conjunction with the Institute of Actuaries and the Faculty of Actuaries

EQUITY GROUPS		Monday July 1 1991										Fri Jul 26		Wed Jul 25		Year ago	
A & SUB-SECTIONS																	
Figures in parentheses show number of stocks per section																	
		Index No.	Day's Change %	Ed. Savings (Mil.)	YTD % (thru 6/30)	Green Day's % (thru 6/25)	Ed. P/E (thru 6/30)	Ed. P/E (thru 6/25)	Jul 1991	Jul 1990	Index No.	Index No.	Index No.	Index No.	Index No.	Index No.	
1	CAPITAL GOODS (184)	861.09	+0.7	11.30	6.02	10.88	16.16	775.27	807.25	803.07	807.25	803.07	807.25	803.07	807.25	803.07	
2	Building Materials (24)	1073.61	+0.1	10.17	8.15	12.28	30.47	1022.27	1027.19	1023.82	1027.19	1023.82	1027.19	1023.82	1027.19	1023.82	
3	Contracting, Construction (13)	1159.27	+0.5	9.89	6.78	11.59	21.87	1143.37	1149.64	1145.54	1149.64	1145.54	1149.64	1145.54	1149.64	1145.54	
4	Electricals (10)	2229.69	+0.1	11.62	5.92	10.30	61.85	2280.08	2287.76	2312.39	2287.76	2312.39	2287.76	2312.39	2287.76	2312.39	
5	Electronics (25)	1731.37	+0.6	8.99	5.20	14.80	10.13	1704.67	1725.53	1706.49	1725.53	1706.49	1725.53	1706.49	1725.53	1706.49	
6	Engineering-Aerospace (8)	415.84	+0.4	14.47	6.03	7.29	10.83	417.42	428.24	416.66	428.24	416.66	428.24	416.66	428.24	416.66	
7	Engineering-General (48)	435.43	+0.2	12.48	8.53	9.56	9.92	434.64	437.93	436.32	437.93	436.32	437.93	436.32	437.93	436.32	
8	Metals & Metal Forming (8)	429.93	+0.0	21.33	8.04	3.75	3.82	430.30	429.30	430.30	429.30	430.30	429.30	430.30	429.30	430.30	
9	Motors (12)	316.10	+0.7	12.50	7.65	9.43	9.98	312.97	318.87	317.30	318.87	317.30	318.87	317.30	318.87	317.30	
10	Other Industrial Materials (20)	1489.73	+0.2	9.42	3.99	12.49	34.85	1471.54	1479.81	1478.43	1479.81	1478.43	1479.81	1478.43	1479.81	1478.43	
11	CONSUMER GROUP (187)	1433.55	+0.2	8.24	3.79	14.92	22.68	1414.27	1417.76	1404.70	1417.76	1404.70	1417.76	1404.70	1417.76	1404.70	
12	Brewers and Distillers (22)	1758.21	+0.3	8.77	3.77	13.43	14.47	1736.42	1739.54	1734.25	1739.54	1734.25	1739.54	1734.25	1739.54	1734.25	
13	Food Manufacturing (19)	1151.08	+0.6	9.99	4.30	12.35	11.63	1149.64	1154.39	1151.08	1154.39	1151.08	1154.39	1151.08	1154.39	1151.08	
14	Food Retailing (17)	1291.73	+0.1	8.50	3.24	15.31	29.63	1245.91	1257.89	1257.89	1257.89	1257.89	1257.89	1257.89	1257.89	1257.89	
15	Hotels and Household (22)	1433.55	+0.2	8.24	3.79	14.92	30.21	1422.04	1424.94	1417.83	1424.94	1417.83	1424.94	1417.83	1424.94	1417.83	
16	Hotels and Leisure (23)	1433.55	+0.6	10.71	5.67	10.89	23.09	1229.71	1245.91	1228.71	1245.91	1228.71	1245.91	1228.71	1245.91	1228.71	
17	Media (26)	1361.53	+0.8	9.44	5.17	13.43	29.60	1341.19	1349.19	1341.19	1349.19	1341.19	1349.19	1341.19	1349.19	1341.19	
18	Packaging, Paper & Printing (17)	676.60	+0.8	8.32	4.88	14.31	14.33	664.66	664.66	668.37	664.66	668.37	664.66	668.37	664.66	668.37	
19	Stores (20)	866.78	+0.4	8.93	4.18	14.65	16.28	855.23	871.98	869.79	871.98	869.79	871.98	869.79	871.98	869.79	
20	Textiles (19)	331.20	+0.7	12.50	7.65	9.43	13.79	330.04	334.40	332.36	334.40	332.36	334.40	332.36	334.40	332.36	
21	OTHER GROUPS (127)	1192.71	+0.6	10.33	5.37	11.88	21.21	1186.32	1197.48	1198.20	1197.48	1198.20	1197.48	1198.20	1197.48	1198.20	
22	BUSINESS SERVICES (10)	1229.26	+0.5	9.41	5.30	12.90	11.33	1225.83	1230.15	1225.83	1230.15	1225.83	1230.15	1225.83	1230.15	1225.83	
23	CHEMICALS (22)	1367.47	+0.7	8.27	5.27	13.63	32.35	1359.10	1371.73	1364.67	1371.73	1364.67	1371.73	1364.67	1371.73	1364.67	
24	COMPLEMENTARIES (10)	1390.58	+0.8	10.46	7.46	11.82	31.93	1380.01	1400.63	1392.67	1400.63	1392.67	1400.63	1392.67	1400.63	1392.67	
25	CONSUMER (13)	2158.15	+0.2	8.52	4.88	14.61	46.40	2134.94	2146.92	2142.23	2146.92	2142.23	2146.92	2142.23	2146.92	2142.23	
26	Electricity (16)	1161.93	+0.1	15.59	5.99	9.26	11.63	1149.64	1154.39	1151.08	1154.39	1151.08	1154.39	1151.08	1154.39	1151.08	
27	Telephone Networks (4)	1414.63	+0.1	10.50	4.30	12.48	15.96	1385.33	1387.37	1384.33	1387.37	1384.33	1387.37	1384.33	1387.37	1384.33	
28	Water (10)	2140.97	+0.5	19.12	7.12	5.78	118.37	2228.88	2262.87	2256.06	2262.87	2256.06	2262.87	2256.06	2262.87	2256.06	
29	MISCELLANEOUS (29)	1331.20	+0.7	6.21	5.00	20.66	47.71	1316.16	1329.87	1319.67	1329.87	1319.67	1329.87	1319.67	1329.87	1319.67	
30	INDUSTRIAL GROUP (409)	1203.39	+0.9	9.52	4.24	12.92	21.39	1192.34	1208.43	1200.54	1208.43	1200.54	1208.43	1200.54	1208.43	1200.54	
31	OIL & GAS (20)	2372.90	+0.2	11.44	5.77	11.50	30.59	2365.29	2375.92	2365.34	2375.92	2365.34	2375.92	2365.34	2375.92	2365.34	
32	500 SHARE INDEX (500)	1302.18	+0.1	9.77	4.87	12.71	23.79	1289.83	1305.37	1298.32	1305.37	1298.32	1305.37	1298.32	1305.37	1298.32	
33	FINANCIAL GROUP (94)	762.60	+0.8	6.25	2.71	7.37	28.71	756.37	772.05	770.99	772.05	770.99	772.05	770.99	772.05	770.99	
34	Banks (9)	848.18	+0.5	7.07	6.55	21.41	22.42	825.48	838.18	834.40	838.18	834.40	838.18	834.40	838.18	834.40	
35	Insurance (11)	1422.62	+0.4	5.82	2.61	14.17	46.10	1417.00	1438.99	1440.00	1438.99	1440.00	1438.99	1440.00	1438.99	1440.00	
36	Insurance (Composite) (6)	654.26	+0.6	8.70	4.18	14.31	28.23	644.61	661.37	659.80	661.37	659.80	661.37	659.80	661.37	659.80	
37	Insurance (Brokers) (8)	1314.88	+0.1	6.87	5.97	18.86	29.60	1123.96	1129.47	1107.35	1129.47	1107.35	1129.47	1107.35	1129.47	1107.35	
38	Merchant Banks (7)	1414.63	+0.1	6.87	5.97	18.86	11.00	1414.18	1418.97	1414.13	1418.97	1414.13	1418.97	1414.13	1418.97	1414.13	
39	Property (37)	884.83	+0.7	6.95	5.40	19.92	29.70	870.47	895.47	894.44	895.47	894.44	895.47	894.44	895.47	894.44	
40	Other Financial (20)	238.56	+0.9	10.99	7.29	11.37	27.80	236.00	240.00	238.56	240.00	238.56	240.00	238.56	240.00	238.56	
41	Investment Trusts (70)	1179.20	+0.3	3.58	1.92	11.44	10.01	1172.34	1177.34	1169.22	1177.34	1169.22	1177.34	1169.22	1177.34	1169.22	
42	ALL-SHARE INDEX (644)	1172.21	+0.9	5.02	2.74	11.41	22.74	1164.19	1176.68	1170.72	1176.68	1170.72	1176.68	1170.72	1176.68	1170.72	
		Index	Day's Change	Day's High	Day's Low	Day's High	Day's Low	Day's High	Day's Low	Day's High	Day's Low	Day's High	Day's Low	Day's High	Day's Low	Day's High	Day's Low
FT-SE 100 SHARE INDEX		2443.61	+0.8	2444.77	2441.57	2446.77	2441.57	2443.61	2446.77	2443.61	2446.77	2443.61	2446.77	2443.61	2446.77	2443.61	2446.77

FIXED INTEREST		AVERAGE GROSS REDEMPTION YIELDS	
PRICE	INDEX	Mon Jul 1	Fri Jul 26
1 British Government	9.17	9.23	10.66
2 10 years (27)	120.77	+0.18	120.55
3 5-15 years (27)	129.64	+0.27	129.28
4 Over 15 years (9)	135.92	+0.30	135.50
5 Irredeemables (4)	148.26	+0.35	147.74
6 All stocks (71)	129.01	+0.24	128.70
7 Index-Linked	158.80	0.44	2.72
8 Up to 5 years (11)	145.03	+0.05	144.95
9 Over 5 years (10)	145.91	+0.05	145.91
10 All stocks (11)	145.91	+0.05	145.91
11 Index-Linked	107.78	-1.30	109.36
12 5 years (17)	11.58	1.17	11.58
13 10 years (17)	11.58	1.17	11.58
14 15 years (17)	11.58	1.17	11.58
15 20 years (17)	11.58	1.17	11.58

TRADITIONAL OPTIONS	
100	100
100	100
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## UK COMPANY NEWS

## British Steel looks to the US to chase a place in the world league

By David Owen

THE RESULTS were poor but Sir Robert Scholley, British Steel's chairman, was at his abrasive and provocative best.

"We can only manage two more questions, so let's have good ones," he exploded at yesterday's hurried press conference. A few minutes earlier he had reprimanded one reporter for his distinctly anglicised pronunciation of the Scottish town "Dalzell".

The following were the principal points to emerge from Sir Robert's peroration:

- The chairman is to take a pay cut this year, in recognition of his company's less than sparkling performance. "You cannot dissociate productivity and pay," he said, adding "I don't feel ashamed about what I'm getting."

In 1989-90, the group's first full financial year in the private sector, Sir Robert received an average 79 per cent pay increase to £208,751. "I am not giving anything to charity," he promised yesterday in his inimitable blunt style.

● The company is delaying revealing detailed plans for its possible joint venture with Bethlehem Steel of the US, pending the successful conclusion of talks with the United Steelworkers' union.

"They (the USW) have got to understand that both us and Bethlehem are after world competitive costs," he said. "We are both hopeful that we will get a sensible response from the USW - then we will unveil our plans."

● Sir Robert insisted chief executive Mr Martin Llewellyn's surprise resignation in May was "purely on personal grounds." The departure threw into disarray the company's plans for an orderly succession to its veteran chairman.

● So long as Sir Robert does stay at the helm, there will be no closure of the group's London headquarters, although rationalisation of management and administration is taking place.

"We probably have not made the best use of information technology," he said. "There is a generally held view that we could have a more sharply-pointed management."

● Sir Robert also reiterated his view that significant capacity cuts were needed in the European steel industry. There is about a 10m-tonne excess of European sheet coil capacity, he believes.



Sir Robert: pay cut in recognition of British Steel's less than sparkling performance

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Turnover breakdowns supplied along with yesterday's results showed that the group succeeded in lifting exports by nearly 10 per cent to 4.7m tonnes (4.3m). Almost 60 per cent of sales in currency terms (64 per cent) continued to be generated in the UK, however.

By product, there was quite a sharp decline from £1.07m to £0.65m in sales of non-ferrous products, while sales of products registered sales of

£350m (£397m) and 2401m (£268m) respectively.

Turnover from distribution, by contrast, rose to £78m (£51m), reflecting the purchase of Walker Brothers, formerly the UK's largest independent steel stockholder.

The source and application of funds statement showed a net inflow of £133m, despite encouraging decreases in both assets and debtors. Redundancy and other rationalisation costs nearly doubled to £81m (£50m).

The group benefited from net interest and other receivables of £81m (£94m). See Lex

vehicle registrations in the UK had "impacted severely" on Bostley, the group's vehicle bodies subsidiary. A "phased restructuring" was being implemented at Bostley, but order intake remained low.

Mr Held also attributed the profits downturn to increased interest rates in the Netherlands and Germany and problems in Spain, where "harsher trading conditions" were being implemented at Bostley, but order intake remained low.

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## Furniture companies merge in £23m deal

By Jane Fuller

TWO LAMINATED-furniture office furniture companies yesterday announced their intention to merge in a deal worth £23m.

Alma Cooper Holdings is offering eight shares for every 11 in Mayfield, which was known as Dauphin until three weeks ago.

At Cooper's closing price of 145p, down 4p, Mayfield's shares were valued at 187.4p, compared with a closing price of 163p, up 5p, Dauphin's flotation price three years ago was 103p.

Mr James Blyth Currie, head of Cooper and chairman of the combined group, to be called Calderburn, said it would make about £2m profit on combined sales of more than £32m.

Last year, Cooper's pre-tax profit fell 37 per cent to £1.94m on sales of £12.6m. Mayfield, involving the Dauphin seating subsidiary and Unit Press, a components maker, saw its profit slip to £3.51m (£4m) on sales of £30.93m.

Mayfield's earnings per share were £1.07p, its net assets stood at £7.6m in December. The new group will have £2m cash and net assets of about £11m.

Mr Blyth Currie said the UK office furniture market had shrunk by about 25 per cent from its 1980 peak. Its total value was £650m, of which Mayfield would have about a 4 per cent. It also exported to Germany.

After the merger, the current holders of Mayfield stock would have 60 per cent of the enlarged group. About 60 per cent of the equity would remain in directors' hands.

Mr Alec Waddell, head of Mayfield and Calderburn's chief executive, would hold 18 per cent with his family, as would connections of Mr Wilfred Dauphin, his German partner.

The offer has been accepted by the holders of 87.7 per cent of Mayfield's shares.

Correction  
Read Executive reported pre-tax profits of £5.1m in the year ended March 31 1990, not £1.5m as reported in yesterday's FT.

## PowerGen at £272m exceeds prospectus forecast by £8m

By Andrew Seliger

POWERGEN, the electricity generator, yesterday reported pre-tax profits of £5.1m in the year to March 31, £2m higher than forecast when it was first announced.

The company said it had gained a market share of 28 per cent, in line with expectations. Costs per unit of output were down by 2 per cent and productivity increased by 6 per cent.

Mr Ed Wallis, chief executive, said staffing had been reduced by a net 800 people during the year to 6,304, and he expected to shed another 1,100 people in the current year.

PowerGen had continued success in the direct sales market, selling to 100 large customers on 400 sites, which represented 10 per cent of the market. Since April, the number of customers had increased to 140 and the number of sites served to 460.

Mr Wallis said the company was pursuing a low-cost producer strategy by increasing

the productivity and cost-effectiveness of its existing business and by investing in new power stations using combined cycle gas turbine (CCGT) technology.

Construction of PowerGen's first 300 megawatt CCGT station at Killingholme in south Humberside was on schedule to begin producing electricity next year.

Work had also begun on a second gas turbine station of 600 MW at Rye House in Hertfordshire.

Mr Wallis said the company was improving its network for importing coal. PowerGen would be importing at least 10m tonnes of low-sulphur coal by 1993 to meet EC regulations on emissions.

PowerGen also intended to broaden and extend its activities to support future growth and tendered 11 power station contracts in Portugal and Spain.

Earnings per share were 23p, 1p higher than forecast in the prospectus. The dividend was 5.5p. ■

Apert from the excitement generated by the near tripling of Mr Wallis's pay, these results were broadly in line with expectations. However, the nasty experience of being stalked briefly by Lord Hanson last year seems to have put steel into the new management team, which has been shedding jobs with a will. The highly political environment which these newly privatised companies must operate in means that lower fuel costs will probably be passed on to customers, but increases in productivity will go to shareholders. Forecast earnings of £342m for the current year put the shares on a multiple of 7 and prospective yield of nearly 6 per cent. They look attractive at the level, given the continuing scope for cutting the cost base.

## Ritz Design directors quit

By Jane Fuller

THE CHAIRMAN and the finance director of Ritz Design Group, a supplier of blouses, yesterday announced their resignations.

Mr Michael Bancroft, company chairman and holder of 21 per cent of the shares, was responsible for the vast majority of the amounts concerned, and Mr Richard Clemons, a non-executive director who is acting chairman.

Mr Bancroft and Mr Tony Cartwright, finance director, had agreed to resign the same day.

"It's a tragedy and plain stupidity," Mr Clemons said. The spending was "to do with personal property and so on."

The company, based in Nantwich, Cheshire, suspended its shares yesterday at 16p.

The irregularities committed by Mr Bancroft and Mr Cartwright were discovered after a query to the Inland Revenue, which is conducting an investigation. Mr Clemons said he had been made aware of the problem last week.

At yesterday's suspension price Mr Bancroft's holding was worth £3.1m and Mr Cartwright's about £250,000.

The company's auditors, Touche Ross, are conducting an investigation. The annual report and accounts have been withdrawn, although the company's financial position is said to be unaffected. The annual meeting on Thursday will be adjourned.

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## NEWS DIGEST

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ASB Barnett on point of acquisition

ASB Barnett Kinings, the USM-quoted accountancy and executive selection consultancy, has confirmed that it is in talks which might lead to a significant acquisition. Its shares were suspended at 23p on June 3, pending a detailed announcement.

In its preliminary results, the company has cut its pre-tax profit to £24.0m (£24.0m) on turnover of £10.0m (£10.0m).

Losses per share were 10.9p (£8.9p). A final dividend of 0.1p is proposed following the passing of the interim. Last year there was a total of 2p.

In Shops advances by 14% to £3.7m

In Shops, the retail specialist, has made profits by 14 per cent to £3.7m in the year to March 31.

The profits from 1989 were £3.2m (£3.1m).

Earnings slipped by 1p to 7.3p per share, reflecting the company said, the effect of the March 1990 placing and open

offer. However, the final dividend rises by a proposed 24 per cent to 1.79p to give a total distribution of 2.46p (2.04p).

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DIVIDENDS ANNOUNCED									
Company	Dividend	Aug 28	Oct 1	Oct 14	Oct 28	Nov 11	Nov 25	Dec 9	Dec 23
Amberley	1.5	1.5	1.5	1.5	1.5	1.5	1.5	1.5	1.5
Anglia TV	1.1	1.1	1.1	1.1	1.1	1.1	1.1	1.1	1.1
Asprey	1.1	1.1	1.1	1.1	1.1	1.1	1.1	1.1	1.1
Avoco	1.1	1.1	1.1	1.1	1.1	1.1	1.1	1.1	1.1
Bancroft	1.1	1.1	1.1	1.1	1.1	1.1	1.1	1.1	1.1
Bankers Inv Trst	0.8	0.8	0.8	0.8	0.8	0.8	0.8	0.8	0.8
British Steel	0.75	0.75	0.75	0.75	0.75	0.75	0.75	0.75	0.75
Deane Inv Trst	4.575	4.575	4.575	4.575	4.575	4.575	4.575	4.575	4.575
Davies & Newman	4.575	4.575	4.575	4.575	4.575	4.575	4.575	4.575	4.575
De Morgan	5.075	5.075	5.075	5.075	5.075	5.075	5.075	5.075	5.075
Dowry	5.075	5.075	5.075	5.075	5.075	5.075	5.075	5.075	5.075
Envor	5.075	5.075	5.075	5.075	5.075	5.075	5.075	5.075	5.075
FNC	5.075	5.075	5.075	5.075	5.075	5.075	5.075	5.075	5.075
Gresham House	5.075	5.075	5.075	5.075	5.075	5.075	5.075	5.075	5.075
In Shops	1.79	1.79	1.79	1.79	1.79	1.79	1.79	1.79	1.79
Lider	1.79	1.79	1.79	1.79	1.79	1.79	1.79	1.79	1.79
Lynx	1.79	1.79	1.79	1.79	1.79	1.79	1.79	1.79	1.79
Marling Inds	2.9	2.9	2.9	2.9	2.9	2.9	2.9	2.9	2.9
PowerGen	5.5	5.5	5.5	5.5	5.5	5.5	5.5	5.5	5.5
Prospect Inds	0.1	0.1	0.1	0.1	0.1	0.1	0.1	0.1	0.1
Reed Envoys	0.1	0.1	0.1	0.1	0.1	0.1	0.1	0.1	0.1
Scott & Sons	0.1	0.1	0.1	0.1	0.1	0.1	0.1	0.1	0.1
Speyhawk	0.1	0.1	0.1	0.1	0.1	0.1	0.1	0.1	0.1
SWES	10.57	10.57	10.57	10.57	10.57	10.57	10.57	10.57	10.57
Sylvestre	0.1	0.1	0.1	0.1	0.1	0.1	0.1	0.1	0.1
Turnbull Scott	0.1	0.1	0.1	0.1	0.1	0.1	0.1	0.1	0.1
Vardy (Reg)	2.44	2.44	2.44	2.44	2.44	2.44	2.44	2.44	2.44

Dividends shown pence per share net except where otherwise stated. Equivalent to scrip issue. 10p capital rights and/or acquisition. 10p scrip option. Includes 0.5p special.

## Bunzl in £13.3m disposal

BUNZL, the paper and printing transportation business, has sold its majority of this activity to management in 1989 - the part sold to Ramscoff and the specialist distribution side to Neothova.

As part of the transaction, Bunzl has sold its 11m redeemable preference shares in Ramscoff and 11m redeemable preference shares in Neothova. Bunzl also sold its 11m ordinary shares in Ramscoff and 11m ordinary shares in Neothova.

Neothova has now sold the majority of the specialised distribution business to an unconnected party. Following the disposal, the Ramscoff loan

notes and Neothova preference shares will be sold by Bunzl to the Ramscoff preference shareholders. The proceeds of the sale, which so far have raised some £2m, have been used to reduce borrowings.

Turnover improved marginally to £121.8m (£119.1m) as contributions from acquisitions offset volume decreases in existing activities, notably Neothova.

Net profit per share emerged at 1.4p (1.4p) in the year ended March 31 1990, not £1.5m as reported in yesterday's FT.

Interest charges took £3.6m (£3.6m). The group is continuing to dispose of "peripheral" subsidiaries producing "inadequate returns". Proceeds of the sale, which so far have raised some £2m, have been used to reduce borrowings.

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## Free trade strength helps S&N advance to £217m

By Philip Rawcliffe

SCOTTISH & Newcastle Breweries brought some cheer back to the brewery sector yesterday with an 18 per cent increase in pre-tax profits from £183.3m to £216.8m for the year to April 28.

The group demonstrated its strength in the growing free trade market with a 12 per cent rise in beer profits to £96.1m (£85.6m).

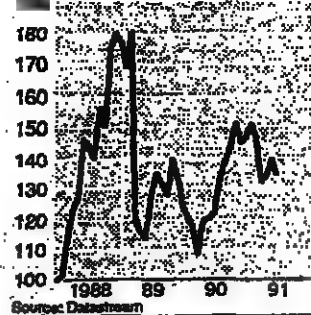
Mr Brian Stewart, recently appointed chief executive, said that volume sales of beer, including such brands as Newcastle Brown Ale, McEwan's, Beck's and Theakston's, had increased by 2.5 per cent in a market which had declined by about the same amount.

"Volume and share growth was achieved in both the on-trade and in take home sales," he said.

The accounts included an extraordinary £15.8m as the cost of implementing changes arising from the Monopolies and Mergers Commission report on the industry.

### Scottish & Newcastle

Share price relative to the FT-A All-Share Index



Earnings per 20p share rose 19 per cent to 34.1p (28.7p). A final dividend of 9.5p is proposed, lifting the total by 15 per cent to 13p (12p).

Operating profits rose more than 7 per cent to £226.2m (£210.9m) on turnover up 11 per cent from £2.24bn to £2.35bn.

Leisure operations - Catter Pares and Pottin's - contributed

profits of £55.5m (£44.5m). Though Catter Pares was included in the full year's figures for the first time, Mr Stewart said that "leisure profits would have risen anyway" in double figures.

The business had benefited from continuing high margins, and earnings in the Netherlands, Belgium, and France had helped to cushion the effects of the UK recession.

Retail profits were down 11 per cent from £56.1m to £55.4m, offset by difficult trading in the pub and disposal programme implemented last year. "Traditional pub trading was relatively well but our pub business was more difficult," Mr Stewart said.

There was some concern about the level of expenditure this year, he added, but the group considered itself well placed competitively. The shares rose 12p to 382p. See Lex

## High Court upholds removal condition for Walker

By Maggie Urry

THE HIGH COURT dismissed Mr George Walker's application for an injunction to stop banks which lent to Brent Walker, the leisure group, making his removal as a non-executive director a condition of a refinancing package.

Mr Justice Morritt, presiding, decided that a letter, dated November 27 last, from Standard Chartered, Brent Walker's bank, and remarks made on the same day, did not amount to a promise by Mr Walker that he would continue to be maintained as a director of the group if he was to be chief executive, a position he lost on May 30.

The application had also asked the court to order the banks, which were on the steering committee of the refinancing package, to ensure that lenders to the company and which had lent to Walker, should not be allowed to vote for Mr Walker's removal as a director.

An affidavit made to the court revealed that Trustee Savings Bank, one of the defendants, could vote 4.75m shares, 11 per cent of the equity. These shares were to be shared between TSB and security against a loan to Mr Walker.

It is now up to shareholders to decide whether Mr Walker should remain as a director at a special meeting today. It will take a 75 per cent majority of those voting to remove him, and Mr Walker appeared confident yesterday that he had sufficient votes to remain on the board.

In an affidavit made to the court, Lord Kindersley, Brent Walker's chairman, said that if Mr Walker remained as a non-executive director, the banks would not approve a refinancing package necessary for the company's survival.

Mr Walker does not have time to appeal against the court's decision before the meeting at 11am today. However, an appeal will be pursued after his meeting, Mr Freeman, his solicitor, said last night.

## Restructured Dowty falls 29% to £61m

By Andrew Baxter

DOWTY GROUP, the aerospace and electronics concern, yesterday announced a 29 per cent fall, from £85.4m to £61.6m, in pre-tax profits for the year to March 31.

The company has been hit by the recession in the aerospace and defence sectors and fundamental changes in its markets, prompting significant reorganisation and moves to cut costs. A further blow came last month with the departure of Mr Tony Thatcher, its ebullient chief executive.

Mr Roy Roberts, who replaced Lord Harrowby as chairman at the same time as Mr Brian Ralph replaced Mr Thatcher as chief executive, said the results were at the upper end of the indication given in April.

Mr Ralph said the results were a disappointment, but conditions were extremely difficult and continued to be so. A deep

recession in the last quarter of the calendar year had been exacerbated by the Gulf war, affecting civil aerospace work in particular.

Turnover, helped by four acquisitions during the year, rose 5 per cent to £789m but operating profits fell 17 per cent to £78.8m. Pre-tax profit was struck after a £4.8m exceptional item linked to reducing the cost base in the information technology division, and a rise in interest costs from £9.2m to £13.2m.

Net profits fell from £50.1m to £25.2m after a lower tax charge and a £14.6m extraordinary item linked to restructuring of the aerospace division and closures in the electronic systems division.

Redundancies implemented or announced amounted to 2,300 people, mostly in the UK.

Among the divisions, only the electronics division

operating profit, from £11.2m to £13.2m. Volume will fall significantly this year due to the end of the Tornado reheat system business and the cancellation by the Royal Navy of a magnetic treatment facility contract.

Aerospace profits fell from £46.2m to £42.5m, with rising costs only partially recovered through price increases.

Information technology profits dropped from £23m to £13.1m, due to lower volume and increased emphasis on local and wide area networking products that require higher engineering spending.

The smallest division, polymer engineering, saw profits fall from £13.8m to £9.9m. Earnings per share fell from 21.3p to 15p. The final dividend is 5.5p for a 9.2p (9p) total.

COMMENT Dowty presents a very different

face to the City with Mr Thatcher's departure, but shareholders will happily trade flamboyance for effectiveness as the company comes to grips with its cost base. Reorganising the aerospace side in a recession is as good a time as any, and long-term prospects are underpinned by buoyant forecasts for civil aerospace, at least at the big end of the market.

The main question mark is on defence-related business, which accounts for 85 per cent of the electronics division. With gearing peaking this year at about 50 per cent and market conditions remaining tough, a recovery in profits will probably have to wait until 1992-93. As for the takeover rumours, Mr Roberts discounts a UK contender, and even the most deep-pocketed of foreign suitors is unlikely to bid at a price of nearly 13.

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COMMENT Dowty presents a very different

## Creditors refinance PPI arm

By David Barclay

THE MAIN CREDITORS of Polytron International have agreed to pump £10m into the group's PPI Eastern electronics operations to help keep the company afloat.

Coopers & Lybrand Deloitte, the company's administrators, yesterday said the refinancing is believed to be the first ever refinancing by its creditors of a large company in administration.

The refinancing will be put to a meeting between the steering committee of Polytron's main

and the administrators today. However, the creditors have already accepted the administrators' view that refinancing will help save off a forced sale and enable Sansui and Capetronics, PPI's two main consumer electronics operations in the Far East, to remain viable.

The refinancing consists of a rolling credit facility in two parts, £2.5m (£13.7m) in dollars and £7.5m in sterling.

Postel, the pension fund manager for the Post Office, has put up the largest single contribution, but Société Générale, Standard Chartered Bank, and Friends Provident have also contributed.

Sansui, the consumer electronics group, in which PPI purchased a 72 per cent stake in late 1989, is in especially urgent need of funds. The sale to PPI was intended to provide financial muscle to overcome several years of trading at a loss. However in May it was revealed that Sansui had remitted a large amount of its working capital to PPI in London before administration.

## SW Electricity ahead of forecast

By Andrew Bolger

SOUTH WESTERN Electricity reported pre-tax profits of £26.2m in the year to March 31, compared with £44.9m forecast in its prospectus.

Mr William Nicol, chairman and chief executive, said profits were above the forecast because of higher sales towards the end of the year due to cold weather, lower purchase costs of electricity and better results from its retail business. Turnover rose from £711m to £779.4m.

South Western's total units distributed were 8.1 per

cent up on the previous year. During the year a small number of consumers had chosen to purchase their electricity from other suppliers, but the effect on the company's profitability was minimal.

Mr Nicol said: "While the economic downturn has affected and will continue to affect the south west, particularly in the defence industries, our strong domestic profile offers a strong starting point for further growth when the economy recovers."

Domestic sales increased by

10.5 per cent, mainly to colder weather.

In the business sector, sales had been gained as firms increasingly appreciated the benefits of air conditioning.

The company spent £51m on capital projects, £21m of which was devoted to extending, improving and replacing its electricity distribution system.

Earnings per share were 41.8p, compared with a prospectus figure of 34.1p, but the dividend was as forecast at 10.57p.

## Car price war favoured by Vardy

By Jane Fuller

A PRICE war in the new car market would be good news for motor dealers, according to Mr Peter Vardy, chairman of Reg Vardy.

"The fiercer it is, the better it will be," he said. A price war would bring back the private customer, who had been priced out of the new car market.

Pre-tax profit fell to £4.37m (£4.45m) on sales 44 per cent ahead at £182.6m (£126.6m). The bulk of the growth came from acquisitions. Operating profit improved to £5.81m (£5.13m), although the property contribution fell to £100,000 (£200,000).

Repairs and servicing accounted for 11 per cent (36 per cent) of profit. Turnover increased by 85 per cent to £182.6m (£126.6m). Interest payments nearly doubled to £1.2m (£281,000). The group went from £1m cash - left over from the September 1989 flotation proceeds - to about £2.4m debt, giving gearing of 15 per cent.

Earnings per share were 0.8p (11p), reflecting the dividend after the flotation. A maintained final dividend of 2.4p makes a total of 3.2p (unchanged on the 1989-90 notional total).

## Gresham House price collapses

By Philip Cogan

THE SHARE price of Gresham House, an investment trust, plunged by two thirds yesterday - from 225p to 75p - as the market reacted to last Friday's announcement of a 52 per cent fall in net assets and passing of the final dividend.

A series of disastrous investments caused the trust to make exceptional provisions of £15.2m for the calendar year 1990, equivalent to 355p per share. The loss attributable to

investments was £18.7m, more than one and a half times the trust's market capitalisation at the start of trading yesterday.

The trust's single largest investment was in Omnitech, the packaging group, where shares have been suspended and administrative receivers have been appointed at two subsidiaries.

Receivers were also appointed at another of the

group's investments, Entertainment Group Holdings, which was hit by the end of the Gulf war on the Bolshevik ballet's tour of the US and of the failure of the Red Army Choir to go on tour. EGH was valued at £260,000 in the trust's 1989 balance sheet.

The trust has also taken a provision against the carrying costs of its property developments - valued at over £2m in the 1989 Annual Report, which also shows that Gresham had a holding in Polly Peck. The unquoted investments have been written down to £500,000 (£2m at end 1989).

Gresham said that it had been necessary to realise a large part of the quoted portfolio to contain group borrowings which "will remain high."

Such a calamitous fall in the assets of an investment trust is highly unusual, although trusts investing in venture capital are more prone to swings in valuation. Gresham is a trust with one private shareholder - Newhall Trust - owning 40.1 per cent.

## Dewhurst bids for Kingsgrange

DEWHURST, the whisky and toiletries group, is expanding its toiletries interests through a £10.2m agreed offer for Kingsgrange, writes Alice Rawsthorn.

Kingsgrange, which, like Dewhurst, is one of the largest toiletry suppliers to Marks and Spencer, last month unveiled plans to go private through an £8.6m management buy-out.

However, Dewhurst is making a higher bid. Its offer is recommended by Kingsgrange's independent directors and J Henry Schroder Wagg, its advisers. Dewhurst is advised by NM Rothschild and Cazenove.

Dewhurst is offering six of its new shares for every five Kingsgrange shares, valued at 33p per share, compared to 28p for the original management offer. There is also a cash alternative of 30p per share. Dewhurst is making the offer with a share issue underwritten by Rothschild.

## British Steel plc

RESULTS FOR 1990/91

### EXTRACTS FROM THE CHAIRMAN'S STATEMENT

"The past year, especially the period since autumn 1990, has been tough and very challenging for the Company and for the steel industry generally. When the half year results were announced last November, I said the outlook for the UK economy was distinctly poor at a time of worsening world economic conditions, and that prediction has proved to be right. In the second half of the financial year sales volumes were reduced and margins worsened appreciably."

"The present situation confronts us with a very sharp commercial challenge to which our response is to intensify our efforts to put the business on an even stronger footing. We are pursuing our consistently maintained cost drive with reinforced determination while maintaining the competitive strength of the Company by judicious capital investment and external development."

"The level of selling prices in the European Community including the UK continues to give cause for concern, particularly as there is as yet no appreciable sign of a general business upturn. When this comes it will probably be steady rather than dramatic, and meanwhile the prudent view is to assume that the current depressed conditions will persist for a longer rather than a shorter period. We are managing our business on that basis."

	1990/91 £m	1989/90 £m
<b>CONSOLIDATED PROFIT AND LOSS ACCOUNT</b>		
Turnover	5,041	5,113
Operating costs	(4,718)	(4,405)
<b>TRADING PROFIT</b>	323	708
Finance costs	(67)	(76)
Net interest and other income	81	94
Exceptional items	(217)	(145)
<b>PROFIT BEFORE TAXATION</b>	254	733
Taxation	(60)	(168)
<b>PROFIT AFTER TAXATION</b>	194	565
Minority interests	(1)	(1)
<b>PROFIT ATTRIBUTABLE TO SHAREHOLDERS</b>	193	564
Dividends	(175)	(165)
<b>PROFIT RETAINED</b>	18	399
<b>EARNINGS PER SHARE</b>	9.65p	28.2p
<b>FINAL DIVIDEND - PER SHARE</b>	5.75p	5.5p
<b>TOTAL DIVIDEND FOR YEAR - PER SHARE</b>	8.75p	8.25p

The above accounts are not full accounts. The figures have been extracted from the full financial statements, to be delivered to the Registrar of Companies, which carry an unqualified audit report.



British Steel

Shareholders can expect to receive a copy of the Report and Accounts in early July 1991, at which time copies will also be available from the Secretary, British Steel plc, 9 Aldershot Road, London SE1 7SN, or by telephoning 071-735 7654.

## SOUTH WESTERN ELECTRICITY plc

### A healthy first year

Results for the year ended 31 March 1991

	Historical 1990	Current 1991
Turnover	£779.4m	£779.4m
Profit before Tax	£66.2m	£40.4m
Profit after Tax	£51.2m	£25.4m
Pro Forma Earnings per Share	39.0p	19.0p
Dividend per Share	10.57p	10.57p

\* Higher standards of customer service

\* Number of electricity units distributed up 10.5%

\* Financial results better than forecast at flotation

"The financial health of the Company is amply demonstrated by our results. We are now operating as a profit-oriented company with our policies targeted at achieving high standards of service. With our strong domestic profile we have a good starting point for further growth and I look forward to the future with confidence."

William Nicol

Chairman and Chief Executive



Copies of the Annual Report and Accounts will be posted to shareholders in mid August.

Others who would like a copy should contact Investor Relations.

South Western Electricity plc, 800 Park Avenue, Aztec West, Almondsbury, Bristol BS12 4SE Tel: 0454 201101











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## INSURANCES

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## OTHER UK UNIT TRUSTS

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**CANADA**[illegible]



## NEW YORK STOCK EXCHANGE COMPOSITE PRICES

A black and white photograph of a Marlboro 100 Cigarettes pack. The pack is white with a dark, textured background. At the top, a dark band contains the text "FILTER CIGARETTES" in white. Below this is a crest featuring a lion and a unicorn flanking a shield. The word "Marlboro" is printed in a large, bold, serif font. At the bottom, a dark band contains the text "100 CLASS A CIGARETTES" in white.

**Continued on next page**



Stock	Div.	Y.	100s	High	Low	Level	Chng	Stock	Div.	Y.	100s	High	Low	Level	Chng	Stock	Div.	Y.	100s	High	Low	Level	Chng
Atlantic	0.40	25	316	316	25	316	+	Avoca	0.20	7	77	21	203	203	+	Sealed							
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## 3:00 pm prices July

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## FT SURVEYS



Jointly compiled by The Financial Times Ltd, Goldman, Sachs & Co., and County NatWestWood Mackenzie in conjunction with the Institute of Actuaries and the Faculty of Actuaries

